

ANNEXURE C: OUR MAJOR CERTIFICATES, LICENCES, PERMITS AND APPROVALS**DETAILS OF OUR MAJOR CERTIFICATES, LICENCES, PERMITS AND APPROVALS**

We have various licences, permits and approvals for our business operations. Save as disclosed below, as at the LPD, our Group is not dependent on any other major certificates, licences, permits and approvals for our business operations:

C.1 OPERATIONAL LICENCES IN RESPECT OF OUR HEADQUARTERS OFFICE

No.	Holder of licence / permit	Approving authority / issuer	Description and Type of licences / permits / approvals	Licence / Permit / Reference no.	Validity period	Major condition(s) imposed	Status of compliance
1.	Empire Sushi	Subang Jaya City Council	Business Premise and Advertisements Licence for our Group's headquarter office at No. 5, 5th Floor, Block B, IOI Boulevard, Jalan Kenari 5, Bandar Puchong Jaya, 47170 Puchong, Selangor Darul Ehsan	20200901145	7 February 2025 – 21 March 2026	Nil	Complied

Please refer to note (1) below.

Note:

- (1) As at the LPD, we have submitted an application to the relevant authorities for the addition of our office unit at No. 5, 3Ath Floor, Block B, IOI Boulevard, Jalan Kenari 5, Bandar Puchong Jaya, Puchong 47170 Selangor which has been used as our Group's office/training centre into the existing business premise and advertisements licence for our headquarters at No. 5, 5th Floor, Block B, IOI Boulevard, Jalan Kenari 5, Bandar Puchong Jaya, 47170 Puchong, Selangor. As at the LPD, the issuance of the updated business and advertisements licence is currently pending.

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C.2 OPERATIONAL LICENCES AND REGISTRATION IN RESPECT OF OUR OUTLETS

(i) Business and advertisements licences

As at 27 September 2025, we have obtained all the business and advertisements licences for all our 131 *Empire Sushi* outlets (excluding 1 consignment outlet), save for the following which are pending approval:

- (a) First Avenue Mall outlet (advertisements licence);
- (b) AEON Kuching Central outlet (advertisements licence);
- (c) Vivacity Mall outlet (advertisements licence);
- (d) Lotus's Rimbayu outlet;
- (e) Lotus's Setia Alam outlet;
- (f) Mydin Seremban 2 outlet;
- (g) Quayside Mall outlet;
- (h) Mydin Senawang outlet;
- (i) Lotus's Nilai outlet;
- (j) Boulevard Shopping Mall outlet; and
- (k) Lotus's Setia Tropika outlet.

Further, the business and advertisements licence for our Lotus's Bukit Puchong outlet has expired on 28 August 2025. The premise owner of Lotus's Bukit Puchong outlet is in the midst of renewing the fire certificate issued to Lotus's Bukit Puchong mall with the relevant authorities. As the fire certificate is one of the supporting documents for the application for the business and advertisements licence, we may only submit the said renewal application once the renewed fire certificate has been issued by the relevant authorities. We have been actively following up with the premise owner for the renewed fire certificate in order for us to submit the said renewal application to the relevant authorities.

We expect to receive the relevant business premise and advertisements licences within 3 to 6 months from the submission of applications.

(ii) Storage licences

As at 27 September 2025, we have rented 40 external storerooms/storage spaces to house inventory and goods required for the operations of our *Empire Sushi* outlets, out of which we have obtained storage licences for 22 external storerooms/storage spaces. We are not required to obtain storage licences for the 2 external storerooms/storage spaces located in Sarawak.

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As at the LPD, we have submitted storage licence applications for the remaining 16 external storerooms/storage spaces for which approvals are pending.

Please refer to Section 7.25.4 of this Prospectus for further details of the non-compliance.

(iii) Certificate of Registration for Food Premises via Food Safety Information System of Malaysia (FoSIM)

All food premises involved in the preparation, processing, storage and serving of food for sale are required to be registered with Ministry of Health Malaysia via FoSIM.

As at the LPD, all our 131 *Empire Sushi* outlets (excluding 1 consignment outlet) have been registered via FoSIM and are valid.

Such registration is valid for a period of 3 years and are renewable upon expiry.

C.3 PRODUCT LICENCES AND CERTIFICATIONS

In Malaysia, Halal certification issued by JAKIM ensures that the products which are endorsed or certified Halal are pure and Halal in accordance with Islamic principles.

As at the LPD, we have obtained Halal certificates for 112 *Empire Sushi* outlets and all our Halal certificates are valid. Such Halal certification is valid for a period of 2 years and are renewable upon expiry.