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PROSPECTUS

1 DOC INTERNATIONAL

Skin • Hair • Body

1 DOC INTERNATIONAL BERHAD

(Registration No. 202301046813 (1540727-V))
(Incorporated in Malaysia under the Companies Act 2016)

INITIAL PUBLIC OFFERING ("IPO") OF UP TO 580,380,000 ORDINARY SHARES IN 1 DOC INTERNATIONAL BERHAD ("1 DOC") ("IPO SHARES") IN CONJUNCTION WITH THE LISTING OF AND QUOTATION FOR THE ENTIRE ENLARGED ISSUED SHARE CAPITAL OF 1 DOC ON THE MAIN MARKET OF BURSA MALAYSIA SECURITIES BERHAD COMPRISING A PUBLIC ISSUE OF 341,400,000 NEW ORDINARY SHARES IN 1 DOC AND OFFER FOR SALE OF UP TO 238,980,000 EXISTING ORDINARY SHARES IN 1 DOC INVOLVING:

- (I) INSTITUTIONAL OFFERING OF UP TO 512,100,000 IPO SHARES TO INSTITUTIONAL AND SELECTED INVESTORS INCLUDING BUMIPUTERA INVESTORS APPROVED BY THE MINISTRY OF INVESTMENT, TRADE AND INDUSTRY OF MALAYSIA AT THE INSTITUTIONAL PRICE TO DETERMINED BY WAY OF BOOKBUILDING ("INSTITUTIONAL PRICE"); AND**
- (II) RETAIL OFFERING OF 68,280,000 IPO SHARES TO THE ELIGIBLE DIRECTORS, EMPLOYEES AND PERSONS WHO HAVE CONTRIBUTED TO THE SUCCESS OF 1 DOC AND ITS SUBSIDIARIES AND THE MALAYSIAN PUBLIC AT THE RETAIL PRICE OF RM[•] PER IPO SHARE ("RETAIL PRICE"), PAYABLE IN FULL UPON APPLICATION AND SUBJECT TO REFUND OF THE DIFFERENCE BETWEEN THE RETAIL PRICE AND THE FINAL RETAIL PRICE (AS DEFINED IN THIS PROSPECTUS) IN THE EVENT THAT THE FINAL RETAIL PRICE IS LESS THAN THE RETAIL PRICE,**

SUBJECT TO THE CLAWBACK AND REALLOCATION PROVISIONS AND THE OVER-ALLOTMENT OPTION. THE FINAL RETAIL PRICE WILL BE EQUAL TO THE LOWER OF:

- (A) THE RETAIL PRICE; OR**
- (B) THE INSTITUTIONAL PRICE.**

Principal Adviser, Sole Underwriter and Joint Placement Agent



RHB INVESTMENT BANK BERHAD
(Registration No. 197401002639 (19663-P))
(A Participating Organisation of Bursa Malaysia Securities Berhad)

Joint Placement Agent



Investment Bank
MAYBANK INVESTMENT BANK BERHAD
(Registration No. 197301002412)
(A Participating Organisation of Bursa Malaysia Securities Berhad)

NO SECURITIES WILL BE ALLOTTED OR ISSUED BASED ON THIS PROSPECTUS AFTER 6 MONTHS FROM THE DATE OF THIS PROSPECTUS.

[THE SECURITIES COMMISSION MALAYSIA ("SC") HAS APPROVED THE ISSUE, OFFER OR INVITATION FOR THE OFFERING UNDER SECTION 214(1) OF THE CAPITAL MARKETS AND SERVICES ACT 2007.]

[THIS PROSPECTUS HAS BEEN REGISTERED BY THE SC.] THE SAID APPROVAL AND REGISTRATION OF THIS PROSPECTUS, SHOULD NOT BE TAKEN TO INDICATE THAT THE SC RECOMMENDS OUR IPO OR ASSUMES RESPONSIBILITY FOR THE CORRECTNESS OF ANY STATEMENT MADE, OPINION EXPRESSED OR REPORT CONTAINED IN THIS PROSPECTUS. THE SC HAS NOT, IN ANY WAY, CONSIDERED THE MERITS OF OUR SHARES BEING OFFERED FOR INVESTMENT.

THE SC IS NOT LIABLE FOR ANY NON-DISCLOSURE ON THE PART OF OUR COMPANY AND TAKES NO RESPONSIBILITY FOR THE CONTENTS OF THIS PROSPECTUS, MAKES NO REPRESENTATION AS TO ITS ACCURACY OR COMPLETENESS, AND EXPRESSLY DISCLAIMS ANY LIABILITY FOR ANY LOSS YOU MAY SUFFER ARISING FROM OR IN RELIANCE UPON THE WHOLE OR ANY PART OF THE CONTENTS OF THIS PROSPECTUS.

INVESTORS ARE ADVISED TO READ AND UNDERSTAND THE CONTENTS OF THIS PROSPECTUS. IF IN DOUBT, PLEASE CONSULT A PROFESSIONAL ADVISER.

FOR INFORMATION CONCERNING RISK FACTORS WHICH SHOULD BE CONSIDERED BY PROSPECTIVE INVESTORS, SEE "RISK FACTORS" COMMENCING ON PAGE 189.

LISTING SOUGHT : MAIN MARKET OF BURSA MALAYSIA SECURITIES BERHAD

THIS PROSPECTUS IS NOT TO BE DISTRIBUTED OUTSIDE MALAYSIA

THIS PROSPECTUS IS DATED [•]

All defined terms used in this Prospectus are defined under “Presentation of Information”, “Definitions” and “Glossary of Technical Terms” commencing on pages viii, xii and xix, respectively.

RESPONSIBILITY STATEMENTS

Our Directors, Promoters and Offerors have seen and approved this Prospectus. They collectively and individually accept full responsibility for the accuracy of the information contained in this Prospectus. Having made all reasonable enquiries, and to the best of their knowledge and belief, they confirm that there is no false or misleading statement or other facts which if omitted, would make any statement in this Prospectus false or misleading.

RHB Investment Bank, being our Principal Adviser, acknowledges that, based on all available information, and to the best of its knowledge and belief, this Prospectus constitutes a full and true disclosure of all material facts concerning our IPO.

STATEMENTS OF DISCLAIMER

[Our Company has obtained the approval from Bursa Securities for the listing of and quotation for our Shares.] Our admission to the Official List of Bursa Securities is not to be taken as an indication of the merits of our IPO, our Company or our Shares.

[This Prospectus, together with the Application Forms, has also been lodged with the Registrar of Companies, who takes no responsibility for its contents.]

You should rely on your own evaluation to assess the merits and risks of your investment in our Shares. If you are in any doubt as to the action to be taken, you should consult your stockbroker, bank manager, solicitor, accountant or other professional advisers immediately.

OTHER STATEMENTS

You should note that you may seek recourse under Sections 248, 249 and 357 of the CMSA for breaches of securities laws including any statement in this Prospectus that is false, misleading, or from which there is a material omission, or for any misleading or deceptive act in relation to this Prospectus or the conduct of any other person in relation to our Company.

Our Shares are offered to the public on the premise of full and accurate disclosure of all material information concerning our IPO, for which any person set out in Section 236 of the CMSA, is responsible.

You should not take the agreement by the Sole Underwriter named in this Prospectus to underwrite our Shares under the Retail Offering as an indication of the merits of our Shares being offered.

This Prospectus is prepared and published solely for our IPO. Our Shares are offered solely on the basis of the information contained and representations made in this Prospectus. Our Company, Directors, Promoters, Offerors, Principal Adviser, Sole Underwriter and Joint Placement Agents have not authorised anyone to provide any information or to make any representation not contained in this Prospectus. Any information or representation not contained in this Prospectus must not be relied upon as having been authorised by our Company, Directors, Promoters, Offerors, Principal Adviser, Sole Underwriter and Joint Placement Agents, or any of their respective directors or any other persons involved in our IPO.

This Prospectus has been prepared and published in the context of an IPO under the laws of Malaysia. It does not comply with the laws of any jurisdiction other than Malaysia, and has not been and will not be lodged, registered or approved pursuant to or under any applicable securities or equivalent legislation or by any regulatory authority of any jurisdiction other than Malaysia.

The distribution of this Prospectus and our IPO are subject to the laws of Malaysia. This Prospectus will not be distributed outside Malaysia. Our Company, Directors, Promoters, Offerors, Principal Adviser, Sole Underwriter and Joint Placement Agents have not authorised and take no responsibility for the distribution of this Prospectus outside Malaysia. No action has been taken to permit any offering of our Shares in any jurisdiction other than Malaysia based on this Prospectus. Accordingly, this Prospectus may not be used for the purpose of, and does not constitute an offer for, subscription or purchase or invitation to subscribe for or purchase any of our Shares being offered in our IPO in any jurisdiction or in any circumstance in which such an offer is not authorised or lawful, or to any person to whom it is unlawful to make such offer or invitation. The distribution of this Prospectus and the sale of our Shares offered under our IPO in certain jurisdictions may be restricted by law. Prospective investors who may be in possession of this Prospectus are required to inform themselves and to observe such restrictions.

We will not, prior to acting on any acceptance in respect of our IPO, make or be bound to make any enquiry as to whether you have a registered address in Malaysia and will not be deemed to accept any liability in relation thereto, whether or not any enquiry or investigation is made in connection therewith.

It is your sole responsibility to ensure that your application for our IPO would be in compliance with the terms of our IPO as stated in this Prospectus and would not be in contravention of any laws of countries or jurisdictions other than Malaysia to which you may be subjected. We will further assume that you had accepted our IPO in Malaysia and will be subjected only to the laws of Malaysia in connection therewith. However, we reserve the right in our absolute discretion to treat any acceptance as invalid if we believe that such acceptance may violate any law or applicable legal or regulatory requirements.

It shall be your sole responsibility to consult your legal and/or other professional advisers on the laws to which our IPO or you are or might be subjected to. Neither we nor our Principal Adviser, Sole Underwriter and Joint Placement Agents nor any other advisers in relation to our IPO shall accept any responsibility or liability in the event that any application made by you shall become illegal, unenforceable, avoidable or void in any country or jurisdiction.

ELECTRONIC PROSPECTUS/ INTERNET SHARE APPLICATION

This Prospectus can be viewed or downloaded from Bursa Securities' website at www.bursamalaysia.com. The contents of the Electronic Prospectus and the copy of this Prospectus registered with the SC are the same.

You are advised that the internet is not a fully secured medium. Your Internet Share Application may be subject to risks of data transmission, computer security threats such as viruses, hackers and crackers, faults with computer software and other events beyond the control of the Internet Participating Financial Institutions. These risks cannot be borne by the Internet Participating Financial Institutions. If you are in any doubt about the validity or integrity of an Electronic Prospectus, you should immediately request from us or our Issuing House, a paper/printed copy of this Prospectus. If there are any discrepancies between the contents of the Electronic Prospectus and the paper/printed copy of this Prospectus for any reason whatsoever, the contents of the paper/printed copy of this Prospectus, which are identical to the copy of this Prospectus registered with the SC, shall prevail.

In relation to any reference in this Prospectus to third party internet sites ("**Third Party Internet Sites**"), whether by way of hyperlinks or by way of description of the Third Party Internet Sites, you acknowledge and agree that:

- (i) we do not endorse and are not affiliated in any way with the Third Party Internet Sites. Accordingly, we are not responsible for any availability of, or the contents or any data, information, file or other material provided on the Third Party Internet Sites. You shall bear all risks associated with the access to or use of the Third Party Internet Sites;

- (ii) we are not responsible for the quality of products or services in the Third Party Internet Sites, particularly in fulfilling any terms of any of your agreements with the Third Party Internet Sites. We are also not responsible for any loss or damage or costs that you may suffer or incur in connection with or as a result of dealing with the Third Party Internet Sites or the use of or reliance on any data, information, file or other material provided by such parties; and
- (iii) any data, information, file or other material downloaded from the Third Party Internet Sites is done at your own discretion and risk. We are not responsible, liable or under obligations for any damage to your computer system or loss of data resulting from the downloading of any such data, information, file or other material.

Where an Electronic Prospectus is hosted on the website of the Internet Participating Financial Institutions, you are advised that:

- (i) the Internet Participating Financial Institutions are only liable in respect of the integrity of the contents of the Electronic Prospectus, to the extent of the contents of the Electronic Prospectus on the web server of the Internet Participating Financial Institutions which may be viewed via your web browser or other relevant software. The Internet Participating Financial Institutions are not responsible for the integrity of the contents of the Electronic Prospectus which has been obtained from the web server of the Internet Participating Financial Institutions and subsequently communicated or disseminated in any manner to you or other parties;
- (ii) while all reasonable measures have been taken to ensure the accuracy and reliability of the information provided in the Electronic Prospectus, the accuracy and reliability of the Electronic Prospectus cannot be guaranteed because the internet is not a fully secured medium; and
- (iii) the Internet Participating Financial Institutions are not liable (whether in tort or contract or otherwise) for any loss, damages or costs, that you or any other person may suffer or incur due to, as a consequence of or in connection with any inaccuracies, changes, alterations, deletions or omissions in respect of the information provided in the Electronic Prospectus which may arise in connection with or as a result of any fault with web browsers or other relevant software, any fault on your or any third party's personal computer, operating system or other software, viruses or other security threats, unauthorised access to information or systems in relation to the website of the Internet Participating Financial Institutions, and/or problems occurring during data transmission, which may result in inaccurate or incomplete copies of information being downloaded or displayed on your personal computer.

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INDICATIVE TIMETABLE

An indicative timetable for our IPO is set out below:

Event	Tentative date
Issuance of Prospectus/Opening of application for our IPO Shares	[•]
Closing of application for our IPO Shares	[•]
Balloting of application for our IPO Shares	[•]
Allotment of our IPO Shares to successful applicants	[•]
Listing	[•]

If there is any change to the timetable, we will advertise the notice of such change in widely circulated English and Bahasa Malaysia daily newspapers in Malaysia and make an announcement on the website of Bursa Securities.

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PRESENTATION OF INFORMATION

All references to “our Company” or “1 Doc” in this Prospectus are to 1 Doc International Berhad. All references to “our Group” or “1 Doc Group” in this Prospectus are to our Company and our subsidiaries, taken as a whole. All references to “we”, “us”, “our” or “ourselves” are to our Company, and where the context requires, our Group.

All references to the “Offerors” are to Ong Hong Keat, Joel Yap Jiang Feng, Chin Boon Keat and Teoh Hui Sim.

All references to “Promoters” are to Ong Hong Keat, Joel Yap Jiang Feng, Chin Boon Keat, Tengku Baderul and Triark Holdings.

All references to “you” are to our prospective investors.

Unless the context otherwise requires, references to “management” in this Prospectus are to our Directors and Key Senior Management as at the date of this Prospectus. Statements as to our beliefs, expectations, estimates and opinions are those of our management.

The word “approximately” used in this Prospectus is to indicate that a number is not an exact one, but that number is usually rounded off to the nearest thousandth, millionth or 1 or 2 decimal places. Any discrepancies in the tables between the amounts listed and the totals in this Prospectus are due to rounding adjustments. Other abbreviations and acronyms used in this Prospectus are defined in the “Definitions” section and technical terms used in this Prospectus are defined in the “Glossary of Technical Terms” section.

Words denoting the singular shall, where applicable, include the plural and vice versa and words denoting the masculine gender shall, where applicable, include the feminine and/or neuter genders and vice versa. References to persons shall include companies and corporations.

Any reference in this Prospectus to any provisions of the statutes, rules and regulations, enactments or rules of stock exchange shall (where the context admits), be construed as reference to provisions of such statutes, rules and regulations, enactments or rules of stock exchange (as the case may be) as modified by any written law or (if applicable) amendments or re-enactment to statutes, rules and regulations, enactments or rules of stock exchange for the time being in force.

All reference to dates and times are references to dates and times in Malaysia unless otherwise stated. All references to the “LPD” in this Prospectus are to 1 December 2025, which is the latest practicable date prior to the registration of this Prospectus with the SC.

The information on our website or any website directly or indirectly linked to our website does not form part of this Prospectus and you should not rely on that information for the purposes of your decision whether or not to invest in our Shares. If there is any discrepancy between the contents of such website relating to our Group and this Prospectus, the information contained in this Prospectus shall prevail.

This Prospectus includes statistical data provided by us and various third parties and cites third party projections regarding the growth and performance of the market and industry in which we operate as well as our estimated market share in the industry in which we operate. This data is taken or derived from information published by industry sources and from our internal data. In each such case, the source is stated in this Prospectus. Where there is no source stated, it can be assumed that the information originates from us or is extracted from the IMR Report prepared by Vital Factor Consulting Sdn Bhd, which is included in **Section 8** of this Prospectus. We have appointed Vital Factor Consulting Sdn Bhd to provide an independent market and industry review. In compiling its data for the review, Vital Factor Consulting Sdn Bhd had relied on its research methodology, industry sources, published materials, its own private databases and direct contacts within the industry.

Third-party projections cited in this Prospectus are subject to significant uncertainties that could cause actual data to differ materially from the projected figures. We cannot give any assurance that the projected figures will be achieved and you should not place undue reliance on the third party projections cited in this Prospectus.

PRESENTATION OF INFORMATION (CONT'D)

For the purpose of this Prospectus, EBITDA is calculated as our net profit for the financial year/period plus (i) income tax expense, (ii) finance costs and (iii) depreciation and amortisation, less (iv) finance income.

EBITDA and the related ratios presented in this Prospectus are supplemental measures of our performance and liquidity that are not required by or presented in accordance with the IFRS and MFRS. Furthermore, EBITDA is not a measure of our financial performance or liquidity under the IFRS and MFRS and should not be considered as an alternative to net income, operating income or any other performance measures derived in accordance with the IFRS or MFRS or as an alternative to cash flows from operating activities or as a measure of liquidity. In addition, EBITDA is not a standardised term, and hence, a direct comparison of EBITDA between companies may not be possible. Other companies may calculate EBITDA differently from us, limiting its usefulness as a comparative measure.

We believe that EBITDA may facilitate comparisons of operating performance from period to period and company to company by eliminating potential differences caused by variations in capital structures (affecting interest expense and finance charges), tax positions (including the impact on periods or companies of changes in effective tax rates or net operating losses), the age and booked depreciation and amortisation of assets (affecting relative depreciation and amortisation expenses). EBITDA has been presented because we believe that it is frequently used by securities analysts, investors and other interested parties in evaluating similar companies, many of whom present such non-IFRS and non-MFRS financial measures when reporting their results. Finally, EBITDA is presented as a supplemental measure of our ability to service debt. Nevertheless, EBITDA has limitations as an analytical tool, and prospective investors should not consider it in isolation from or as a substitute for analysis of our financial condition or results of operations, as reported under the IFRS and MFRS. Due to these limitations, EBITDA should not be considered as a measure of discretionary cash available to invest in the growth of our business.

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FORWARD-LOOKING STATEMENTS

This Prospectus contains forward-looking statements. All statements other than statements of historical facts included in this Prospectus, including, without limitation, those regarding our financial position, business strategies, prospects, plans and objectives of our Group for future operations, are forward-looking statements. Such forward-looking statements involve known and unknown risks, uncertainties and other factors which may cause our actual results, our performance or achievements, or industry results to be materially different from any future results, performance or achievements expressed or implied by such forward-looking statements.

Such forward-looking statements are based on numerous assumptions regarding our present and future business strategies and the environment in which we will operate in the future. Such forward-looking statements reflect our current views with respect to future events and do not guarantee future performance.

Forward-looking statements can be identified by the use of forward-looking terminologies such as the words “may”, “will”, “would”, “could”, “believe”, “expect”, “anticipate”, “intend”, “estimate”, “aim”, “plan”, “forecast”, “project” or similar expressions and include all statements that are not historical facts. Such forward-looking statements include, without limitation, statements relating to:

- (i) demand for our services and products as well as general industry environment;
- (ii) our plans and objectives for future operations;
- (iii) our future earnings, cash flow and liquidity;
- (iv) potential growth opportunities;
- (v) our business strategies, trends and competitive position;
- (vi) our financial position;
- (vii) our ability to pay dividends; and
- (viii) the regulatory environment and the effects of future regulation.

Our actual results may differ materially from information contained in such forward-looking statements as a result of a number of factors, including, without limitations:

- (i) general economic, business, social, political and investment environment in Malaysia and globally;
- (ii) future regulatory or government policy changes affecting us or the markets in which we operate or may operate;
- (iii) activities and financial health of our customers, suppliers, other business partners and distributors;
- (iv) finance cost, interest rates, tax rates and foreign exchange rates;
- (v) delays, cost overruns, shortages in labour and other changes that impact the execution of our expansion plans;
- (vi) competitive environment in the industry in which we operate;
- (vii) reliance on approvals, certificate licenses and permits;
- (viii) continued availability of capital and financing;
- (ix) significant capital expenditure requirements;
- (x) the cost and availability of adequate insurance coverage;

FORWARD-LOOKING STATEMENTS (CONT'D)

- (xi) fixed and contingent obligations and commitments;
- (xii) changes in accounting standards and policies; and
- (xiii) any other factors beyond our control which include terrorist acts, pandemics, epidemics or natural disasters.

Additional factors that could cause our actual results, performance or achievements to differ materially include, but are not limited to those discussed in **Section 9** of this Prospectus on “Risk Factors” and **Section 12.3** of this Prospectus on “Management’s Discussion and Analysis of Financial Condition and Results of Operations”. We cannot give any assurance that the forward-looking statements made in this Prospectus will be realised. Such forward-looking statements are made only as at the LPD based on information available to us as at the LPD.

Should we become aware of any subsequent significant change or development affecting matters disclosed in this Prospectus arising from the date of registration of this Prospectus but before the date of allotment/transfer of our IPO Shares, we will issue a supplemental or replacement prospectus, as the case may be, in accordance with the provisions of Section 238(1) of the CMA and Paragraph 1.02, Chapter 1 of Part II (Division 6) of the Prospectus Guidelines (Supplementary and Replacement Prospectus).

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DEFINITIONS

The following terms in this Prospectus bear the same meanings as set out below unless the term is defined otherwise or the context requires otherwise:

COMPANIES WITHIN OUR GROUP

1 Doc or Company : 1 Doc International Berhad (Registration No: 202301046813 (1540727-V))

1 Doc Group or Group : Collectively, 1 Doc and its subsidiaries, collectively

Subsidiaries

1 Doc (Melaka) : 1 Doc (Melaka) Sdn Bhd (Registration No. 201701005899 (1220064-V))

1 Doc Austin : 1 Doc Austin Sdn Bhd (Registration No. 201701032500 (1246670-P))

1 Doc Cheras : 1 Doc Cheras Sdn Bhd (Registration No. 201801008604 (1270618-X))

1 Doc Holding : 1 Doc Holding Sdn Bhd (Registration No. 201901043019 (1352349-K))

1 Doc Ipoh : 1 Doc Ipoh Sdn Bhd (Registration No. 201901036067 (1345397-W))

1 Doc KD : 1 Doc KD Sdn Bhd (Registration No. 201701016915 (1231080-U))

1 Doc KL : 1 Doc KL Sdn Bhd (Registration No. 201601025887 (1196826-T))

1 Doc Marketing : 1 Doc Marketing Sdn Bhd (Registration No. 201701034706 (1248877-W))

1 Doc Puchong : 1 Doc Puchong Sdn Bhd (Registration No. 201601012099 (1183030-W))

1 Doc Resources : 1 Doc Resources Sdn Bhd (Registration No. 201901043594 (1352924-A))

1 Doc Seremban : 1 Doc Seremban Sdn Bhd (Registration No. 202001000443 (1356762-D))

1 Doc Subang : 1 Doc Subang Sdn Bhd (Registration No. 201701026660 (1240826-X))

1 Doc Sutera : 1 Doc Sutera Sdn Bhd (Registration No. 202001002945 (1359264-T))

1 Doc Trading : 1 Doc Trading Sdn Bhd (Registration No. 201601006451 (1177379-P))

Hair Doc : Hair Doc Group Sdn Bhd (Registration No. 202001026336 (1382656-T))

Nano Pigmentation : Nano Pigmentation Sdn Bhd (Registration No. 201801023267 (1285286-D))

Perfect Facelift : Perfect Facelift Sdn Bhd (Registration No. 202101026175 (1426475-H))

Slim Doc : Slim Doc Sdn Bhd (Registration No. 202101011505 (1411804-W))

Slim Doc SG : Slim Doc SG Pte. Ltd. (Registration No. 202224653C), an entity incorporated under the laws of Singapore

DEFINITIONS (CONT'D)**GENERAL**

ACCA	: Association of Chartered Certified Accountants
Acquisitions	: Acquisitions: <ul style="list-style-type: none"> (i) by Slim Doc of the entire equity interest in Slim Doc SG for a nominal purchase consideration of RM40.00, which was completed on 1 August 2025; and (ii) by 1 Doc of the entire equity interest in 1 Doc Holding and Slim Doc for a total purchase consideration of RM125,130,360, which was satisfied via the issuance of 125,130,360 new Shares at an issue price of RM1.00 per Share, which was completed on 8 October 2025
Act	: Companies Act 2016
ADA	: Authorised Depository Agent
AGM	: Annual general meeting
Application	: Application for our IPO Shares under the Retail Offering by way of the Application Form, Electronic Share Application or Internet Share Application
Application Form	: Application form for the application of our IPO Shares under the Retail Offering accompanying this Prospectus
ATM	: Automated teller machine
Authorised Financial Institution	: Authorised financial institution participating in the Internet Share Application in respect of the payment for our IPO Shares
Beauty Guidelines	: Guidelines for Beauty Industry issued by KPDM in 2013
BNM	: Bank Negara Malaysia
Board	: Board of Directors of our Company
Bursa Depository	: Bursa Malaysia Depository Sdn Bhd (Registration No. 198701006854 (165570-W))
Bursa Securities	: Bursa Malaysia Securities Berhad (Registration No. 200301033577 (635998-W))
CAGR	: Compound annual growth rate
CCC	: Certificate of Completion and Compliance issued under the Street, Drainage and Building Act 1974 and/or its equivalent
CDS	: Central Depository System
CMSA	: Capital Markets and Services Act 2007
Constitution	: Constitution of our Company
Cornerstone Investors	: Collectively, [•]
Director	: A member of the Board and has the meaning given in Section 2 of the Act

DEFINITIONS (CONT'D)

EBITDA	: Earnings before interest, taxation, depreciation and amortisation
Electronic Share Application	: Application for our IPO Shares made available to the Malaysian Public under the Retail Offering through a Participating Financial Institution's ATM
Eligible Persons	: Collectively, our Directors, employees of our Group and persons who have contributed to the success of our Group who are eligible to participate in the Retail Offering
EPS	: Earnings per Share
Equity Guidelines	: Equity Guidelines issued by the SC
ESG	: Environmental, social and governance
Executive Directors	: Collectively, Ong Hong Keat and Joel Yap Jiang Feng
Final Retail Price	: Final price per IPO Share to be paid by investors under the Retail Offering, equivalent to the Retail Price or the Institutional Price, whichever is the lower, to be determined on the Price Determination Date
Financial Years/Period Under Review	: Collectively, the FYE 2022, FYE 2023, FYE 2024 and FPE 2025
FPE	: 6-month financial period ended 30 June
FYE	: Financial year ended 31 December, or where the context otherwise requires, financial year ending 31 December
GFA	: Gross floor area
Government	: Government of Malaysia
GP	: Gross profit
Group Acquisition SSAs	: Share sale agreements dated 8 October 2025 entered into between 1 Doc and the respective shareholders of 1 Doc Holding and Slim Doc for the acquisitions of 1 Doc Holding and Slim Doc
IFRS	: International Financial Reporting Standards
IMR Report	: Independent market research report on the Independent Assessment of the Beauty Industry in Malaysia prepared by Vital Factor Consulting Sdn Bhd, as set out in Section 8 of this Prospectus
Institutional Offering	: Offering of up to 512,100,000 IPO Shares at the Institutional Price, subject to the clawback and reallocation provisions and Over-allotment Option, to institutional and selected investors, including Bumiputera investors approved by the MITI
Institutional Price	: Price per IPO Share to be paid by investors under the Institutional Offering which will be determined on the Price Determination Date by way of bookbuilding
Internet Participating Financial Institutions	: Participating financial institutions for the Internet Share Application
Internet Share Application	: Application for our IPO Shares under the Retail Offering through an Internet Participating Financial Institution or Participating Securities Firm

DEFINITIONS (CONT'D)

IPO	: Initial public offering comprising the Public Issue and Offer for Sale, collectively
IPO Shares	: Collectively, the Issue Shares and Offer Shares
IRB	: Inland Revenue Board of Malaysia
Issue Shares	: 341,400,000 new Shares to be issued by our Company pursuant to the Public Issue
Issuing House	: Tricor Investor & Issuing House Services Sdn Bhd (Registration No. 197101000970 (11324-H))
Joint Placement Agents	: Collectively, RHB Investment Bank and Maybank IB
Key Senior Management	: Key senior management of the Group, namely Ong Hong Keat, Joel Yap Jiang Feng, Chin Boon Keat and Cheek Huei Shian
KPDN	: Ministry of Domestic Trade and Costs of Living of Malaysia
Listing	: Listing of and quotation for the entire enlarged issued share capital of 1 Doc on the Main Market of Bursa Securities
Listing Requirements	: Main Market Listing Requirements of Bursa Securities
LPD	: 1 December 2025, being the latest practicable date prior to the registration of this Prospectus with the SC
Malaysian Due Diligence Solicitors	: Ong Eu Jin Partnership
Malaysian Public	: Malaysian citizens, companies, societies, co-operatives and institutions incorporated or organised under the laws of Malaysia
Market Day	: A day on which Bursa Securities is open for trading in securities
Master Cornerstone Placement Agreement	: Master cornerstone placement agreement dated [●] between our Company, the Offerors, Joint Placement Agents Cornerstone Investors, under which the Cornerstone Investors agree to acquire an aggregate of [●] IPO Shares pursuant to the Institutional Offering
Maybank IB	: Maybank Investment Bank Berhad (Registration No. 197301002412)
MCCG	: Malaysian Code on Corporate Governance
MFRS	: Malaysian Financial Reporting Standards
MITI	: Ministry of Investment, Trade and Industry of Malaysia
MOH	: Ministry of Health of Malaysia
Moratorium Providers	: Collectively, Triark Holdings, Ong Hong Keat, Joel Yap Jiang Feng, Chin Boon Keat and Teoh Hui Sim
NA	: Net assets
NBV	: Net book value

DEFINITIONS (CONT'D)

NPRA	: National Pharmaceutical Regulatory Agency, MOH
Offer for Sale	: Offer for sale of the Offer Shares by our Offerors
Offer Shares	: Up to 238,980,000 existing Shares to be offered by the Offerors pursuant to the Proposed Offer for Sale
Offerors	: Collectively, Ong Hong Keat, Joel Yap Jiang Feng, Chin Boon Keat and Teoh Hui Sim
Official List	: A list specifying all securities listed on Bursa Securities
Over-allotment Option	: The over-allotment option to be granted by Teoh Hui Sim to the Stabilising Manager
Participating Financial Institutions	: Participating financial institutions for the Electronic Share Application
Participating Securities Firms	: Participating securities firms for the Internet Share Application
PAT	: Profit after taxation
PBT	: Profit before taxation
Pink Application Form	: Application form for the application of our IPO Shares under the Retail Offering by the Eligible Persons accompanying this Prospectus
Pink Form Allocations	: Allocation of 22,760,000 IPO Shares to the Eligible Persons
Placement Agreement	: The placement agreement to be entered into between our Company and the Offerors in respect of such number of IPO Shares to be offered under the Institutional Offering
Pre-IPO Exercise	: The restructuring exercises undertaken by our Group to facilitate the Listing which comprises the Acquisitions and Share Split
Price Determination Date	: The date on which the Institutional Price and Final Retail Price will be determined
Promoters	: Ong Hong Keat, Joel Yap Jiang Feng, Chin Boon Keat, Tengku Baderul and Triark Holdings
Proposed Shares Transfer	: Proposed transfer of an aggregate of 1,160,760,000 Shares (representing 51.00% equity interests in our Company) by Ong Hong Keat, Joel Yap Jiang Feng and Chin Boon Keat to Triark Holdings as set out in Section 4.1.3 of this Prospectus
Prospectus	: This prospectus dated [●] in relation to our IPO
Prospectus Guidelines	: Prospectus Guidelines issued by the SC
Public Issue	: Public issue of 341,400,000 IPO Shares
RCPS	: Redeemable convertible preference shares in 1 Doc Holding

DEFINITIONS (CONT'D)

Record of Depositors	: A record of securities holders established by Bursa Depository under the Rules of Bursa Depository
Retail Offering	: Offering of 68,280,000 IPO Shares at the Retail Price, subject to the clawback and reallocation provisions, to the Malaysian Public and Eligible Persons
Retail Price	: Initial price of RM[•] per IPO Share to be fully paid upon application under the Retail Offering, subject to adjustment as detailed in Section 4.2.1 of this Prospectus
RHB Investment Bank or Principal Adviser or Sole Underwriter	: RHB Investment Bank Berhad (Registration No. 197401002639 (19663-P))
RMCD	: Royal Malaysian Customs Department
Rules of Bursa Depository	: Rules of Bursa Depository as issued under the SICDA
SC	: Securities Commission Malaysia
Share Lending Agreement	: The agreement to be entered into by Teoh Hui Sim and the Stabilising Manager under which Teoh Hui Sim will lend our Shares to the Stabilising Manager to cover over-allotments, if any, under the Overallotment Option
Share Registrar	: Tricor Investor & Issuing House Services Sdn Bhd (Registration No. 197101000970 (11324-H))
Share Split	: Subdivision of the 125,131,360 Shares after the completion of the Acquisitions, on the basis of 1 existing Share to approximately 15.46 Shares, into 1,934,600,000 Shares, which was completed on 31 October 2025
Shares	: Ordinary shares in our Company
SICDA	: Securities Industry (Central Depositories) Act 1991
Singaporean Due Diligence Solicitors	: Avant Law LLC
SKU	: Stock keeping unit
Slim Doc SG Acquisition SSA	: Share sale agreement dated 1 August 2025 entered into between Slim Doc and the shareholders of Slim Doc SG for the acquisition of Slim Doc SG, which was completed on 1 August 2025
sq ft	: Square feet
Stabilising Manager	: RHB Investment Bank
Substantial Shareholders	: Collectively, Ong Hong Keat, Joel Yap Jiang Feng, Chin Boon Keat and Teoh Hui Sim
Tengku Baderul	: YAM Tengku Dato' Seri Dr. Baderul Zaman Ibni Sultan Mahmud Al-Muktafi Billah Shah
Triark Holdings	: Triark Holdings Sdn Bhd (Registration No. 202501043564 (1644972-K))

DEFINITIONS (CONT'D)

Underwriting Agreement	: Underwriting agreement dated [●] entered into between our Company and our Sole Underwriter for the underwriting of the IPO Shares under the Retail Offering
White Application Form	: Application form for the application of our IPO Shares under the Retail Offering by the Malaysian Public accompanying this Prospectus

CURRENCIES

RM and sen	: Ringgit Malaysia and sen respectively, the lawful currency of Malaysia
SGD	: Singapore dollar, the lawful currency of Singapore
USD	: United States Dollar

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GLOSSARY OF TECHNICAL TERMS

The following technical terms in this Prospectus bear the same meanings as set out below unless the technical term is defined otherwise or the context requires otherwise:

Acne	: A skin condition in which hair follicles become plugged with oil and dead skin cells. It causes blackheads, whiteheads or pimples
Active concentrates	: Active concentrates are concentrated formulations designed to deliver targeted results in skincare and cosmetic care services. They contain elevated concentrations of functional ingredients, which may be bioactive (interacting with skin biology) or non-bioactive (working via physical/chemical mechanisms), to address specific concerns like ageing, pigmentation, dehydration, or acne
Aloe vera	: It is a succulent plant characterised by its thick, fleshy leaves. Aloe vera gel is widely used to soothe and heal burns, wounds, and skin irritations like eczema, and is a common ingredient in skin care products
Caloric intake	: Refers to the total amount of energy (measured in calories) consumed through food and beverages in a given period
Cavitation	: In beauty care services, it refers to the use of ultrasonic waves to target and disrupt fat cells. The energy from the ultrasonic waves creates microscopic bubbles inside the fat tissue, causing the fat cells to rupture and release stored triglycerides, which are then metabolised and eliminated by the body
Cellulite	: A common, benign skin condition characterised by dimpled, lumpy, or "orange-peel" texture on thighs, buttocks, abdomen, and arms. It occurs when fat cells push through the connective tissue beneath the skin, creating visible unevenness
Contouring	: It refers to non-surgical procedures designed to redefine or reshape facial or body features for enhanced symmetry and proportion appeal. It uses a combination of volume adjustment, and tissue repositioning to create the illusion of structure or slimness
Dermal	: It is part of the skin's structure, lying immediately below the uppermost layer (epidermis)
Electromagnetic	: A fundamental natural phenomenon where electricity and magnetism interact to create energy waves used in a wide range of technologies such as radios, wireless communications, X-rays, magnetic resonance imaging and light
EMS	: Electromagnetic muscle stimulation
Exfoliation	: The process of removing dead skin cells from the surface of the skin
Frequency	: It is a measurement of the number of wave cycles (oscillations) of an electromagnetic wave that pass a fixed point per second, measured in Hertz (Hz). It determines the wave's energy and position in the electromagnetic spectrum
GHz	: Gigahertz
Hyaluronic acid	: It is a naturally occurring type of sugar molecule found throughout the body, particularly in skin, joints, and connective tissues. It acts as a super-hydrator and structural support molecule, able to retain water, up to 1,000 times its own weight, making it suitable for maintaining volume, lubrication, and elasticity

GLOSSARY OF TECHNICAL TERMS (CONT'D)

Hydro-dermabrasion	: It is a beauty care service that combines physical exfoliation with hydrating infusion to improve skin texture, tone, and hydration. It uses water and vacuum suction to remove dead skin cells while simultaneously delivering active ingredients gently
Hyperpigmentation	: A common skin condition characterised by darkened patches or spots caused by an overproduction of melanin (the pigment responsible for skin colour)
Inflammation	: It is the body's immune response to injury, infection, or harmful stimuli, characterised by redness, heat, swelling, pain, and loss of function. It is a protective mechanism that eliminates the cause of damage, removes dead cells, and initiates tissue repair
Laxity	: It refers to the looseness or loss of structural tightness in skin, ligaments, or muscles, often due to weakened collagen/elastin fibres, ageing, or mechanical stress
Laser	: It is an abbreviation for light amplification by stimulated emission of radiation. It is a focused beam of coherent, monochromatic (single wavelength) light used in cosmetic, and industrial applications to precisely target tissues without damaging surrounding areas
Light pulse	: In the context of this Prospectus, it refers to a type of beauty care technology that employs pulsating light generated by laser. We utilise laser machine to provide light pulse beauty care services such as <i>One Doc Pico Pulse</i> facial care service to enhance the appearance of the skin
Low-level light therapy or LLLT	: It is a beauty care service that uses specific wavelengths of red or near-infrared light (600–1000 nm) to stimulate cellular function, reduce inflammation, and promote tissue repair. LLLT uses low-intensity light (non-thermal) to trigger biochemical changes at the mitochondrial level
MFU	: Micro focused ultrasound
MHz	: Megahertz
Microdermabrasion	: It is a beauty care service that removes the outermost layer of dead skin cells to promote cell turnover, smooths texture, and enhances product absorption
Microwave	: It refers to electromagnetic waves within the frequency range of 300 MHz to 300 GHz. These waves are widely used in, among others communication, cooking, and beauty care technologies due to their ability to penetrate materials and generate heat
Muscle tone	: It refers to the natural, continuous tension or partial contraction of muscles at rest, maintained by involuntary nerve signals. It enables posture, stability, and readiness for movement. It is a passive resistance to stretching
Nanosecond	: It is a unit of time equal to one billionth (10^{-9}) of a second
nm	: nanometer

GLOSSARY OF TECHNICAL TERMS (CONT'D)

One Doc x Hair Doc : In the context of this Prospectus, it refers to the brand to market the Group's facial and hair care services, mainly including facial care for uneven skin tone, dry and oily skin, and skin rejuvenation as well as hair care for scalp and hair volumising. The logo for *One Doc x Hair Doc* brand is as below:

ONEDOC
THE FUTURE OF SKIN WELLNESS



HAIR DOC
Beautiful Hair Starts With Repair

Peptides : Short chains of amino acids that serve as the building blocks of proteins such as collagen and elastin in the skin. In the context of this Prospectus, peptides are commonly incorporated into skincare products to help support skin structure, improve firmness, and reduce the appearance of fine lines and wrinkles

Perfect Doc : In the context of this Prospectus, it refers to the brand to market the Group's body and facial care services, mainly including lifting and firming services. The logo for *Perfect Doc* brand is as below:

Perfect Doc

Permeability : In the context of this Prospectus, it refers to the skin's ability to allow substances, such as skincare ingredients, to pass through its layers. Skin permeability is one of the key factors that determines the effectiveness of active ingredients in topical products in penetrating the skin and delivering their intended effects. It can be influenced by factors such as the condition of the stratum corneum, the molecular size of the ingredients, and the formulation of the product

Pulse : In the context of this Prospectus, it refers to the way energy is delivered during a beauty care service, typically in the form of quick flashes or short bursts. This controlled delivery method allows energy, such as light, heat, or electrical current, to target specific skin concerns while minimising impact on the surrounding skin

Radiofrequency or RF : In the context of this Prospectus, it refers to a technology incorporated into beauty care machines that uses low-energy electromagnetic waves to deliver controlled heat to the deeper layers of the skin. This controlled heating promotes skin tightening and contouring

Scalp : The skin covering the top of the head, which contains hair follicles and numerous sebaceous glands

Sebum : An oily substance naturally produced by the skin. It helps maintain moisture levels, protects the skin and hair, and supports the skin's barrier function

Slim Doc : In the context of this Prospectus, it refers to the brand to market the Group's body care services, mainly for slimming and body contouring services. The logo for *Slim Doc* brand is as below:

SLIM DOC

GLOSSARY OF TECHNICAL TERMS (CONT'D)

- Topical** : Products that are applied directly to a specific area of the surface of the skin. These products commonly contain active ingredients to target specific concerns and are generally left on the skin without the need for rinsing after application
- Ultrasonic** : In the context of this Prospectus, it refers to a technology incorporated into machines that uses sound waves to penetrate the surface of the skin. It is commonly used to promote blood circulation, promote skin firming, and improve the absorption of skincare products

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