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46100 Petaling Jaya, Selangor, Malaysia
Tel 1800-22-8000
www.cyclecarriage.com.my
Company No. 196701000428 (7378-D)

FOR IMMEDIATE RELEASE

Date: 16 November 2026

To:	**Attention:**	**Email address:**
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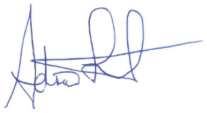
CYCLE & CARRIAGE BINTANG BERHAD ("CCB" OR "OFFEREE")

UNCONDITIONAL MANDATORY TAKE-OVER OFFER BY CCHPL HOLDINGS PTE. LTD. (“CCHPL” OR “OFFEROR”) TO ACQUIRE ALL THE REMAINING ORDINARY SHARES IN CCB NOT ALREADY OWNED BY THE OFFEROR, PT CHANDRA ASRI PACIFIC TBK AND PERSONS ACTING IN CONCERT WITH THEM (“OFFER SHARES”) FOR A CASH OFFER PRICE OF RM1.854 PER OFFER SHARE ("OFFER")

We refer to the above and wish to inform the Securities Commission Malaysia that the independent advice circular in relation to the Offer (“**IAC**”) has been despatched to the shareholders of CCB today.

A copy of the IAC is attached.

Yours faithfully,
For and on behalf of
CYCLE & CARRIAGE BINTANG BERHAD



ADRIAN DONOVAN SHORT
Director & Chief Executive Officer