THIS DOCUMENT HAS NOT BEEN REGISTERED BY THE SECURITIES COMMISSION MALAYSIA ("SC"). THE INFORMATION IN THIS DOCUMENT MAY BE SUBJECT TO FURTHER AMENDMENTS BEFORE BEING REGISTERED BY THE SC. UNDER NO CIRCUMSTANCES SHALL THIS DOCUMENT CONSTITUTE AN OFFER FOR SUBSCRIPTION OR PURCHASE OF, OR AN INVITATION TO SUBSCRIBE FOR OR PURCHASE SECURITIES.

PROSPECTUS



LOOB BERHAD

(Registration No. 201901046246 (1355576-V)) (Incorporated in Malaysia under the Companies Act 2016)

INITIAL PUBLIC OFFERING ("IPO") OF UP TO 350,756,900 ORDINARY SHARES IN LOOB BERHAD ("LOOB") ("IPO SHARES") IN CONJUNCTION WITH THE LISTING OF AND QUOTATION FOR THE ENTIRE ENLARGED ISSUED ORDINARY SHARES OF LOOB ("SHARES") ON THE MAIN MARKET OF BURSA MALAYSIA SECURITIES BERHAD COMPRISING AN OFFER FOR SALE OF UP TO 292,297,400 EXISTING SHARES ("OFFER SHARES") AND A PUBLIC ISSUE OF 58,459,500 NEW SHARES ("ISSUE SHARES") INVOLVING:

- (I) INSTITUTIONAL OFFERING OF UP TO 204,608,200 IPO SHARES TO INSTITUTIONAL AND SELECTED INVESTORS INCLUDING BUMIPUTERA INVESTORS APPROVED BY THE MINISTRY OF INVESTMENT, TRADE AND INDUSTRY OF MALAYSIA AT THE INSTITUTIONAL PRICE TO BE DETERMINED BY WAY OF BOOKBUILDING ("INSTITUTIONAL PRICE"); AND
- (II) RETAIL OFFERING OF 146,148,700 OFFER SHARES TO THE DIRECTORS OF LOOB, ELIGIBLE EMPLOYEES OF LOOB AND ITS SUBSIDIARIES ("GROUP"), PERSONS WHO HAVE CONTRIBUTED TO THE SUCCESS OF THE GROUP AND THE MALAYSIAN PUBLIC AT THE RETAIL PRICE OF RM[●] PER OFFER SHARE ("RETAIL PRICE"), PAYABLE IN FULL UPON APPLICATION AND SUBJECT TO REFUND OF THE DIFFERENCE BETWEEN THE RETAIL PRICE AND THE FINAL RETAIL PRICE (AS DEFINED IN THIS PROSPECTUS) IN THE EVENT THAT THE FINAL RETAIL PRICE IS LESS THAN THE RETAIL PRICE,

SUBJECT TO THE CLAWBACK AND REALLOCATION PROVISIONS AND THE OVER-ALLOTMENT OPTION. THE FINAL RETAIL PRICE WILL BE EQUAL TO THE LOWER OF:

- (I) THE RETAIL PRICE; OR
- (II) THE INSTITUTIONAL PRICE

Principal Adviser, Joint Bookrunner, Sole Managing Underwriter and Joint Underwriter



Investment Bank

Company Registration No. 197301002412
(A Participating Organisation of Bursa Malaysia Securities Berhad)

Joint Bookrunner and Joint Underwriter



(Registration No. 197501002220 (23742-V)) (A Participating Organisastion of Bursa Malaysia Securities Berhad)

NO SECURITIES WILL BE ALLOTTED OR ISSUED BASED ON THIS PROSPECTUS AFTER SIX MONTHS FROM THE DATE OF THIS PROSPECTUS.

[THE SC HAS APPROVED THE ISSUE, OFFER OR INVITATION FOR THE OFFERING UNDER SECTION 214(1) OF THE CAPITAL MARKETS AND SERVICES ACT 2007.]

[THIS PROSPECTUS HAS BEEN REGISTERED BY THE SC.] THE APPROVAL AND REGISTRATION OF THIS PROSPECTUS, SHOULD NOT BE TAKEN TO INDICATE THAT THE SC RECOMMENDS OUR IPO OR ASSUMES RESPONSIBILITY FOR THE CORRECTNESS OF ANY STATEMENT MADE, OPINION EXPRESSED OR REPORT CONTAINED IN THIS PROSPECTUS. THE SC HAS NOT, IN ANY WAY, CONSIDERED THE MERITS OF OUR SHARES BEING OFFERED FOR INVESTMENT.

THE SC IS NOT LIABLE FOR ANY NON-DISCLOSURE ON THE PART OF OUR COMPANY AND TAKES NO RESPONSIBILITY FOR THE CONTENTS OF THIS DOCUMENT, MAKES NO REPRESENTATION AS TO ITS ACCURACY OR COMPLETENESS, AND EXPRESSLY DISCLAIMS ANY LIABILITY FOR ANY LOSS THAT YOU MAY SUFFER ARISING FROM OR IN RELIANCE UPON THE WHOLE OR ANY PART OF THE CONTENTS OF THIS PROSPECTUS.

INVESTORS ARE ADVISED TO READ AND UNDERSTAND THE CONTENTS OF THIS PROSPECTUS. IF IN DOUBT, PLEASE CONSULT A PROFESSIONAL ADVISER.

FOR INFORMATION CONCERNING RISK FACTORS WHICH SHOULD BE CONSIDERED BY PROSPECTIVE INVESTORS, SEE "RISK FACTORS" COMMENCING ON PAGE 36.

LISTING SOUGHT: MAIN MARKET OF BURSA MALAYSIA SECURITIES BERHAD

THIS PROSPECTUS IS NOT TO BE DISTRIBUTED OUTSIDE MALAYSIA

All defined terms used in this Prospectus are defined under "Presentation of Financial and Other Information", "Definitions" and "Glossary of Technical Terms" commencing on pages viii, xii and xxiv of this Prospectus, respectively.

RESPONSIBILITY STATEMENTS

Our Directors, our Promoters and the Selling Shareholders have seen and approved this Prospectus. They collectively and individually accept full responsibility for the accuracy of the information. Having made all reasonable enquiries, and to the best of their knowledge and belief, they confirm that there is no false or misleading statement or other facts which if omitted, would make any statement in this Prospectus false or misleading.

Maybank IB, being the Principal Adviser, Joint Bookrunner for the Institutional Offering, and Sole Managing Underwriter and Joint Underwriter for the Retail Offering, acknowledges that, based on all available information, and to the best of its knowledge and belief, this Prospectus constitutes a full and true disclosure of all material facts concerning our IPO.

It is to be noted that the role of AmInvestment Bank in our IPO is limited to being Joint Bookrunner for the Institutional Offering and Joint Underwriter for the Retail Offering.

STATEMENTS OF DISCLAIMER

[Our Company has obtained the approval of Bursa Securities for our Listing.] Admission to the Official List of Bursa Securities is not to be taken as an indication of the merits of our IPO, our Company or our Shares.

This Prospectus, together with the Application Forms have also been lodged with the Registrar of Companies, who takes no responsibility for its contents.

OTHER STATEMENTS

Investors should note that they may seek recourse under Sections 248, 249 and 357 of the CMSA for breaches of securities laws including any statement in this Prospectus that is false, misleading, or from which there is a material omission, or for any misleading or deceptive act in relation to this Prospectus or the conduct of any other person in relation to our Company.

Our Shares are offered to the public on the premise of full and accurate disclosure of all material information concerning our IPO, for which any person set out in Section 236 of the CMSA, is responsible.

[Our Shares are classified as Shariah-compliant by the SAC. This classification remains valid from the date of issue of this Prospectus until the next Shariah compliance review undertaken by the SAC. The new status is released in the updated list of Shariah-compliant securities, on the last Friday of May and November.]

Investors should not take the agreement by the Sole Managing Underwriter and the Joint Underwriters named in this Prospectus to underwrite our Shares under the Retail Offering as an indication of the merits of our Shares being offered.

This Prospectus has been prepared in the context of an IPO under the laws of Malaysia. It does not comply with the laws of any jurisdiction other than Malaysia, and has not been and will not be lodged, registered or approved pursuant to or under any applicable securities or equivalent legislation or by any regulatory authority of any jurisdiction other than Malaysia.

This Prospectus is published solely in connection with our IPO. Our Shares are being offered solely on the basis of the information contained and representations made in this Prospectus. Our Company, our Promoters, the Selling Shareholders, the Principal Adviser, the Joint Bookrunners, the Sole Managing Underwriter and the Joint Underwriters have not authorised anyone to provide any information or to make any representation not contained in this Prospectus. Any information or representation not contained in this Prospectus must not be relied upon as having been authorised by our Company, our Promoters, the Selling Shareholders, the Principal Adviser, the Joint Bookrunners, the Sole Managing Underwriter and the Joint Underwriters or any of their respective directors, or any other persons involved in our IPO.

The distribution of this Prospectus and our IPO are subject to the laws of Malaysia. This Prospectus will not be distributed outside Malaysia. Our Company, our Promoters, the Selling Shareholders, the Principal Adviser, the Joint Bookrunners, the Sole Managing Underwriter and the Joint Underwriters have not authorised and take no responsibility for the distribution of this Prospectus outside Malaysia. No action has been taken to permit any offering of our Shares based on this Prospectus in any jurisdiction other than Malaysia. Accordingly, this Prospectus may not be used for the purpose of and does not constitute an offer for subscription or purchase or invitation to subscribe for or purchase of our Shares in any jurisdiction or in any circumstance in which such an offer is not authorised or lawful or to any person to whom it is unlawful to make such offer or invitation. The distribution of this Prospectus and the offering of our Shares in certain other jurisdictions may be restricted by law. Prospective investors who may be in possession of this Prospectus are required to inform themselves and to observe such restrictions.

We will not, prior to acting on any acceptance in respect of our IPO, make or be bound to make any enquiry as to whether you have a registered address in Malaysia and will not be deemed to accept any liability whether or not any enquiry or investigation is made in connection to it. We will further assume that you had accepted our IPO in Malaysia and will be subject to the laws of Malaysia in connection to it.

It will be your sole responsibility to ensure that your application for our IPO would be in compliance with the terms of our IPO and will not be in contravention of any laws of countries or jurisdictions other than Malaysia to which you may be subjected to. It will be your sole responsibility to consult your legal and/or other professional adviser on the laws to which our IPO or you are or might be subjected to. Neither we nor our Promoters, the Selling Shareholders, the Principal Adviser, the Joint Bookrunners, the Sole Managing Underwriter and the Joint Underwriters nor any other advisers in relation to our IPO will accept any responsibility or liability in the event that any application made by you shall become illegal, unenforceable, avoidable or void in any country or jurisdiction.

However, we reserve the right, in our absolute discretion, to treat any acceptance as invalid if we believe that such acceptance may violate any law or applicable legal or regulatory requirements.

ELECTRONIC PROSPECTUS/INTERNET SHARE APPLICATION

This Prospectus can be viewed or downloaded from Bursa Securities' website at www.bursamalaysia.com. The contents of the Electronic Prospectus and the copy of this Prospectus registered with the SC are the same.

The internet is not a fully secure medium. Your Internet Share Application may be subject to risks of data transmission, computer security threats such as viruses, hackers and crackers, faults with computer software and other events beyond the control of the Internet Participating Financial Institutions. These risks cannot be borne by the Internet Participating Financial Institutions.

If you doubt the validity or integrity of the Electronic Prospectus, you should immediately request from us or the Issuing House, a paper/printed copy of this Prospectus. If there is any discrepancy between the contents of the Electronic Prospectus and the paper/printed copy of this Prospectus, the contents of the paper/printed copy of this Prospectus which are identical to the copy of the Prospectus registered with the SC will prevail.

In relation to any reference in this Prospectus to third-party internet sites ("**Third-Party Internet Sites**"), whether by way of hyperlinks or by way of description of the Third-Party Internet Sites, you acknowledge and agree that:

(i) we do not endorse and are not affiliated in any way to the Third-Party Internet Sites. Accordingly, we are not responsible for the availability of or the content or any data, file or other material provided on the Third-Party Internet Sites. You bear all risks associated with the access to or use of the Third-Party Internet Sites;

- (ii) we are not responsible for the quality of products or services in the Third-Party Internet Sites, particularly in fulfilling any of the terms of any of your agreements with the Third-Party Internet Sites. We are also not responsible for any loss or damage or cost that you may suffer or incur in connection with or as a result of dealing with the Third-Party Internet Sites or the use of or reliance on any data, file or other material provided by the Third-Party Internet Sites; and
- (iii) any data, information, file or other material downloaded from the Third-Party Internet Sites is done at your own discretion and risk. We are not responsible, liable or under obligation for any damage to your computer system or loss of data resulting from the downloading of any such data, information, file or other material.

Where an Electronic Prospectus is hosted on the website of the Internet Participating Financial Institutions, you are advised that:

- (i) the Internet Participating Financial Institution is only liable in respect of the integrity of the contents of the Electronic Prospectus, to the extent of the contents of the Electronic Prospectus on the web server of the Internet Participating Financial Institution which may be viewed via your web browser or other relevant software. The Internet Participating Financial Institution is not responsible for the integrity of the contents of the Electronic Prospectus, which has been obtained from the web server of the Internet Participating Financial Institution and subsequently communicated or disseminated in any manner to you or other parties;
- (ii) while all reasonable measures have been taken to ensure the accuracy and reliability of the information provided in the Electronic Prospectus, the accuracy and reliability of the Electronic Prospectus cannot be guaranteed because the internet is not a fully secure medium; and
- (iii) the Internet Participating Financial Institution is not liable (whether in tort or contract or otherwise) for any loss, damage or costs, you or any other person may suffer or incur due to, as a consequence of or in connection with any inaccuracies, changes, alterations, deletions or omissions in respect of the information provided in the Electronic Prospectus which may arise in connection with or as a result of any fault with web browsers or other relevant software, any fault on your or any third party's personal computer, operating system or other software, viruses or other security threats, unauthorised access to information or systems in relation to the website of the Internet Participating Financial Institution, and/or problems occurring during data transmission which may result in inaccurate or incomplete copies of information being downloaded or displayed on your personal computer.

INDICATIVE TIMETABLE

The following events are intended to take place on the following indicative time and/or date:

Event	Time and/or date
Opening of the Institutional Offering	[•]
Issuance of the Prospectus/Opening of the Retail Offering	10:00 a.m., [●]
Closing of the Retail Offering	5:00 p.m., [●]
Closing of the Institutional Offering	[•]
Price Determination Date	[•]
Balloting of applications for our Offer Shares under the Retail Offering	[•]
Allotment/Transfer of our IPO Shares to successful applicants	[•]
Listing	[•]

In the event there is any change to the timetable, we will advertise the notice of changes in widely circulated English and Bahasa Malaysia daily newspapers within Malaysia and make an announcement on the website of Bursa Securities.

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PRESENTATION OF FINANCIAL AND OTHER INFORMATION

All references to "our Company" or "Loob" are to Loob Berhad. All references to "Loob Group" or "our Group" are to our Company and our subsidiaries taken as a whole. All references to "we", "us", "our" and "ourselves" are to our Company and where the context otherwise requires, our Group. All references to "our stores" are to our directly-owned, franchised and licenced stores. All references to "our Tealive Stores" are to our Tealive Corporate Stores, Tealive Franchised Stores and Tealive Licenced Stores. All references to "our Bask Bear stores" are to our Bask Bear Corporate Stores and Bask Bear Franchised Stores.

All references to the "Selling Shareholder(s)" are to Uttama Ltd, Loo Chuu Lin, Loo Woi Lip, Loo Chee Leng and Singli Aerovest Sdn Bhd, collectively or individually. All references to "Promoter(s)" are to Loo Chuu Lin, Loo Woi Lip and Loo Chee Leng, collectively or individually.

All references to "you" are to our prospective investors.

All references to "Government" are to the Government of Malaysia.

Any discrepancies in the tables between the amounts listed and the totals in this Prospectus are due to rounding adjustments. Other abbreviations and acronyms used in this Prospectus are defined in the "Definitions" section and technical terms used in this Prospectus are defined in the "Glossary of Technical Terms" section. Words denoting the singular will, where applicable, include the plural and *vice versa* and words denoting the masculine gender will, where applicable, include the feminine and/or neuter genders and *vice versa*. Reference to persons will, where applicable, include companies and corporations.

Any reference to provisions of the statutes, rules, regulations, enactments or rules of the stock exchange shall (where the context admits), be construed as a reference to provisions of such statutes, rules, regulations, enactments or rules of the stock exchange (as the case may be) as modified by any written law or (if applicable) amendments or re-enactment to the statutes, rules, regulations, enactments or rules of the stock exchange for the time being in force.

Any reference to a date and time will be a reference to a date and time in Malaysia, unless otherwise stated.

All references to the "LPD" in this Prospectus are to 28 February 2025, being the latest practicable date prior to the registration of this Prospectus with the SC.

The information on our website or any website directly or indirectly linked to such website does not form part of this Prospectus and you should not rely on that information for the purposes of your decision whether or not to invest in our Shares.

This Prospectus includes statistical data provided by us and various third parties and cites third-party projections regarding the growth and performance of the industry in which we operate and our estimated market share. This data is taken or derived from information published by industry sources and from our internal data. In each of such case, the source is stated in this Prospectus, provided that where no source is stated, it can be assumed that the information originates from us or is extracted from the IMR Report as included in Section 8 of this Prospectus. We have appointed Frost & Sullivan to provide an independent market and industry review. In compiling its data for the review, Frost & Sullivan had relied on its research methodology, industry sources, published materials, its private databanks and direct contacts within the industry.

Further, third-party projections cited in this Prospectus are subject to significant uncertainties that could cause actual data to differ materially from the projected figures. We cannot give any assurance that the projected figures will be achieved and you should not place undue reliance on the statistical data and third-party projections cited in this Prospectus.

For the purpose of this Prospectus, EBITDA is calculated as our profit before tax for the relevant financial year plus (i) finance costs; (ii) depreciation of PPE; (iii) depreciation of ROU assets; (iv) amortisation of intangible assets, less (v) finance income, whereas Adjusted EBITDA is calculated as EBITDA plus (i) share of profit/(loss) of associates/joint ventures; (ii) net losses on impairment of financial instruments.

PRESENTATION OF FINANCIAL AND OTHER INFORMATION (Cont'd)

EBITDA, Adjusted EBITDA and the related ratios presented in this Prospectus are supplemental measures of our performance and liquidity that are not required by or presented in accordance with the IFRS and MFRS. Furthermore, EBITDA and Adjusted EBITDA are not measures of our financial performance or liquidity under the IFRS and MFRS and should not be considered as an alternative to net profit, operating income or any other performance measures derived in accordance with the IFRS or MFRS or as an alternative to cash flows from operating activities or as a measure of liquidity. In addition, EBITDA and Adjusted EBITDA are not standardised terms, and hence, a direct comparison of EBITDA and Adjusted EBITDA between companies may not be possible. Other companies may calculate EBITDA and Adjusted EBITDA differently from us, limiting its usefulness as a comparative measure.

EBITDA and Adjusted EBITDA have been presented because we believe that these supplemental measures are frequently used by securities analysts, investors and other interested parties in evaluating similar companies, many of whom present such non-IFRS and non-MFRS financial measures when reporting their results. Finally, EBITDA and Adjusted EBITDA are presented as a supplemental measure of our ability to service debt. Nevertheless, EBITDA and Adjusted EBITDA have limitations as an analytical tool, and prospective investors should not consider them in isolation from or as a substitute for analysis of our financial condition or results of operations, as reported under the IFRS and MFRS. Due to these limitations, EBITDA and Adjusted EBITDA should not be considered as a measure of discretionary cash available to invest in the growth of our business.

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FORWARD-LOOKING STATEMENTS

This Prospectus contains forward-looking statements. All statements, other than statements of historical facts included in this Prospectus, including, without limitation, those regarding our financial position, business strategies and prospects are forward-looking statements. Such forward-looking statements involve known and unknown risks, uncertainties and other factors that may cause our actual results, performance or achievements, or industry results to be materially different from any future results, performance or achievements, or industry results expressed or implied by such forward-looking statements. Such forward-looking statements are based on numerous assumptions regarding our present and future business strategies and the environment in which we will operate in the future. Such forward-looking statements reflect our current view with respect to future events and do not guarantee future performance.

Forward-looking statements can be identified by the use of forward-looking terminologies such as the words "may", "will", "would", "could", "believe", "expect", "anticipate", "intend", "estimate", "aim", "plan", "forecast" or similar expressions, and include all statements that are not historical facts. Such forward-looking statements include, without limitation, statements relating to:

- (i) demand for our products and general industry environment;
- (ii) our strategies and competitive position;
- (iii) our future financial position, earnings, cash flows and liquidity;
- (iv) our ability to enter into certain foreign markets;
- (v) potential growth opportunities; and
- (vi) regulatory environment and the effects of future regulation.

Our actual results may differ materially from information contained in such forward-looking statements as a result of a number of factors beyond our control, including, but not limited to:

- (i) activities and financial position of our customers, suppliers and other business partners;
- (ii) delay in supply of raw materials and shortages in labour;
- (iii) finance costs, interest rates, tax rates and foreign exchange rates;
- (iv) future regulatory or government policy changes affecting us;
- (v) delays or problems with the execution of our expansion plans;
- (vi) increases in rental rates of our stores;
- (vii) competitive environment of the industry in which we operate;
- (viii) reliance on licences, permits and approvals;
- (ix) general economic, business, social, political and investment environment in the countries where we may enter into in the future;
- (x) changes in accounting standards and policies; and
- (xi) other factors beyond our control.

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FORWARD-LOOKING STATEMENTS (Cont'd)

Additional factors that could cause our actual results, performance or achievements to differ materially include, but are not limited to, those discussed in Section 5 of this Prospectus on "Risk Factors" and Section 12.2 of this Prospectus on "Management's Discussion and Analysis of Financial Condition and Results of Operations". We cannot give any assurance that the forward-looking statements made in this Prospectus will be realised. Such forward-looking statements are made only as at the LPD.

In light of these uncertainties, the inclusion of such forward-looking statements should not be regarded as a representation or warranty by us or our advisers that such plans and objectives will be achieved.

Should we become aware of any subsequent material change or development affecting a matter disclosed in this Prospectus arising from the date of registration of this Prospectus but before the date of allotment/transfer of our IPO Shares, we shall further issue a supplemental or replacement prospectus, as the case may be, in accordance with the provisions of Section 238(1) of the CMSA and Paragraph 1.02, Chapter 1 of Part II (Division 6 on Supplementary and Replacement Prospectus) of the Prospectus Guidelines.

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DEFINITIONS

The following terms in this Prospectus bear the same meanings as set out below unless the term is defined otherwise or the context requires otherwise:

Abang Adek : Abang Adek Holdings Sdn Bhd

Act Companies Act 2016

ADA **Authorised Depository Agent**

EBITDA plus (i) share of profit/(loss) of associates/joint ventures; (ii) net Adjusted EBITDA

losses on impairment of financial instruments

Admission Admission of our Shares to the Official List of the Main Market

ADSS Average daily store sales

AGM Annual general meeting

Aik Cheong Aik Cheong Beverage Industries Sdn Bhd

Ambank AmBank (M) Berhad

AmInvestment Bank Berhad AmInvestment Bank

Application Application for our Offer Shares by way of Application Form, Electronic

Share Application or Internet Share Application

Application Form Application form for the application of our Offer Shares under the Retail

Offering accompanying this Prospectus

Bask Bear App and Tealive App Apps

ARDA Area Development Agreement

ASEAN Association of Southeast Asian Nations

ATM Automated teller machine

Auditors or Reporting Accountants or KPMG

KPMG PLT

Authorised Financial

Institution

: Authorised financial institution participating in the Internet Share

Application in respect of the payment for our Offer Shares

Bask Bear Bask Bear Coffee & Toasties, one of our F&B brands

Our "Bask Bear" mobile application for our Bask Bear stores Bask Bear App

Bask Bear Corporate

Stores

Bask Bear stores that are directly-owned, operated and managed by our

Group

Bask Bear Franchised

Stores

Bask Bear stores that were operated and managed by licensees which are

entities outside our Group prior to 22 May 2025 which were converted to franchised stores effective from 22 May 2025 and are currently operated

and managed by franchisees

BNM Bank Negara Malaysia

Board **Board of Directors**

Bryan Loo : Loo Woi Lip

Bubbly Tales : Bubbly Tales Sdn Bhd

Bumiputera : In the context of:

(i) individuals - Malays and the aborigines and the natives of Sabah and Sarawak as specified in the Federal Constitution of Malaysia;

(ii) companies - companies which fulfil, among others, the following criteria or such other criteria as may be imposed by the MITI:

(a) registered under the Act as a private company;

(b) its shareholders are 100% Bumiputera; and

(c) its board of directors (including its staff) are at least 51.0% Bumiputera; and

(iii) cooperatives - cooperatives whose shareholders or cooperative members are at least 95.0% Bumiputera or such other criteria as may be imposed by the MITI

Bursa Depository : Bursa Malaysia Depository Sdn Bhd

Bursa Securities : Bursa Malaysia Securities Berhad

CAGR : Compound annual growth rate

CBIS : Cloud-based business information system

CCC : Certificate of completion and compliance or certificate of fitness for

occupation or such certificate by any other name issued by the relevant authority under the SDBA, Uniform Building By-Laws 2022 of Sabah and Building Ordinance 1994 of Sarawak, and any by-laws made under it or

such relevant legislation applicable at the material time

CCM : Companies Commission of Malaysia

CDS : Central Depository System

CEO : Chief executive officer

CMC : Compliance Management Committee

CMSA : Capital Markets and Services Act 2007

COA : Certificate for accommodation issued pursuant to the Employees' Minimum

Standards of Housing, Accommodations and Amenities Act 1990

Collaboration Agreement Collaboration agreement dated 8 February 2024 between PETRONAS and

Loob Integrated

Constitution : Constitution of our Company

COO : Chief operating officer

Corporate Stores : Collectively, Tealive Corporate Stores and Bask Bear Corporate Stores

COVID-19 : An infectious disease caused by severe acute respiratory syndrome

coronavirus 2 (SARS-CoV-2)

Creador IV : Creador IV L.P.

Creador Persons : Collectively:

(i) Creador Management IV Ltd;

(ii) the investment advisers of Creador IV and other related private

equity funds;

(iii) their affiliates; and

(iv) their shareholders, partners, managers, members, officers and

employees

Creador V : Creador V L.P.

CSR : Corporate social responsibility

Custom Food : Custom Food Ingredients Sdn Bhd

Define Foods : Define Foods Sdn Bhd

DEI : Diversity, equality and inclusion

Ding Dang Holdings : Ding Dang Holdings Sdn Bhd

Director(s) : Directors of our Company

EBITDA : Earnings before interest, taxation, depreciation and amortisation

Eco-Shop : Eco-Shop Marketing Berhad (previously known as Eco-Shop Marketing

Sdn Bhd)

Electronic Prospectus : Copy of this Prospectus that is issued, circulated or disseminated via the

internet, and/or an electronic storage medium including, but not limited to

compact disc read only memory (CD-ROM)

Electronic Share

Application

: Application for our Offer Shares under the Retail Offering through a

Participating Financial Institution's ATM

Eligible Persons : Collectively, the Directors and employees of our Group and persons who

have contributed to the success of our Group who are eligible to participate

in the Retail Offering

EPS : Earnings per Share

Equity Guidelines : Equity Guidelines issued by the SC

ERP : Enterprise resource planning software that manages and integrates key

day-to-day business activities

ESG : Environmental, social and governance

Executive Director(s) : Executive director(s) of our Company

F&B : Food and beverages

FΑ Franchise agreement

Final Retail Price : Final price per IPO Share to be paid by the Eligible Persons and the

> investors under the Retail Offering, equivalent to the Retail Price or the Institutional Price, whichever is lower, to be determined on the Price

Determination Date

Financial Years Under

Review

Collectively, the FYE 30 June 2022, the FYE 30 June 2023 and the FYE

30 June 2024

FMCG : Fast-moving consumer goods

FPE Financial period ended or where the context otherwise requires, financial

period ending

Franchise Act : Franchise Act 1998

Franchised/Licenced

Stores

Collectively, the Tealive Franchised Stores, the Tealive Licenced Stores

and the Bask Bear Franchised Stores

Frost & Sullivan or

IMR

: Frost & Sullivan GIC Malaysia Sdn Bhd, the independent market

researcher

FYE Financial year ended or where the context otherwise requires, financial

year ending

GHL NTT Data Cardpay Sdn Bhd

Good Foodie Good Foodie Media Sdn Bhd

GP Gross profit

Happy Potato

Happy Potato

Ventures

Happy Potato Ventures Sdn Bhd

Ventures Northern

Happy Potato Ventures (Northern) Sdn Bhd

HR Human resources

HQ Our head office in Petaling Jaya, Selangor

ICDM Institute of Corporate Directors Malaysia

IFRS International Financial Reporting Standards

ILO United Nations Universal Declaration of Human Rights and International

Labour Organisation

IMR Report Independent market research report dated 28 March 2025 prepared by

Frost & Sullivan

Institutional Offering Offering of up to 204,608,200 IPO Shares at the Institutional Price, subject

> to the clawback and reallocation provisions and the Over-allotment Option to institutional and selected investors, including Bumiputera investors

approved by the MITI

Institutional Price : Price per IPO Share to be paid by investors under the Institutional Offering

which will be determined on the Price Determination Date by way of

bookbuilding

Internet Participating Financial Institutions

Participating financial institutions for the Internet Share Application

Internet Share Application : Application for our Offer Shares under the Retail Offering through an

Internet Participating Financial Institution

IPO : Initial public offering of up to 350,756,900 IPO Shares via the Offer for Sale

and the Public Issue

IPO Shares : Collectively, the Offer Shares and the Issue Shares

Issue Shares : New Loob Shares to be issued by our Company under the Public Issue

Issuing House : Malaysian Issuing House Sdn Bhd

IT : Information technology

Jadewalk Delight : Jadewalk Delight Sdn Bhd

JAKIM : Jabatan Kemajuan Islam Malaysia, a certifier of halal products

Joint Bookrunner(s) : Collectively or individually, AmInvestment Bank and Maybank IB

Joint Underwriter(s) : Collectively or individually, AmInvestment Bank and Maybank IB

JV : Joint venture(s)

Key Preference : Key Preference Sdn Bhd

Key Senior Management : Key senior management of our Group as set out in Section 9.3 of this

Prospectus

Kim Le Vy Trading - Service Joint Stock Company

Letter of Novation : Letter of Novation dated 21 March 2024 between PETRONAS, MRCSB

and Loob Integrated

LH KD Property S dn Bhd (formerly known as Loob KD Property Sdn Bhd)

LH Venture : LH Venture Sdn Bhd

Licenced Stores : Tealive Licenced Stores

Listing : Listing of and quotation for the entire enlarged issued Shares on the Main

Market

Listing Requirements : Main Market Listing Requirements of Bursa Securities

LMSA : Separate licence and management service agreements between BB

Coffee and its six (6) licensees

Loob or Company : Loob Berhad

Loob Group or Group : Collectively, our Company and its subsidiaries

Loob Holding Shares : Ordinary shares in Loob Holding

Loob Philippines : Loob Philippines, Inc.

Loob Shares or

Shares

: Ordinary shares in our Company

LPD : 28 February 2025, being the latest practicable date prior to the registration

of this Prospectus with the SC

LRT : Medium-capacity light rapid transit rail system operating in the Klang Valley

LTI : Loss time injury, which refers to work-related incidents that results in an

employee being unable to perform their regular work duties for one or more

scheduled workdays or shifts beyond the day of the incident

LTI rate : Loss time injury rate, which when measured per million hours worked,

reflects workplace safety

LTO : Limited time offerings, being promotional menu items that are made

available for a limited period of time

LV Holdings Sdn Bhd (formerly known as Loob Ventures Sdn Bhd)

LV Holdings VN : LV Holdings (Vietnam) Company Limited (formerly known as Loob Vietnam

Company Limited)

LV Holdings VN Group : Collectively, LV Holdings VN and its 98.0%-owned subsidiary, Kim Le Vy

Trading

Main Market : Main Market of Bursa Securities

Malaysian Public : Malaysian citizens, companies, co-operatives, societies and institutions

incorporated or organised under the laws of Malaysia

Market Day : A day on which Bursa Securities is open for trading in securities

Material Subsidiaries : Subsidiaries of Loob, excluding those undergoing members' voluntary

liquidation

Maybank IB : Maybank Investment Bank Berhad

MCCG : Malaysian Code on Corporate Governance issued by the SC

MDTCL : Ministry of Domestic Trade and Cost of Living of Malaysia

MECD : Ministry of Entrepreneur and Cooperatives Development of Malaysia

MFA : Master franchise agreement(s)

MFRS : Malaysian Financial Reporting Standards

MIA : Malaysian Institute of Accountants

MIPLA : Master intellectual property licence agreement between Loob Holding and

LV Holdings VN

MITI : Ministry of Investment, Trade and Industry of Malaysia

Moratorium : Collectively or individually, Loo Chuu Lin, Bryan Loo, Loo Chee Leng, Loo Provider(s) Ay Lian, Loo Kheng Sing and Loo Lian Hiyok, being shareholders of our

Ay Lian, Loo Kheng Sing and Loo Lian Hiyok, being shareholders of our Company, whose securities are subject to moratorium under the Equity

Guidelines

MOU : Memorandum of understanding and includes any amendments, variations

or supplemental made and/or entered into from time to time

MRCSB : Mesra Retail and Cafe Sdn Bhd, a wholly-owned subsidiary of PETRONAS

MRT : Mass rapid transit rail system operating in Malaysia

N/A : Not applicable

NA : Net assets

NBV : Net book value

Offer for Sale : Offer for sale of up to 292,297,400 Offer Shares by the Selling

Shareholders

Offer Shares : Existing Shares to be offered for sale by the Selling Shareholders pursuant

to the Offer for Sale

Official List : A list specifying all securities listed on Bursa Securities

Operating Agreement : Operating agreement dated 8 February 2024 and addendum to the

operating agreement dated 17 October 2024 between MRCSB and Loob

Integrated

Oracle Selection : Oracle Selection Sdn Bhd

OSHE : Occupational, safety, health and environment

Over-allotment Option : The over-allotment option to be granted by the Over-allotment Option

Provider to the Stabilising Manager (on behalf of the Joint Bookrunners)

Over-allotment Option

Provider

Uttama

Participating Financial

Institution

: A participating financial institution for the Electronic Share Application

PAT : Profit after taxation

PATAMI : Profit after taxation for the financial year attributable to the owners of our

Company

PBT : Profit before taxation

PER : Price-to-earnings ratio

PETRONAS : Petronas Dagangan Berhad

Pink Application Form : Application form for the application of our Offer Shares under the Retail

Offering by the Eligible Persons accompanying this Prospectus

Pink Form Allocation : The allocation of 11,691,900 Offer Shares to the Eligible Persons

Placement Agreement : The placement agreement to be entered into by our Company, the Selling

Shareholders and the Joint Bookrunners in respect of such number of IPO

Shares to be offered under the Institutional Offering

Placement Manager(s) : Collectively or individually, AmInvestment Bank and Maybank IB

PPE : Property, plant and equipment

Pre-IPO Dividends : In respect of the FYE 30 June 2024:

(i) RM14.0 million declared on 26 July 2024 and paid on 29 July 2024;

and

(ii) RM4.0 million declared on 27 August 2024 and paid on 30 August

2024.

In respect of the FYE 30 June 2025:

(i) RM42.0 million declared on 31 December 2024, of which RM19.2 million was paid on 31 December 2024. The balance RM22.8 million which was due to Bryan Loo, Loo Chuu Lin, Loo Chee Leng, Singli Aerovest and Zhejiang Boduo, was assigned to TrueScale Ventures towards the settlement of (a) the total purchase consideration of RM1.9 million payable by TrueScale Ventures to Loob Holding in relation to the Transfer of Loob Philippines and the

Transfer of LV Holdings VN; and (b) the novation of the shareholders advances and/or other receivables of RM20.9 million

from Loob Holding to TrueScale Ventures

Pre-IPO Restructuring : The acquisition by our Company of all the shares in Loob Holding from its

existing shareholders for a purchase consideration of RM28,767,873.33 to be satisfied via the issuance and allotment of 1,110,728,700 Loob Shares

at an issue price of RM0.0259 per share

Price Determination

Date

The date on which the Institutional Price and Final Retail Price will be

determined

Principal Adviser : Maybank IB

Promoter(s) : Collectively or individually, Loo Chuu Lin, Bryan Loo and Loo Chee Leng

pursuant to Section 226 of the CMSA

Prospectus : This Prospectus dated [●] issued by our Company

Prospectus Guidelines : Prospectus Guidelines issued by the SC

Public Issue : Public issue of 58,459,500 Issue Shares by our Company

QAA : Quality Assurance and Audit

Record of Depositors : A record of securities holders established by Bursa Depository under the

Rules of Bursa Depository

Retail Offering

: Offering of 146,148,700 Offer Shares at the Retail Price, subject to the clawback and reallocation provisions, to be allocated to the following:

(i) 11,691,900 Offer Shares reserved for application by the Eligible Persons; and

(ii) 134,456,800 Offer Shares for application by the Malaysian Public, via balloting

Retail Price

Indicative initial price of RM[•] per Offer Share to be fully paid upon application under the Retail Offering, subject to the adjustment as detailed in Section 4.4.1 of this Prospectus

Retail Underwriting Agreement : Retail underwriting agreement dated [•] between our Company, the Selling Shareholders, the Sole Managing Underwriter and the Joint Underwriters for the underwriting of our Offer Shares under the Retail Offering

ROU : Right-of-use

Rules of Bursa Depository : The rules of Bursa Depository as issued under the SICDA

SAC : Shariah Advisory Council of the SC

SC : Securities Commission Malaysia

SC Food : SC Food Industries Sdn Bhd

SDBA : Street, Drainage and Building Act 1974

Leng and Singli Aerovest

Share Lending Agreement

Selling Shareholder(s)

The agreement to be entered into by the Over-allotment Option Provider and the Stabilising Manager under which the Over-allotment Option Provider will lend the Shares to the Stabilising Manager to cover over-allotment, if any, under the Over-allotment Option

Collectively or individually, Uttama, Loo Chuu Lin, Bryan Loo, Loo Chee

Share Registrar : Boardroom Share Registrars Sdn Bhd

SICDA : Securities Industry (Central Depositories) Act 1991

Singli Aerovest Sdn Bhd

SKUs : Stock keeping unit(s)

SOCSO : Social Security Organisation of Malaysia, also known as PERKESO

Sole Managing Underwriter Maybank IB

SOP : Standardised operation processes

sq. ft. : Square feet

SST : Sales and services tax

Stabilising Manager : Maybank IB

STCHH : Signature Tasty Claypot House Holding Sdn Bhd

Substantial Shareholder(s)

: Substantial shareholders of our Company, namely Loo Chuu Lin, Bryan Loo, Loo Chee Leng, Uttama, Singli Aerovest, Dato' Mah Yew Lay and

Mah Kok Weng, collectively or individually

SYLRD : SYL Roasted Delights Sdn Bhd

Tealive : Tealive, one of our F&B brands

Tealive App : Our "Tealive MY – Order Bubble Tea" mobile application for our Tealive

stores

Tealive Corporate

Stores

Tealive stores that are directly-owned, operated and managed by our

Group

Tealive Franchised

Stores

Tealive stores that are operated and managed by franchisees which are

entities outside our Group

Tealive Franchised/

Licenced Stores

Collectively, the Tealive Franchised Stores and the Tealive Licenced

Stores

Tealive Licenced

Stores

: Tealive stores that are operated and managed by licensees which are

entities outside our Group

TCC : Tealive container concept

Transfer of Loob

Philippines

The transfer of 250,049 common shares of stock of Loob Philippines owned by Loob Holding, representing approximately 100.0% equity interest in Loob Philippines to TrueScale Ventures for a cash consideration of PHP25,004,900, equivalent to approximately RM1,893,821.12 (based

on an exchange rate of PHP100: RM7.5738)

Transfer of

Holdings VN

LV: The transfer by Loob Holding of its whole contributed capital of VND58,572,860,000 in LV Holdings VN, representing 100.0% of the

charter capital of LV Holdings VN, representing 100.0% of the

consideration of RM50,960

TrueScale Ventures : TrueScale Ventures Sdn Bhd

UAE : United Arab Emirates

UCO : Used cooking oil

UNSDG : The United Nations Sustainable Development Goals, a set of global goals

that forms the basis of a global indicator framework for sustainable

development by both developed and developing countries

Uttama : Uttama Ltd

White Form Application

Application

Application form for the application of our Offer Shares under the Retail

Offering by the Malaysian Public accompanying this Prospectus

WonderBrew Shareholders Agreement Shareholders Agreement dated 18 July 2022 between Poh Wen Xian, Loke Boon Eng, WonderBrew and Loob Holding in respect of WonderBrew

Wonder Group Subscription and

Shareholders Agreement Subscription and Shareholders Agreement dated 14 July 2021 between Poh Wen Xian, Loke Boon Eng, Wonder Group and Loob Holding in respect of Wonder Group as amended on 6 October 2021 and 18 July 2022

Yunan Bridge Noodle : Yunan Bridge Noodle Sdn Bhd

Zendech : Zendech Sdn Bhd

Zhejiang Boduo : Zhejiang Boduo International Trade Co., Ltd

Currencies

JPY : Japanese yen, the lawful currency of Japan

PHP : Philippine peso, the lawful currency of the Philippines

RM and sen : Ringgit Malaysia and sen, the lawful currency of Malaysia

USD : United States dollar, the lawful currency of the United States of America

VND : Vietnamese Dong, the lawful currency of Vietnam

Subsidiaries

Active subsidiaries

BB Coffee : BB Coffee Sdn Bhd

Evergreen Locate : Evergreen Locate Sdn Bhd

Hakata Asia Sdn Bhd

Loob Holding : Loob Holding Sdn Bhd

Loob Integrated : Loob Integrated Sdn Bhd

LRTS Retail : LRTS Retail Sdn Bhd

Nucoz : Nucoz Sdn Bhd

Oishinbo : Oishinbo Sdn Bhd

Premium Delicious : Premium Delicious Sdn Bhd

QSL Management

Service

QSL Management Service Sdn Bhd

Rivietta : Rivietta Sdn Bhd

Sodaxpress International : Sodaxpress International Sdn Bhd

TT Heritage Sdn Bhd

Subsidiaries under members' voluntary liquidation

Archiva F&B : Archiva F&B Sdn Bhd

Bubbling Bubbles : Bubbling Bubbles Sdn Bhd

Everland Beverage : Everland Beverage Sdn Bhd

Famous Flavour : Famous Flavour Sdn Bhd

Loob Management :

Services

Loob Management Services Sdn Bhd

Maven Beverage : Maven Beverage Sdn Bhd

Merry Cafe : Merry Cafe Sdn Bhd

VLL Food & Beverage : VLL Food & Beverage Sdn Bhd

Joint ventures

Active joint ventures

WonderBrew : WonderBrew Sdn Bhd

Wonder Group Sdn Bhd

Associates

Active associate

Notable Paramount : Notable Paramount Sdn Bhd

Associate under members' voluntary liquidation

Pure Infinite : Pure Infinite Sdn Bhd

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GLOSSARY OF TECHNICAL TERMS

The following technical terms in this Prospectus bear the same meanings as set out below unless the technical term is defined otherwise or the context requires otherwise:

3Q jelly : A proprietary topping combination offered in Tealive stores comprising

equal parts tapioca pearls, coconut jelly and sago

A la carte : An individual dish ordered on its own

Aren palm sugar : A natural sweetener made from the sap of the Arenga palm tree

B2B : Business-to-business, being a business model where products or services

are sold from one company to other businesses, rather than to individual

consumers

B2C : Business-to-consumer, being a business model where products and

services are sold directly between a business and consumers who are the

end-users of such products or services

Bearista : A professional specialising in preparing and serving handcrafted beverages

in our Bask Bear stores

Bubble beverage : A MTO beverage which incorporates solid toppings such as pearls or jellies

Café : Casual dining establishments with most of the players having a balanced

menu of both F&B products with limited table service

Combo : A combination of different items

E-commerce : Electronic commerce, being the sale of goods and services online

Frappe : A drink served with ice or frozen to a slushy consistency

GHG : Greenhouse gas

Glycaemic index : A scale that measures how quickly a food raises blood sugar levels

Halal : In relation to F&B in Malaysia, means food and beverage products that are

certified as halal by JAKIM

Impressions : In relation to digital content on a social media platform, means the number

of times such content is displayed to social media users on such platform, regardless of whether or not there was any active engagement by the user through clicks or comments and inclusive of multiple views by the same

user

Kitchen display system : A digital screen displaying orders, which is connected to the POS system

in the store and automatically displays orders from any channel (including

in-store or online)

Kombucha : A drink produced by fermenting sweet tea with a culture of yeast and

bacteria

Latte : Coffee with hot steamed milk

Macchiato : Coffee with frothy steamed milk

Matcha : Finely ground powder of green tea

MTO : Made-to-order

GLOSSARY OF TECHNICAL TERMS (Cont'd)

Net new stores : In relation to a given period, means the number of new stores established

during such period excluding any such new stores which closed during

such period

Net Promoter Score : A metric used to assess customer loyalty and satisfaction by asking

customers how likely they are to recommend a company, product, or

service to others

New-age : In relation to consumers, means an individual who makes decisions based

on whether a brand or product aligns with their values and is able to access, consume, and evaluates information regarding a particular brand (including information disseminated through social media or other media content) in

making such decisions

Payback period : Financial metric that measures the time it takes for our investment to

generate enough cash flow to recover our initial cost

Ppt : Percentage point

POS : Point-of-sale, being the time and place at which a retail transaction is

carried out

PV : Photovoltaic

Reach : In relation to digital content on a social media platform, means the number

of unique social media users on such platform that has seen such content, regardless of whether the same user has seen the same content multiple

times

Ready-to-drink : Packaged beverages that are sold in a prepared form and ready for

consumption, for example iced tea in boxes, bottles or aluminium cans

QR : Quick response

Sago : Starch extracted from the pith of palm stems

Same Stores : Stores which have been in operation for a minimum of 12 months and

excludes those stores that were closed temporarily in the month

Same Stores ADSS : ADSS for our Same Stores

Same-store sales growth or SSSG

: Financial metric indicating the increase or decrease in revenue generated

by an existing set of stores over a period of time

Smoothies : A MTO beverage made by pureeing ingredients in a blender

Tapioca pearls, pearls

or boba

Chewy balls made from tapioca flour (or some other starch flour), water and

brown sugar

tCO2-eq : Tonnes of cardon dioxide equivalent

Tea shop : A F&B services establishment that predominantly focuses on serving MTO

beverages with tea as the base ingredient, and includes bubble beverages

Tearistas : A professional specialising in preparing and serving handcrafted beverages

in our Tealive stores

Toasties : Toasted sandwich or snack

Registration No. 201901046246 (1355576-V)

GLOSSARY OF TECHNICAL TERMS (Cont'd)

Toppings

: Consumable non-beverage additions to MTO beverages, including tapioca pearls, sago and jellies

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