6.1 OUR COMPANY

6.1.1 History and background

Our Company was incorporated in Malaysia under the Act on 23 December 2019 as a private limited company under the name of Loob Sdn Bhd. Our Company was converted to a public company on 17 March 2020.

Our Company is principally involved in investment holding activities whilst the principal activities of the Material Subsidiaries, our JVs and our associate are set out in Section 6.3 of this Prospectus.

Our journey began in October 2010 with our first bubble tea franchise in Malaysia and have since strategically expanded our portfolio. In November 2014, we launched SodaXpress in Malaysia, followed by the introduction of our Tealive brand in February 2017 with our first Tealive store in Pavilion Kuala Lumpur. We further diversified in October 2019 with the launch of our Bask Bear brand, opening our first Bask Bear store in 1 Utama Shopping Centre. In May 2024, we refreshed our Tealive brand with a new tagline and mascot, and in November 2024, we solidified our ownership of SodaXpress by acquiring the remaining equity interest, making it our wholly-owned subsidiary.

6.1.2 Restructuring exercise

We carried out a restructuring exercise prior to our Listing which had involved the following exercises:

(i) On 20 January 2025, Loob Holding entered into a deed of assignment of shares of stock to transfer all 250,049 common shares of stock of Loob Philippines owned by Loob Holding, representing approximately 100.0% equity interest in Loob Philippines to TrueScale Ventures, a company owned by the then shareholders of Loob Holding, namely Bryan Loo, Loo Chuu Lin, Loo Chee Leng, Singli Aerovest and Zhejiang Boduo.

The purchase consideration of PHP25,004,900 (equivalent to approximately RM1,893,821.12), representing the total par value of common shares of stock of Loob Philippines, for the Transfer of Loob Philippines was arrived at on a "willing-buyer willing-seller" basis, which corresponds to the invested amount by Loob Holding was entirely satisfied in cash. This consideration is not detrimental to Loob Holding as it allows recovery of the invested capital despite the net liabilities position of Loob Philippines. See Section 6.1.3 of the Prospectus for further information. The Transfer of Loob Philippines was completed on 20 January 2025. Following the completion of the Transfer of Loob Philippines, Loob Philippines is now our franchisee and is operating our Tealive Franchised Stores. Loob Philippines has also undertaken to change its name by removing any reference to Loob by 30 September 2026.

(ii) On 29 November 2024, Loob Holding entered into a capital transfer agreement to transfer its whole contributed capital of VND58,572,860,000, representing 100.0% of the charter capital of LV Holdings VN to TrueScale Ventures.

The purchase consideration of RM50,960 for the Transfer of LV Holdings VN was entirely satisfied in cash. The purchase consideration was arrived at on a "willing-buyer willing-seller" basis after taking into consideration the audited NA of LV Holdings VN as at 30 June 2024 of approximately RM50,960. The Transfer of LV Holdings VN was completed on 24 February 2025.

6.1.3 Pre-IPO Restructuring

Our Company had, on 21 March 2025, entered into a conditional share sale agreement to acquire the entire issued share capital of Loob Holding, comprising 526,017 ordinary shares ("Loob Holding Sale Shares") for a purchase consideration of RM28,767,873.33 ("Loob Holding Share Sale Agreement"), which was satisfied entirely by the issuance and allotment of 1,110,728,700 new Shares at an issue price of RM0.0259 each as fully paid-up to the then shareholders of Loob Holding in the following manner:

Shareholders	No. of Loob Holding Shares held	<u></u> %	No. of new Loob Shares issued
Uttama	157,805	30.0	333,218,700
Bryan Loo	114,867	21.8	242,551,400
Loo Chuu Lin	106,223	20.2	224,298,900
Loo Chee Leng	89,739	17.1	189,491,500
Singli Aerovest	28,246	5.4	59,643,800
Zhejiang Boduo	8,623	1.6	18,208,200
Loo Lian Hiyok	5,260	1.0	11,106,900
Loo Kheng Sing	5,260	1.0	11,106,900
Loo Ay Lian	5,260	1.0	11,106,900
Quah Chin Voo	1,820	0.3	3,843,000
Lim Li Zhi	592	0.1	1,250,000
Wong Shu Yan	539	0.1	1,138,100
Tan Jie Yi	487	0.1	1,028,300
Tan Boon Keng	382	0.1	806,600
Woon Tai How	224	<0.1	472,900
Loo Huei Ju	192	<0.1	405,400
Wong Kok Yee	158	<0.1	333,600
Lo Yu Foh	66	<0.1	139,300
Lau Chun Foo	46	<0.1	97,100
Tang Mei Ling	46	<0.1	97,100
Ooi Tiat Huay	46	<0.1	97,100
Choo Lee Sze	46	<0.1	97,100
Lim Ai Yen	20	<0.1	42,200
Jeremy Tai Kim Hui	20	<0.1	42,200
Tan Hon Phang	20	<0.1	42,200
Kuan, Shu-Ching	20	<0.1	42,200
Chook Pui Man	10	<0.1	21,100
Total	526,017	100.0	1,110,728,700

The purchase consideration was arrived at on a "willing-buyer willing-seller" basis after taking into consideration the adjusted consolidated NA attributable to the owners of Loob Holding as at 30 June 2024 of RM28,875,405 which was derived as follows:

		RM
Audited co	onsolidated NA attributable to the owners of Loob Holding as at 30	89, 531,836
Add:	Transfer of Loob Philippines ⁽¹⁾	1,972,960
Less:	Acquisition of the remaining 48.9% equity interest in Sodaxpress International	(2,261,483)
Less:	Transfer of LV Holdings VN ⁽²⁾	(343,055)
Less:	Pre-IPO Dividends ⁽³⁾	(60,024,853)
Adjusted	consolidated NA attributable to the owners of Loob Holding	28,875,405

Notes:

(1) Based on the gain on disposal arising from the Transfer of Loob Philippines of RM1,972,960 which was derived as follows:

						-	RM
Proceed	ds from the Tr	ansi	fer of Loob F	Philippines			1,893,821
Add:	Audited net 2024	liab	ilities of Loc	b Philippin	es as	at 30 June	19,087,464
Less:	Impairment Ventures ^(a)	of	remaining	balances	with	TrueScale	(19,008,325)
Gain or	n disposal					-	1,972,960

Note:

(a) Upon the Transfer of Loob Philippines, all outstanding amounts owed by Loob Philippines to Loob Holding and LRTS Retail will be novated to TrueScale Ventures. For illustrative purposes only, the amount novated from Loob Philippines to TrueScale Ventures is assumed to be RM39.8 million, representing the balance as at 30 June 2024. This amount is used solely for illustration as the actual novated amount may differ given that the Transfer of Loob Philippines was only completed on 20 January 2025. Of this assumed amount of RM39.8 million, RM20.9 million is to be settled by TrueScale Ventures by way of the dividend payable by Loob Holding to Bryan Loo, Loo Chuu Lin, Loo Chee Leng, Singli Aerovest and Zhejiang Boduo, which was assigned to TrueScale Ventures.

Since TrueScale Ventures is a newly incorporated investment holding company with investments in Loob Philippines and LV Holdings VN, both of which have yet to achieve profitable operations, Loob Holding will recognise an impairment loss of RM19.0 million on the remaining amount owed by TrueScale Ventures to Loob Holding as repayment from TrueScale Ventures is not foreseeable in the near future. Even if the Transfer of Loob Philippines and IPO did not take place, an impairment is necessary due to Loob Philippines' financial challenges and limited repayment capacity, with full settlement expected to take several years.

(2) Based on the loss on disposal arising from the Transfer of LV Holdings VN of RM343,055 which was derived as follows:

		RM
Proceed	ds from the Transfer of LV Holdings VN	50,960
Less:	Audited NA of LV Holdings VN as at 30 June 2024	(50,960)
Less:	Impairment of amount due from LV Holdings VN ^(a)	(343,055)
Loss on	disposal	(343,055)

Note:

- (a) LRTS Retail is one of the suppliers of LV Holdings VN and had previously impaired the amount due from LV Holdings VN in the FYE 30 June 2024. At the group level, this impairment was eliminated as both LRTS Retail and LV Holdings VN were subsidiaries of Loob Holding at that time. Following the disposal of LV Holdings VN, the previously eliminated impairment will be recognised in the consolidated statement of profit or loss of Loob Holding.
- (3) Comprising dividends of RM18.0 million declared in respect of the FYE 30 June 2024 and RM42.0 million declared in respect of the FYE 30 June 2025. See Section 12.4 and note 1.1.1 of Section 12.5 of this Prospectus for further details.

The Loob Holding Sale Shares were acquired free from all charges, liens, pledges, trusts and other encumbrances and with all rights, benefits and entitlements attaching thereto from the date of completion for the Pre-IPO Restructuring. The Pre-IPO Restructuring is conditional upon, among others, the approvals of the SC and Bursa Securities in respect of our Listing which were obtained on [•] and [•] respectively. The Pre-IPO Restructuring was completed on [•].

6.1.4 Share capital

As at the date of this Prospectus, our issued share capital is RM28,767,876 comprising 1,110,728,703 Shares and our Company does not have any treasury shares.

Save as disclosed below, there have been no changes in our issued share capital during the Financial Years Under Review and up to the LPD:

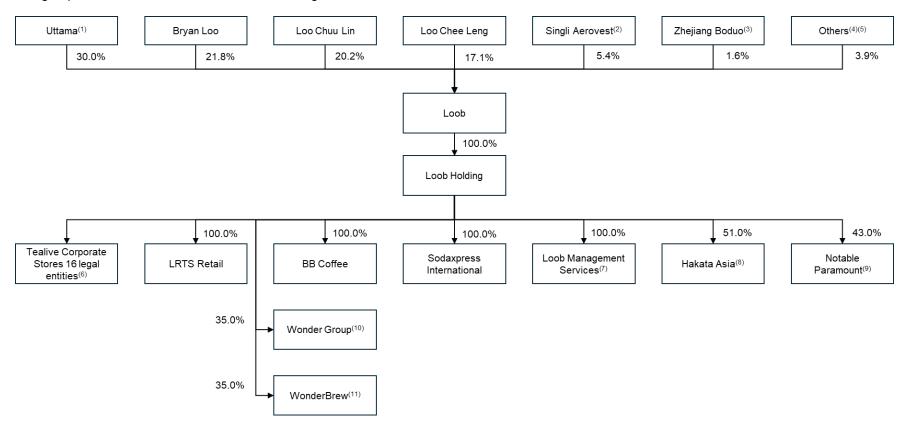
Date of allotment	No. of Shares	Nature of transaction	Consideration	No. of cumulative Shares	Cumulative issued share capital (RM)
23 December 2019	2	Subscriber's shares	Cash	2	2
6 March 2025	1	Subscription of share	Cash	3	3
[•]	1,110,728,700	Settlement of the purchase consideration	Other than cash ⁽¹⁾	1,110,728,703	28,767,876

Note:

(1) Issued and allotted pursuant to the Pre-IPO Restructuring.

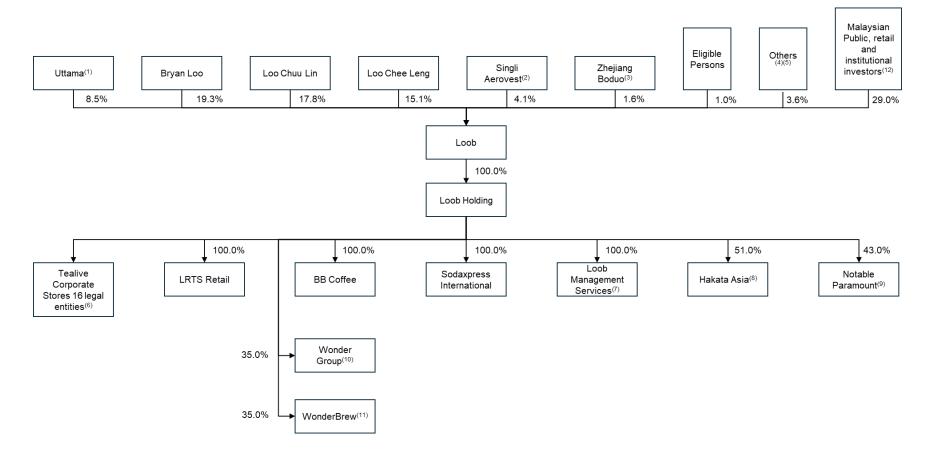
6.2 OUR GROUP STRUCTURE

Our group structure after the Pre-IPO Restructuring but before our IPO is as follows:

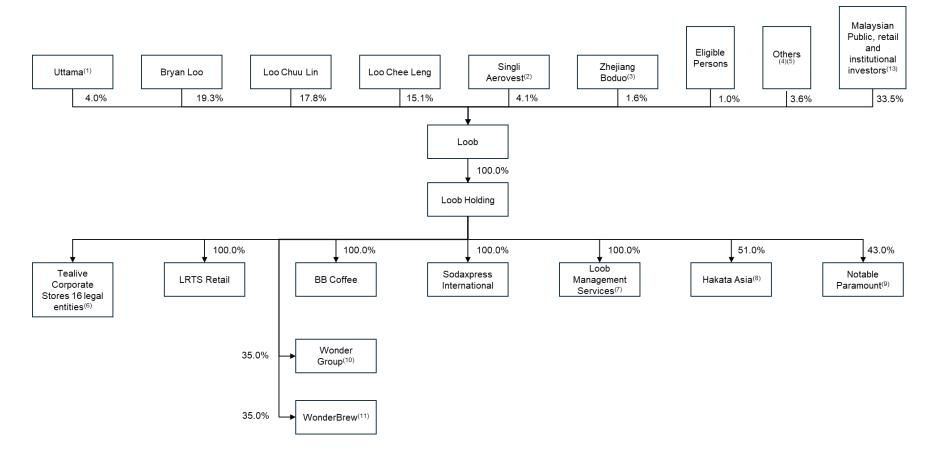


Our group structure after our IPO is as follows:

Assuming the Over-allotment Option is not exercised



Assuming the Over-allotment Option is fully exercised



Notes:

- (1) The entire equity interest in Uttama is held by Creador IV. Uttama and Creador IV do not have any substantial shareholding in public listed companies, other than Creador IV's indirect interest in Sapphire Foods India Limited, a public company listed in India, held through the investment holding entity, namely Sapphire Foods Mauritius Limited via Karikala (Mauritius) Ltd. See Section 9.1.1(v) of this Prospectus for the profile of Uttama.
- (2) The shareholders of Singli Aerovest are Dato' Mah Yew Lay (70.0%) and Mah Kok Weng (30.0%). There is no association or family relationship between our Promoters and any of them. Dato' Mah Yew Lay and Mah Kok Weng are not involved in the day-to-day operations of our Group. Singli Aerovest, Dato' Mah Yew Lay and Mah Kok Weng do not hold any directorship and/or have any substantial shareholding in public listed companies. See Section 9.1.1(iv) of this Prospectus for the profile of Singli Aerovest.
- Zhejiang Boduo is principally involved in F&B business. The entire equity interest in Zhejiang Boduo is held by Zhejiang Boduo Food Technology Co., Ltd. The sole shareholder of Zhejiang Boduo Food Technology Co., Ltd is Zhejiang Boduo Holding Group Co., Ltd. The shareholders of Zhejiang Boduo Holding Group Co., Ltd are Yu Tong (93.0%), Zhang Aiqun (5.0%) and Peng Qiusheng (2.0%). There is no association or family relationship between our Promoters and any of them, other than Yu Tong being a non-executive director of Hakata Asia and Notable Paramount. Yu Tong, Zhang Aiqun and Peng Qiusheng are not involved in the day-to-day operations of our Group. Zhejiang Boduo, Zhejiang Boduo Food Technology Co., Ltd, Zhejiang Boduo Holding Group Co., Ltd, Yu Tong, Zhang Aiqun and Peng Qiusheng do not hold any directorship and/or have any substantial shareholding in public listed companies. For your information, Zhejiang Boduo's equity interest in Loob is 1.64% following the Pre-IPO Restructuring but prior to our IPO, and 1.56% after our IPO.
- (4) Being Loo Lian Hiyok (1.0%), Loo Kheng Sing (1.0%) and Loo Ay Lian (1.0%), collectively. There is no association or family relationship between our Promoters and Loo Lian Hiyok, Loo Kheng Sing and Loo Ay Lian other than them being the siblings of Loo Chuu Lin. Loo Lian Hiyok, Loo Kheng Sing and Loo Ay Lian are not involved in the day-to-day operations of our Group. Neither of them holds any directorship or has any substantial shareholding in public listed companies.
- Being Quah Chin Voo^(a) (0.3%), Lim Li Zhi^(b) (0.1%), Wong Shu Yan^(c) (0.1%), Tan Jie Yi^(d) (0.1%), Tan Boon Keng^(e) (0.1%), Woon Tai How^(e) (<0.1%), Loo Huei Ju^(f) (<0.1%), Wong Kok Yee^(g) (<0.1%), Lau Chun Foo^(e) (<0.1%), Lo Yu Foh^(e) (<0.1%), Tang Mei Ling^(e) (<0.1%), Ooi Tiat Huay^(e) (<0.1%), Choo Lee Sze^(h) (<0.1%), Lim Ai Yen^(e) (<0.1%), Jeremy Tai Kim Hui^(e) (<0.1%), Tan Hon Phang^(e) (<0.1%), Kuan, Shu-Ching^(e) (<0.1%) and Chook Pui Man^(e) (<0.1%), collectively. This excludes the Offer Shares under the Retail Offering that may be subscribed for by these individuals who are Eligible Persons. In regard to this group of shareholders:
 - (a) there is no association or family relationship between our Promoters and Quah Chin Voo other than Quah Chin Voo being our employee and the father-in-law of Loo Woi Lip. Quah Chin Voo does not hold any directorship or have any substantial shareholding in public listed companies.
 - (b) there is no association or family relationship between our Promoters and Lim Li Zhi other than Lim Li Zhi being our employee and a non-executive director of Notable Paramount. Lim Li Zhi does not hold any directorship or have any substantial shareholding in public listed companies.
 - (c) there is no association or family relationship between our Promoters and Wong Shu Yan other than Wong Shu Yan being our Projects and Business Development Director, a minority shareholder of Evergreen Locate and a former director and shareholder of Archiva F&B (dissolved). Wong Shu Yan does not hold any directorship or have any substantial shareholding in public listed companies.
 - (d) there is no association or family relationship between our Promoters and Tan Jie Yi other than Tan Jie Yi being our Director of Strategy & Portfolio, a non-executive director of WonderBrew and Wonder Group and a shareholder of Good Foodie and Good Foodie Media Pte Ltd in which our Promoters, Loo Chuu Lin, Bryan Loo and/or Loo Chee Leng, is a director and/or substantial shareholder of such companies. Tan Jie Yi does not hold any directorship or have any substantial shareholding in public listed companies.

- (e) there is no association or family relationship between our Promoters and Tan Boon Keng, Woon Tai How, Lau Chun Foo, Lo Yu Foh, Tang Mei Ling, Ooi Tiat Huay, Lim Ai Yen, Jeremy Tai Kim Hui, Tan Hon Phang, Kuan, Shu-Ching and Chook Pui Man other than them being our employees. Neither of them holds any directorship or have any substantial shareholding in public listed companies.
- (f) there is no association or family relationship between our Promoters and Loo Huei Ju other than Loo Huei Ju being our employee, a non-executive director and major shareholder of Pure Infinite (under members' voluntary liquidation) and a non-executive director of Zendech, Yunan Bridge Noodle and Bubbly Tales (dissolved), in which our Promoters, Loo Chuu Lin, Bryan Loo and/or Loo Chee Leng, is a director and/or substantial shareholder of such companies. Loo Huei Ju does not hold any directorship or have any substantial shareholding in public listed companies.
- (g) there is no association or family relationship between our Promoters and Wong Kok Yee other than Wong Kok Yee being our ex-employee, a minority shareholder of Evergreen Locate, a former director of Evergreen Locate and a former director and shareholder of Maven Beverage (dissolved). Wong Kok Yee is not involved in the day-to-day operations of our Group. Wong Kok Yee does not hold any directorship or have any substantial shareholding in public listed companies.
- (h) there is no association or family relationship between our Promoters and Choo Lee Sze other than Choo Lee Sze being our Finance Director. Choo Lee Sze does not hold any directorship or have any substantial shareholding in public listed companies.
- (6) List of the entities operating Tealive Corporate Stores:

No.	Name of entity	Loob Holding's shareholding
1.	Loob Integrated	100.0%
2.	Premium Delicious	80.0%
3.	Evergreen Locate	70.0%
4.	QSL Management Service	65.0%
5.	Nucoz	51.0%
6.	Oishinbo	51.0%
7.	TT Heritage	51.0%
8.	Rivietta ^(a)	100.0%

No.	Name of entity	Loob Holding's shareholding	Reason for members' voluntary liquidation
<u>Comp</u>	anies under members' volu	untary liquidation ^(b)	
9.	Everland Beverage ^(c)	100.0%	This company undertook a members' voluntary liquidation after Loob Holding acquired the interest held by the minority shareholders and transferred the assets and liabilities of the company to Loob Integrated.
10.	Famous Flavour ^(d)	100.0%	This company undertook a members' voluntary liquidation after Loob Holding acquired the interest held by the minority shareholders and transferred the assets and liabilities of the company to Loob Integrated.
11.	VLL Food & Beverage	100.0%	This company undertook a members' voluntary liquidation after Loob Holding acquired the interest held by the minority shareholders and transferred the assets and liabilities of the company to Rivietta which has unabsorbed tax losses.
12.	Archiva F&B ^(e)	70.0%	This company undertook a members' voluntary liquidation after its assets and liabilities were consolidated with Evergreen Locate as both companies have common minority shareholders.
13.	Maven Beverage ^(c)	70.0%	This company undertook a members' voluntary liquidation after its assets and liabilities were consolidated with Evergreen Locate as both companies have common minority shareholders.
14.	Merry Cafe ^(c)	60.0%	This company undertook a members' voluntary liquidation after its assets and liabilities were consolidated with Evergreen Locate as both companies have common minority shareholders.
15.	Bubbling Bubbles ^(c)	51.0%	This company undertook a members' voluntary liquidation after the expiry of its tenancy agreement as the minority shareholders decided not to proceed with the operations.
16.	Pure Infinite	40.0%	As the major shareholder wished to exit from the Tealive business, Loob Integrated acquired the assets and liabilities from Pure Infinite and subsequently Pure Infinite undertook a members' voluntary liquidation.

Notes:

- (a) This company had ceased operations of its F&B stores since June 2023 as part of a restructuring exercise to streamline our Group's corporate structure. It ceased operating the central kitchen in July 2024. It also ceased providing management services in August 2024 following the conversion of the franchised stores for which they had provided management services into directly-owned stores operated by Loob Integrated. It is currently dormant following the full utilisation of tax losses and the transfer of its assets (including the F&B stores), except for a trademark registered under its name in India which is pending assignment to Loob Holding as at the LPD, and the trademark applications in Thailand which are pending the outcome of appeal from the court as at the LPD, and liabilities to Loob Integrated. See Annexure C of this Prospectus for further details on the status of the trademarks.
- (b) Prior to the members' voluntary liquidation, the Tealive Corporate Stores operated by this entity have ceased their operations.
- (c) This company was dissolved on 2 April 2025 pursuant to Section 459(5) of the Act.
- (d) This company was dissolved on 25 May 2025 pursuant to Section 459(5) of the Act.
- (e) This company was dissolved on 28 July 2025 pursuant to Section 459(5) of the Act.
- (7) This company is currently inactive and undergoing members' voluntary liquidation. It ceased its shared services function (including payroll services for our Group) in January 2021. The shared services function was transferred to Loob Holding as part of a restructuring exercise to streamline our Group's corporate structure by reducing the number of legal entities in our Group.
- (8) The remaining 49.0% equity interest in Hakata Asia is held by Zhejiang Boduo.
- (9) The remaining 57.0% equity interest in Notable Paramount is held by Zhejiang Boduo.
- (10) The remaining 65.0% equity interest in Wonder Group is held by Poh Wen Xian (39.0%) and Loke Boon Eng (26.0%). There is no association or family relationship between our Promoters, Poh Wen Xian and Loke Boon Eng.
- (11) The remaining 65.0% equity interest in WonderBrew is held by Poh Wen Xian (39.0%) and Loke Boon Eng (26.0%). There is no association or family relationship between our Promoters, Poh Wen Xian and Loke Boon Eng.
- (12) Comprises 11.5% of our enlarged issued Shares to the Malaysian Public under the Retail Offering and 17.5% of our enlarged issued Shares to the institutional and selected investors under the Institutional Offering.
- (13) Comprises 11.5% of our enlarged issued Shares to the Malaysian Public under the Retail Offering, 17.5% of our enlarged issued Shares to the institutional and selected investors under the Institutional Offering and 4.5% of our enlarged issued Shares under the Over-allotment Option.

All the remaining equity interest not held by our Group in the Material Subsidiaries, our JVs and our associate are held by third parties save for Wong Shu Yan, our Projects and Business Development Director, who is also one of the shareholders of Evergreen Locate.

6.3 MATERIAL SUBSIDIARIES, JVs AND ASSOCIATE

The Material Subsidiaries, our JVs and our associate as at the LPD are as follows:

Name and Registration number	Date and country of incorporation	Share capital	Our effective equity interest (%)	Principal activities
Subsidiary of Loob	,			
Loob Holding (201001021759 (905529-P))	23 June 2010 Malaysia	RM15,300,002	100.0	Investment holding activities, managing of F&B retail outlets and provision of outsourcing services on finance and accounting, human resources and training, procurement and supply chain, and marketing
Subsidiaries of Loc	ob Holding			
BB Coffee (201201028615 (1013102-H))	8 August 2012 Malaysia	RM1,000,000	100.0	Operation of F&B retail outlets
Evergreen Locate (201201039029 (1023507-U))	6 November 2012 Malaysia	RM300,000	(1)70.0	Operation and management of F&B outlets
Hakata Asia (201801022089 (1284108-P))	19 June 2018 Malaysia	RM1,000,000	⁽²⁾ 51.0	Trading and supply of raw materials to F&B outlets
Loob Integrated (201401023291 (1099378-M))	27 June 2014 Malaysia	RM1,500,000	100.0	Operation and management of F&B retail outlets
LRTS Retail (201301012172 (1042010- K))	10 April 2013 Malaysia	RM250,000	100.0	Wholesale of F&B
Nucoz (201201030105 (1014592-X))	22 August 2012 Malaysia	RM200,000	⁽³⁾ 51.0	Operation and management of F&B outlets
Oishinbo (201201032458 (1016946-V))	13 September 2012 Malaysia	RM100,000	⁽⁴⁾ 51.0	Operation and management of F&B outlets
Premium Delicious (201401011755 (1087832-H))	7 April 2014 Malaysia	RM100,000	⁽⁵⁾ 80.0	Operation and management of F&B outlets
QSL Management Service (201101042422 (970542-A))	5 December 2011 Malaysia	RM250,100	⁽⁶⁾ 65.0	Operation and management of F&B outlet

Name and Registration number	Date and country of incorporation	Share capital	Our effective equity interest (%)	Principal activities
Rivietta (201101010755 (938885-P))	1 April 2011 Malaysia	RM900,000	100.0	Dormant ⁽⁷⁾
Sodaxpress International (201401022869 (1098955-A))	24 June 2014 Malaysia	RM2,000	100.0	Retail business of importing, marketing and selling of soda machine
TT Heritage (201201022419 (1006911-M))	21 June 2012 Malaysia	RM50,000	⁽⁸⁾ 51.0	Operation and management of F&B retail outlets
JVs of Loob Holdin	g			
WonderBrew (202201016783 (1462480-K))	12 May 2022 Malaysia	RM100	⁽⁹⁾ 35.0	Retail sale of tea, coffee, soft drinks, mineral water and other beverages
Wonder Group (202101008108 (1408407-D))	8 March 2021 Malaysia	RM600,011.14	(10)35.0	Manufacture and wholesale of tea, cocoa and other beverages
Associate of Loob Holding				
Notable Paramount (201401002583 (1078657-P))	23 January 2014 Malaysia	RM2,500,000	(11)43.0	Processing and production of F&B products

Notes:

- (1) The remaining 30.0% equity interest in Evergreen Locate is held by Wong Shu Yan, Wong Kok Yee and Tan Johan with shareholding of 10.0% each respectively.
- (2) The remaining 49.0% equity interest in Hakata Asia is held by Zhejiang Boduo.
- (3) The remaining 49.0% equity interest in Nucoz is held by NC Galaxy Sdn Bhd.
- (4) The remaining 49.0% equity interest in Oishinbo is held by Key Preference Sdn Bhd.
- (5) The remaining 20.0% equity interest in Premium Delicious is held by Yip Yuen Meeh.
- (6) The remaining 35.0% equity interest in QSL Management Service is held by Neoh Yen.
- (7) Rivietta had ceased operations of its F&B stores since June 2023 as part of a restructuring exercise to streamline our Group's corporate structure. It ceased operating the central kitchen in July 2024. It also ceased providing management services in August 2024 following the conversion of the franchised stores for which they had provided management services into directly-owned stores operated by Loob Integrated. It is currently dormant following the full utilisation of tax losses and the transfer of its assets (including the F&B stores), except for a trademark registered under its name in India which is pending assignment to Loob Holding as at the LPD, and the trademark applications in Thailand which are pending the outcome of appeal from the court as at the LPD, and liabilities to Loob Integrated. See Annexure C of this Prospectus for further details on the status of the trademarks.
- (8) The remaining 49.0% equity interest in TT Heritage is held by Ena Chu Kah Yee and Belinda Tan with shareholding of 30.0% and 19.0% respectively.

- (9) The remaining 65.0% equity interest in WonderBrew is held by Poh Wen Xian and Loke Boon Eng with shareholding of 39.0% and 26.0% respectively. There is no association or family relationship between our Promoters, Poh Wen Xian and Loke Boon Eng.
- (10) The remaining 65.0% equity interest in Wonder Group is held by Poh Wen Xian and Loke Boon Eng with shareholding of 39.0% and 26.0% respectively. There is no association or family relationship between our Promoters, Poh Wen Xian and Loke Boon Eng.
- (11) The remaining 57.0% equity interest in Notable Paramount is held by Zhejiang Boduo.

The details of the Material Subsidiaries, our JVs and our associate as at the LPD are as follows:

6.3.1 Loob Holding

Loob Holding was incorporated in Malaysia under the Companies Act 1965 on 23 June 2010 and is deemed registered under the Act as a private limited company under its present name.

Loob Holding is principally engaged in the investment holding activities, managing of F&B retail outlets and provision of outsourcing services on finance and accounting, human resources and training, procurement and supply chain, and marketing. The principal place of business of Loob Holding is at No.14 (Block C), Jalan Teknologi, Taman Sains Selangor 1, Kota Damansara, 47810 Petaling Jaya, Selangor.

The issued share capital of Loob Holding is RM15,300,002.70 comprising 526,017 ordinary shares. There has been no change in the issued share capital of Loob Holding during the period covered by the Financial Years Under Review and up to the LPD.

Loob Holding is a wholly-owned subsidiary of our Company. As at the LPD, save as disclosed in Section 6 of this Prospectus, Loob Holding does not have any subsidiary, JV or associate.

6.3.2 BB Coffee

BB Coffee was incorporated in Malaysia under the Companies Act 1965 on 8 August 2012 and is deemed registered under the Act as a private limited company under the name of Best Tea Gallery Sdn Bhd. It assumed its present name on 27 December 2019.

BB Coffee is principally engaged in the operation of F&B retail outlets. The principal place of business of BB Coffee is at No.14 (Block C), Jalan Teknologi, Taman Sains Selangor 1, Kota Damansara, 47810 Petaling Jaya, Selangor.

The issued share capital of BB Coffee is RM1,000,000 comprising 1,000,000 ordinary shares. Save as disclosed below, there has been no change in the issued share capital of BB Coffee during the Financial Years Under Review and up to the LPD:

Date of allotment	No. of ordinary shares	Consideration	Cumulative issued share capital (RM)
28 April 2022	999,900	Cash	1,000,000

BB Coffee is a wholly-owned subsidiary of Loob Holding. As at the LPD, BB Coffee does not have any subsidiary, JV or associate.

6.3.3 Evergreen Locate

Evergreen Locate was incorporated in Malaysia under the Companies Act 1965 on 6 November 2012 and is deemed registered under the Act as a private limited company under its present name.

Evergreen Locate is principally engaged in the operation and management of F&B outlets. The principal place of business of Evergreen Locate is at No.14 (Block C), Jalan Teknologi, Taman Sains Selangor 1, Kota Damansara, 47810 Petaling Jaya, Selangor.

The issued share capital of Evergreen Locate is RM300,000 comprising 300,000 ordinary shares. There has been no change in the issued share capital of Evergreen Locate during the Financial Years Under Review and up to the LPD.

As at the LPD, the shareholders of Evergreen Locate and their respective shareholding are as follows:

Shareholder	No. of ordinary shares	<u></u>
Loob Holding	210,000	70.0
Wong Shu Yan ⁽¹⁾	30,000	10.0
Wong Kok Yee ⁽²⁾	30,000	10.0
Tan Johan ⁽³⁾	30,000	10.0

Notes:

- (1) See Note (5)(c) of Section 6.2 of this Prospectus for further information.
- (2) See Note (5)(g) of Section 6.2 of this Prospectus for further information.
- (3) There is no association or family relationship between our Promoters and Tan Johan other than Tan Johan being a non-executive director of Evergreen Locate and a former director and shareholder of Merry Cafe (dissolved). Tan Johan is not involved in the day-to-day operations of our Group. Tan Johan does not hold any directorship or have any substantial shareholding in public listed companies.

Evergreen Locate is a 70.0%-owned subsidiary of Loob Holding.

As at the LPD, Evergreen Locate does not have any subsidiary, JV or associate.

6.3.4 Hakata Asia

Hakata Asia was incorporated in Malaysia under the Act on 19 June 2018 as a private limited company under its present name.

Hakata Asia is principally engaged in the trading and supply of raw materials to F&B outlets. The principal place of business of Hakata Asia is at No.14 (Block C), Jalan Teknologi, Taman Sains Selangor 1, Kota Damansara, 47810 Petaling Jaya, Selangor.

The issued share capital of Hakata Asia is RM1,000,000 comprising 1,000,000 ordinary shares. There has been no change in the issued share capital of Hakata Asia during the Financial Years Under Review and up to the LPD.

As at the LPD, the shareholders of Hakata Asia and their respective shareholding are as follows:

Shareholder	No. of ordinary shares	%
Loob Holding	510,000	51.0
Zhejiang Boduo ⁽¹⁾	490,000	49.0

Note:

(1) Zhejiang Boduo is a private limited company wholly-owned by Zhejiang Boduo Food Technology Co., Ltd. The sole shareholder of Zhejiang Boduo Food Technology Co., Ltd is Zhejiang Boduo Holding Group Co., Ltd. The shareholders of Zhejiang Boduo Holding Group Co., Ltd are Yu Tong (93.0%), Zhang Aiqun (5.0%) and Peng Qiusheng (2.0%). See Note (3) of Section 6.2 of this Prospectus for further information.

Hakata Asia is a 51.0%-owned subsidiary of Loob Holding.

As at the LPD, Hakata Asia does not have any subsidiary, JV or associate.

6.3.5 Loob Integrated

Loob Integrated was incorporated in Malaysia under the Companies Act 1965 on 27 June 2014 and is deemed registered under the Act as a private limited company under its present name.

Loob Integrated is principally engaged in the operation and management of F&B retail outlets. The principal place of business of Loob Integrated is at No.14 (Block C), Jalan Teknologi, Taman Sains Selangor 1, Kota Damansara, 47810 Petaling Jaya, Selangor.

The issued share capital of Loob Integrated is RM1,500,000 comprising 1,500,000 ordinary shares. There has been no change in the issued share capital of Loob Integrated during the Financial Years Under Review and up to the LPD.

Loob Integrated is a wholly-owned subsidiary of Loob Holding. As at the LPD, Loob Integrated does not have any subsidiary, JV or associate.

6.3.6 LRTS Retail

LRTS Retail was incorporated in Malaysia under the Companies Act 1965 on 10 April 2013 and is deemed registered under the Act as a private limited company under its present name.

LRTS Retail is principally engaged in the wholesale of F&B. The principal place of business of LRTS Retail is at No.14 (Block C), Jalan Teknologi, Taman Sains Selangor 1, Kota Damansara, 47810 Petaling Jaya, Selangor.

The issued share capital of LRTS Retail is RM250,000 comprising 250,000 ordinary shares. There has been no change in the issued share capital of LRTS Retail during the Financial Years Under Review and up to the LPD.

LRTS Retail is a wholly-owned subsidiary of Loob Holding. As at the LPD, LRTS Retail does not have any subsidiary. JV or associate.

6.3.7 Nucoz

Nucoz was incorporated in Malaysia under the Companies Act 1965 on 22 August 2012 and is deemed registered under the Act as a private limited company under its present name.

Nucoz is principally engaged in the operation and management of F&B outlets. The principal place of business of Nucoz is at No.14 (Block C), Jalan Teknologi, Taman Sains Selangor 1, Kota Damansara, 47810 Petaling Jaya, Selangor.

The issued share capital of Nucoz is RM200,000 comprising 200,000 ordinary shares. There has been no change in the issued share capital of Nucoz during the Financial Years Under Review and up to the LPD.

As at the LPD, the shareholders of Nucoz and their respective shareholding are as follows:

Shareholder	No. of ordinary shares	<u></u> %	
Loob Holding	102,000	51.0	
NC Galaxy Sdn Bhd ⁽¹⁾	98,000	49.0	

Note:

(1) NC Galaxy Sdn Bhd is an investment holding company. NC Galaxy Sdn Bhd is a private limited company owned by Goh Lee Fung (50.0%) and Anthony Chan Chee Wee (50.0%), respectively. There is no association or family relationship between our Promoters, Goh Lee Fung and Anthony Chan Chee Wee other than: (i) Goh Lee Fung being a non-executive director of Nucoz; and (ii) Anthony Chan Chee Wee being a former director of Nucoz. Goh Lee Fung and Anthony Chan Chee Wee are not involved in the day-to-day operations of our Group. NC Galaxy Sdn Bhd, Goh Lee Fung and Anthony Chan Chee Wee do not hold any directorship and/or have any substantial shareholding in public listed companies.

Nucoz is a 51.0%-owned subsidiary of Loob Holding.

As at the LPD, Nucoz does not have any subsidiary, JV or associate.

6.3.8 Oishinbo

Oishinbo was incorporated in Malaysia under the Companies Act 1965 on 13 September 2012 and is deemed registered under the Act as a private limited company under its present name.

Oishinbo is principally engaged in the operation and management of F&B outlets. The principal place of business of Oishinbo is at No.14 (Block C), Jalan Teknologi, Taman Sains Selangor 1, Kota Damansara, 47810 Petaling Jaya, Selangor.

The issued share capital of Oishinbo is RM100,000 comprising 100,000 ordinary shares. There has been no change in the issued share capital of Oishinbo during the Financial Years Under Review and up to the LPD.

As at the LPD, the shareholders of Oishinbo and their respective shareholding are as follows:

Shareholder	No. of ordinary shares	%	
Loob Holding	51,000	51.0	
Key Preference Sdn Bhd ⁽¹⁾	49,000	49.0	

Note:

(1) Key Preference Sdn Bhd an investment holding company. Key Preference Sdn Bhd is a private limited company owned by Wong Ai Mei (33.3%), Leong Su San (33.3%) and George Leong Kwong Hon (33.3%), respectively. There is no association or family relationship between our Promoters, Wong Ai Mei, Leong Su San and George Leong Kwong Hon other than Wong Ai Mei being a non-executive director of Oishinbo. Wong Ai Mei, Leong Su San and George Leong Kwong Hon are not involved in the day-to-day operations of our Group. Key Preference Sdn Bhd, Wong Ai Mei, Leong Su San and George Leong Kwong Hon do not hold any directorship and/or have any substantial shareholding in public listed companies.

Oishinbo is a 51.0%-owned subsidiary of Loob Holding.

As at the LPD, Oishinbo does not have any subsidiary, JV or associate.

6.3.9 Premium Delicious

Premium Delicious was incorporated in Malaysia under the Companies Act 1965 on 7 April 2014 and is deemed registered under the Act as a private limited company under its present name.

Premium Delicious is principally engaged in the operation and management of F&B outlets. The principal place of business of Premium Delicious is at G58, Aeon Mall Seremban 2, 112, Persiaran S2 B1, Seremban 2, 70300 Seremban, Negeri Sembilan.

The issued share capital of Premium Delicious is RM100,000 comprising 100,000 ordinary shares. There has been no change in the issued share capital of Premium Delicious during the Financial Years Under Review and up to the LPD.

As at the LPD, the shareholders of Premium Delicious and their respective shareholding are as follows:

Shareholder	No. of ordinary shares	%
Loob Holding	80,000	80.0
Yip Yuen Meeh ⁽¹⁾	20,000	20.0

Note:

(1) There is no association or family relationship between our Promoters and Yip Yuen Meeh other than Yip Yuen Meeh being a non-executive director of Premium Delicious. Yip Yuen Meeh is not involved in the day-to-day operations of our Group. Yip Yuen Meeh does not hold any directorship or have any substantial shareholding in public listed companies.

Premium Delicious is an 80.0%-owned subsidiary of Loob Holding.

As at the LPD, Premium Delicious does not have any subsidiary, JV or associate.

6.3.10 QSL Management Service

QSL Management Service was incorporated in Malaysia under the Companies Act 1965 on 5 December 2011 and is deemed registered under the Act as a private limited company under its present name.

QSL Management Service is principally engaged in the operation and management of F&B outlet. The principal place of business of QSL Management Service is at G63, Jalan Prima SG 3/1, Taman Prima Sri Gombak, 68100 Batu Caves, Selangor.

The issued share capital of QSL Management Service is RM250,100 comprising 250,100 ordinary shares. Save as disclosed below, there has been no change in the issued share capital of QSL Management Service during the Financial Years Under Review and up to the LPD:

No. of Date of allotment ordinary shares C		Consideration	Cumulative issued share capital (RM)
20 February 2025	250,000	Other than cash	250,100

Note:

(1) Issued and allotted in satisfaction of shareholders' advances.

As at the LPD, the shareholders of QSL Management Service and their respective shareholding are as follows:

Shareholder	No. of ordinary shares	%	
Loob Holding	162,565	65.0	
Neoh Yen Yen ⁽¹⁾	87,535	35.0	

Note:

(1) There is no association or family relationship between our Promoters and Neoh Yen Yen other than Neoh Yen Yen being our employee and an executive director of QSL Management Service. Neoh Yen Yen does not hold any directorship or have any substantial shareholding in public listed companies.

QSL Management Service is a 65.0%-owned subsidiary of Loob Holding.

As at the LPD, QSL Management Service does not have any subsidiary, JV or associate.

6.3.11 Rivietta

Rivietta was incorporated in Malaysia under the Companies Act 1965 on 1 April 2011 and is deemed registered under the Act as a private limited company under its present name.

Rivietta is principally engaged in operating a central kitchen, F&B outlets and provision of management services. Rivietta had ceased operations of its F&B stores since June 2023 as part of a restructuring exercise to streamline our Group's corporate structure. It ceased operating the central kitchen in July 2024. It also ceased providing management services in August 2024, following the conversion of the franchised stores for which they had provided management services into directly-owned stores operated by Loob Integrated. It is currently dormant following the full utilisation of tax losses and the transfer of its assets (including the F&B stores), except for a trademark registered under its name in India which is pending assignment to Loob Holding as at the LPD, and the trademark applications in Thailand which are pending the outcome of appeal from the court as at the LPD, and liabilities to Loob Integrated. The principal place of business of Rivietta is at No.14 (Block C), Jalan Teknologi, Taman Sains Selangor 1, Kota Damansara, 47810 Petaling Jaya, Selangor.

The issued share capital of Rivietta is RM900,000 comprising 900,000 ordinary shares. There has been no change in the issued share capital of Rivietta during the Financial Years Under Review and up to the LPD.

Rivietta is a wholly-owned subsidiary of Loob Holding. As at the LPD, Rivietta does not have any subsidiary, JV or associate.

6.3.12 Sodaxpress International

Sodaxpress International was incorporated in Malaysia under the Companies Act 1965 on 24 June 2014 and is deemed registered under the Act as a private limited company under its present name.

Sodaxpress International is principally engaged in the retail business of importing, marketing and selling of soda machine. The principal place of business of Sodaxpress International is at No.14 (Block C), Jalan Teknologi, Taman Sains Selangor 1, Kota Damansara, 47810 Petaling Jaya, Selangor.

The issued share capital of Sodaxpress International is RM2,000 comprising 2,000 ordinary shares. Save as disclosed below, there has been no change in the issued share capital of Sodaxpress International during the Financial Years Under Review and up to the LPD:

Date of allotment	No. of ordinary shares		Cumulative issued share capital (RM)	
18 August 2021	1,000	Cash	2,000	

Sodaxpress International is a wholly-owned subsidiary of Loob Holding. As at the LPD, Sodaxpress International does not have any subsidiary, JV or associate.

6.3.13 TT Heritage

TT Heritage was incorporated in Malaysia under the Companies Act 1965 on 21 June 2012 and is deemed registered under the Act as a private limited company its present name.

TT Heritage is principally engaged in the operation and management of F&B retail outlets. The principal place of business of TT Heritage is at No.14 (Block C), Jalan Teknologi, Taman Sains Selangor 1, Kota Damansara, 47810 Petaling Jaya, Selangor.

The issued share capital of TT Heritage is RM50,000 comprising 50,000 ordinary shares. There has been no change in the issued share capital of TT Heritage during the Financial Years Under Review and up to the LPD.

As at the LPD, the shareholders of TT Heritage and their respective shareholding are as follows:

Shareholder	No. of ordinary shares	%
Loob Holding	25,500	51.0
Ena Chu Kah Yee ⁽¹⁾	15,000	30.0
Belinda Tan ⁽²⁾	9,500	19.0

Notes:

- (1) There is no association or family relationship between our Promoters and Ena Chu Kah Yee other than Ena Chu Kah Yee being a non-executive director of TT Heritage. Ena Chu Kah Yee is not involved in the day-to-day operations of our Group. Ena Chu Kah Yee does not hold any directorship or have any substantial shareholding in public listed companies.
- (2) There is no association or family relationship between our Promoters and Belinda Tan other than Belinda Tan being a former director of TT Heritage. Belinda Tan is not involved in the day-to-day operations of our Group. Belinda Tan does not hold any directorship or have any substantial shareholdings in public listed companies.

TT Heritage is a 51.0%-owned subsidiary of Loob Holding.

As at the LPD, TT Heritage does not have any subsidiary, JV or associate.

6.3.14 WonderBrew

WonderBrew was incorporated in Malaysia under the Act on 12 May 2022 as a private limited company under its present name.

WonderBrew is principally engaged in the retail sale of tea, coffee, soft drinks, mineral water and other beverages. The principal place of business of WonderBrew is at No.7, Jalan PJS 7/19, Bandar Sunway, 47500 Subang Jaya, Selangor.

The issued share capital of WonderBrew is RM100 comprising 100 ordinary shares. There has been no change in the issued share capital of WonderBrew during the Financial Years Under Review and up to the LPD.

As at the LPD, the shareholders of WonderBrew and their respective shareholding are as follows:

Shareholder	No. of ordinary shares	<u></u> %
Poh Wen Xian ⁽¹⁾	39	39.0
Loob Holding ⁽²⁾	35	35.0
Loke Boon Eng ⁽¹⁾	26	26.0

Notes:

- (1) There is no association or family relationship between our Promoters, Poh Wen Xian and Loke Boon Eng.
- (2) Pursuant to the WonderBrew Shareholders Agreement, Poh Wen Xian and Loke Boon Eng have granted Loob Holding a call option to purchase, acquire and/or otherwise transfer 8.8% and 7.2% equity interest, representing a total of 16 ordinary shares, in WonderBrew held by them respectively. For further details on the call option and the WonderBrew Shareholders Agreement, see Section 14.6.3 of this Prospectus.

WonderBrew is regarded as a JV of Loob Holding by virtue of an agreement between the shareholders of WonderBrew which confers the right to Loob Holding to jointly control WonderBrew.

As at the LPD, WonderBrew does not have any subsidiary, JV or associate.

6.3.15 Wonder Group

Wonder Group was incorporated in Malaysia under the Act on 8 March 2021 as a private limited company under its present name.

Wonder Group is principally engaged as manufacture and wholesale of tea, cocoa and other beverages. The principal place of business of Wonder Group is at No.7, Jalan PJS 7/19, Bandar Sunway, 47500 Subang Jaya, Selangor.

The issued share capital of Wonder Group is RM600,011.14 comprising 307,708 ordinary shares. Save as disclosed below, there has been no change in the issued share capital of Wonder Group during the Financial Years Under Review and up to the LPD:

No. of			Cumulative issued
Date of allotment	ordinary shares	Consideration	share capital (RM)
14 July 2021	107,698	Cash	600,011.14

As at the LPD, the shareholders of Wonder Group and their respective shareholding are as follows:

Shareholder	No. of ordinary shares	%	
Poh Wen Xian ⁽¹⁾	120,006	39.0	
Loob Holding ⁽²⁾	107,698	35.0	
Loke Boon Eng ⁽¹⁾	80,004	26.0	

Notes:

- (1) There is no association or family relationship between our Promoters, Poh Wen Xian and Loke Boon Eng.
- (2) Pursuant to the Wonder Group Subscription and Shareholders Agreement, Poh Wen Xian and Loke Boon Eng have granted Loob Holding a call option to purchase, acquire and/or otherwise transfer 8.8% and 7.2% equity interest, representing a total of approximately 49,233 ordinary shares, in Wonder Group held by them respectively. For further details on the call option and the Wonder Group Subscription and Shareholders Agreement, See Section 14.6.2 of this Prospectus.

Wonder Group is regarded as a JV of Loob Holding by virtue of an agreement between the shareholders of Wonder Group which confers the right to Loob Holding to jointly control Wonder Group.

As at the LPD, Wonder Group does not have any subsidiary, JV or associate.

6.3.16 Notable Paramount

Notable Paramount was incorporated in Malaysia under the Companies Act 1965 on 23 January 2014 and is deemed registered under the Act as a private limited company under its present name.

Notable Paramount is principally engaged in the carrying on the business of processing and production of F&B products. The principal place of business of Notable Paramount is at No.14 (Block C), Jalan Teknologi, Taman Sains Selangor 1, Kota Damansara, 47810 Petaling Jaya, Selangor.

The issued share capital of Notable Paramount is RM2,500,000 comprising 2,500,000 ordinary shares. There has been no change in the issued share capital of Notable Paramount during the Financial Years Under Review and up to the LPD.

As at the LPD, the shareholders of Notable Paramount and their respective shareholding are as follows:

Shareholder	No. of ordinary shares	%
Zhejiang Boduo ⁽¹⁾	1,425,000	57.0
Loob Holding	1,075,000	43.0

Note:

(1) Zhejiang Boduo is a private limited company wholly-owned by Zhejiang Boduo Food Technology Co., Ltd. The sole shareholder of Zhejiang Boduo Food Technology Co., Ltd is Zhejiang Boduo Holding Group Co., Ltd. The shareholders of Zhejiang Boduo Holding Group Co., Ltd are Yu Tong (93.0%), Zhang Aiqun (5.0%) and Peng Qiusheng (2.0%). See Note (3) of Section 6.2 of this Prospectus for further information.

Notable Paramount is a 43.0%-owned associate of Loob Holding.

As at the LPD, Notable Paramount does not have any subsidiary, JV or associate.

Save as disclosed above, as at the LPD, our Company, the Material Subsidiaries, our JVs and our associate do not have any outstanding warrants, options, convertible securities or uncalled capital.

None of our Shares and share capital in the Material Subsidiaries, our JVs and our associate were issued and allotted at a discount or have any special terms or instalment payment terms. Our issued Shares and the issued shares of the Material Subsidiaries, our JVs and our associate are fully paid-up.

As at the LPD, neither our Company nor the Material Subsidiaries, our JVs and our associate are involved in any bankruptcy, receivership or similar proceedings.

During the last financial year and up to the LPD, there were no:

- (i) public take-over offers by third parties in respect of our Shares; and
- (ii) public take-over offers by our Company in respect of other companies' securities.

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