

**13. ACCOUNTANTS' REPORT**

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**The Board of Directors**  
**Big Caring Group Bhd**  
 8, Jalan Astana 3/KU2,  
 Bandar Bukit Raja,  
 41050 Klang,  
 Selangor Darul Ehsan.

**Date: 17 March 2026**

**Our ref: BDO/LKH/TKY2/TTXW/AS**

**Dear Sirs,**

**REPORTING ACCOUNTANTS' OPINION ON THE CONSOLIDATED FINANCIAL INFORMATION CONTAINED IN THE ACCOUNTANTS' REPORT OF BIG CARING GROUP BHD ("BCG" OR THE "COMPANY")**

**Opinion**

We have audited the accompanying Consolidated Financial Statements of Big Caring Group Bhd and its subsidiaries as defined in Note 2 to the Consolidated Financial Statements (collectively referred to as the "Group"), which comprise the consolidated statements of financial position as at 30 June 2023, 30 June 2024 and 30 June 2025, and consolidated statements of profit or loss and other comprehensive income, consolidated statements of changes in equity and consolidated statements of cash flows for the financial years ended 30 June 2023, 30 June 2024 and 30 June 2025, and notes to the Consolidated Financial Statements, including material accounting policy information, as set out in this report (collectively referred to herein as "the Consolidated Financial Statements").

The Consolidated Financial Statements have been prepared for inclusion in the Prospectus of the Company in connection with the listing of and quotation for the entire enlarged issued share capital of BCG on the Main Market of Bursa Malaysia Securities Berhad (the "Listing"). This report is given for the purpose of complying with the Prospectus Guidelines issued by the Securities Commission Malaysia ("SC") and for no other purpose.

In our opinion, the Consolidated Financial Statements give a true and fair view of the consolidated financial position of the Group as at 30 June 2023, 30 June 2024 and 30 June 2025 and of their consolidated financial performance and consolidated cash flows for the financial years ended 30 June 2023, 30 June 2024 and 30 June 2025 in accordance with Malaysian Financial Reporting Standards ("MFRS") and IFRS Accounting Standards.

**Basis for Opinion**

We conducted our audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing. Our responsibilities under those standards are further described in the *Reporting Accountants' Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**13. ACCOUNTANTS' REPORT (Cont'd)***Independence and Other Ethical Responsibilities*

We are independent of the Group in accordance with the *By-Laws (on Professional Ethics, Conduct and Practice)* of the Malaysian Institute of Accountants ("By-Laws") and the International Ethics Standards Board for Accountants' *International Code of Ethics for Professional Accountants (including International Independence Standards)* ("IESBA Code"), as applicable to audits of financial statements of public interest entities and we have fulfilled our other ethical responsibilities in accordance with the By-Laws and the IESBA Code.

**Directors' Responsibility for the Consolidated Financial Statements**

The Directors of the Company are responsible for the preparation of the Consolidated Financial Statements of the Group so as to give a true and fair view in accordance with MFRS and IFRS Accounting Standards and in accordance with the Prospectus Guidelines issued by the SC. The Directors are also responsible for such internal control as the Directors determine is necessary to enable the preparation of the Consolidated Financial Statements that are free from material misstatement, whether due to fraud or error.

In preparing the Consolidated Financial Statements of the Group, the Directors are responsible for assessing the ability of the Group to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

**Reporting Accountants' Responsibility for the Audit of the Consolidated Financial Statements**

Our objectives are to obtain reasonable assurance about whether the Consolidated Financial Statements of the Group as a whole are free from material misstatement, whether due to fraud or error, and to issue a report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with approved standards on auditing in Malaysia and International Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Consolidated Financial Statements.

As part of an audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Consolidated Financial Statements of the Group, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of internal control of the Group.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Directors.

**13. ACCOUNTANTS' REPORT (Cont'd)****Reporting Accountants' Responsibility for the Audit of the Consolidated Financial Statements (continued)**

As part of an audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing, we exercise professional judgement and maintain professional skepticism throughout the audit. We also: (continued)

- Conclude on the appropriateness of the Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability of the Group to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our Reporting Accountants' report to the related disclosures in the Consolidated Financial Statements of the Group or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our Reporting Accountants' report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the Consolidated Financial Statements of the Group, including the disclosures, and whether the Consolidated Financial Statements of the Group represents the underlying transactions and events in a manner that achieve fair presentation.
- Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group as a basis for forming an opinion on the Consolidated Financial Statements of the Group. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

**Other Matters**

This report has been prepared solely to comply with Chapter 10, Part II Division 1: Equity of the Prospectus Guidelines issued by the SC and for inclusion in the Prospectus in connection with the Listing and for no other purposes. We do not assume responsibility to any other person for the content of this report.

**BDO PLT**  
201906000013 (LLP0018825-LCA) & AF 0206  
Chartered Accountants

**Law Kian Huat**  
02855/06/2026 J  
Chartered Accountant

**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
*Accountants' Report*

**CONSOLIDATED STATEMENTS OF FINANCIAL POSITION**

	Note	2023 RM	2024 RM	2025 RM
<b>ASSETS</b>				
<b>Non-current assets</b>				
Property, plant and equipment	7	119,877,021	166,815,355	242,203,691
Investment properties	8	10,018,614	33,580,150	29,410,236
Intangible assets	9	60,796,984	1,053,511,043	1,343,708,189
Investments in associates	11	-	-	5,695,035
Right-of-use assets	10	167,142,785	334,566,822	346,462,154
Deferred tax assets	12	2,949,934	3,108,075	4,773,399
Other investments	13	80,354	299,241	470,932
		360,865,692	1,591,880,686	1,972,723,636
<b>Current assets</b>				
Inventories	14	286,696,014	508,787,263	697,902,751
Trade and other receivables	15	46,924,702	136,243,678	146,045,351
Current tax assets		1,366,876	12,339,455	8,165,529
Other investments	13	-	35,431,502	51,137,716
Cash and bank balances	16	31,759,279	175,564,138	294,896,313
		366,746,871	868,366,036	1,198,147,660
<b>TOTAL ASSETS</b>		<b>727,612,563</b>	<b>2,460,246,722</b>	<b>3,170,871,296</b>
<b>EQUITY AND LIABILITIES</b>				
<b>Equity attributable to owners of the parent</b>				
Share capital	17	28,414,365	238,414,515	251,606,291
Reserves	18	107,243,172	123,888,201	170,475,487
Shareholders' equity		135,657,537	362,302,716	422,081,778
Non-controlling interests		23,474,204	56,985,800	106,698,971
<b>TOTAL EQUITY</b>		<b>159,131,741</b>	<b>419,288,516</b>	<b>528,780,749</b>



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
*Accountants' Report*

**CONSOLIDATED STATEMENTS OF FINANCIAL POSITION (continued)**

	Note	2023 RM	2024 RM	2025 RM
<b>EQUITY AND LIABILITIES (continued)</b>				
<b>LIABILITIES</b>				
<b>Non-current liabilities</b>				
Deferred tax liabilities	12	4,242,465	127,110,390	173,660,360
Lease liabilities	10	148,654,936	239,819,894	250,488,560
Borrowings	19	38,664,136	795,158,018	985,277,479
Other payables	20	11,286,480	67,213,321	29,805,259
		202,848,017	1,229,301,623	1,439,231,658
<b>Current liabilities</b>				
Trade and other payables	20	220,846,787	575,199,399	769,091,932
Lease liabilities	10	24,047,904	63,672,181	67,102,328
Borrowings	19	116,331,044	164,069,219	345,905,983
Current tax liabilities		4,407,070	8,715,784	20,758,646
		365,632,805	811,656,583	1,202,858,889
<b>TOTAL LIABILITIES</b>		<u>568,480,822</u>	<u>2,040,958,206</u>	<u>2,642,090,547</u>
<b>TOTAL EQUITY AND LIABILITIES</b>		<u>727,612,563</u>	<u>2,460,246,722</u>	<u>3,170,871,296</u>

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**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
*Accountants' Report*

**CONSOLIDATED STATEMENTS OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME**

	Note	2023 RM	2024 RM	2025 RM
Revenue	21	1,110,651,425	2,171,359,460	3,412,026,656
Cost of sales		<u>(878,254,133)</u>	<u>(1,706,281,930)</u>	<u>(2,566,206,543)</u>
Gross profit		232,397,292	465,077,530	845,820,113
Other operating income		60,823,239	107,143,877	135,710,576
Net reversal/(losses) on impairment on financial assets	23(b)	305,565	(220,121)	(1,073,572)
Operating and administration expenses		<u>(223,088,283)</u>	<u>(450,579,432)</u>	<u>(694,809,310)</u>
Profit from operations		70,437,813	121,421,854	285,647,807
Finance costs	22	(11,597,095)	(40,214,794)	(66,311,708)
Share of losses from associates		-	-	(12,165)
Profit before tax	23	58,840,718	81,207,060	219,323,934
Tax expense	24	<u>(17,646,541)</u>	<u>(33,416,242)</u>	<u>(76,305,397)</u>
Profit for the financial year		41,194,177	47,790,818	143,018,537
<b>Other comprehensive income, net of tax</b>				
<b>Item that may be reclassified subsequently to profit or loss</b>				
Foreign currency translations		-	-	17,121
Other comprehensive income, net of tax		-	-	17,121
Total comprehensive income		<u>41,194,177</u>	<u>47,790,818</u>	<u>143,035,658</u>
Profit attributable to:				
Owners of the parent		37,020,402	37,222,550	122,294,436
Non-controlling interests		<u>4,173,775</u>	<u>10,568,268</u>	<u>20,724,101</u>
		<u>41,194,177</u>	<u>47,790,818</u>	<u>143,018,537</u>



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
*Accountants' Report*

**CONSOLIDATED STATEMENTS OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME**  
(continued)

	Note	2023 RM	2024 RM	2025 RM
Total comprehensive income attributable to:				
Owners of the parent		37,020,402	37,222,550	122,309,718
Non-controlling interests		<u>4,173,775</u>	<u>10,568,268</u>	<u>20,725,940</u>
		<u>41,194,177</u>	<u>47,790,818</u>	<u>143,035,658</u>
Earnings per ordinary share attributable to owners of the parent: (sen)				
Basic	25(a)	27.38	24.90	74.80
Diluted	25(b)	<u>26.42</u>	<u>23.90</u>	<u>72.07</u>

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**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
*Accountants' Report*

**CONSOLIDATED STATEMENT OF CHANGES IN EQUITY**

	Note	<-----Non-distributable----->			Distributable Retained earnings RM	Total attributable to the owners of the parent RM	Non-controlling interests RM	Total equity RM
		Share capital RM	Share option reserve RM	Reorganisation reserve RM				
Balance as at 1 July 2022		28,414,365	1,838,649	(41,600)	68,292,091	98,503,505	15,999,738	114,503,243
Profit for the financial year		-	-	-	37,020,402	37,020,402	4,173,775	41,194,177
Other comprehensive income, net of tax		-	-	-	-	-	-	-
Total comprehensive income		-	-	-	37,020,402	37,020,402	4,173,775	41,194,177
<b>Transactions with owners</b>								
Dividend paid to non-controlling interests		-	-	-	-	-	(24,505)	(24,505)
Acquisition of shares in existing subsidiary		-	-	-	(56,575)	(56,575)	221,014	164,439
Acquisition of subsidiaries	5(c)	-	-	-	-	-	3,104,152	3,104,152
Issuance of shares to non-controlling interest		-	-	-	-	-	30	30
Share options vested under ESOS		-	190,205	-	-	190,205	-	190,205
Total transactions with owners		-	190,205	-	(56,575)	133,630	3,300,691	3,434,321
Balance as at 30 June 2023		28,414,365	2,028,854	(41,600)	105,255,918	135,657,537	23,474,204	159,131,741



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
*Accountants' Report*

**CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY (continued)**

	Note	<-----Non-distributable----->			Distributable Retained earnings RM	Total attributable to the owners of the parent RM	Non-controlling interests RM	Total equity RM
		Share capital RM	Share option reserve RM	Reorganisation reserve RM				
Balance as at 1 July 2023		28,414,365	2,028,854	(41,600)	105,255,918	135,657,537	23,474,204	159,131,741
Profit for the financial year		-	-	-	37,222,550	37,222,550	10,568,268	47,790,818
Other comprehensive income, net of tax		-	-	-	-	-	-	-
Total comprehensive income		-	-	-	37,222,550	37,222,550	10,568,268	47,790,818
<b>Transactions with owners</b>								
Dividends paid to shareholders	26	-	-	-	(20,701,500)	(20,701,500)	-	(20,701,500)
Acquisition of shares in existing subsidiary		-	-	-	39,444	39,444	-	39,444
Acquisition of subsidiaries		-	-	-	-	-	18,978,681	18,978,681
Issuance of ordinary shares	17	210,000,150	-	-	-	210,000,150	-	210,000,150
Issuance of shares to non-controlling interest		-	-	-	-	-	1,160,000	1,160,000
Shares reduction in subsidiary		-	-	-	-	-	2,804,647	2,804,647
Share options vested under ESOS		-	84,535	-	-	84,535	-	84,535
Total transactions with owners		210,000,150	84,535	-	(20,662,056)	189,422,629	22,943,328	212,365,957
Balance as at 30 June 2024		238,414,515	2,113,389	(41,600)	121,816,412	362,302,716	56,985,800	419,288,516

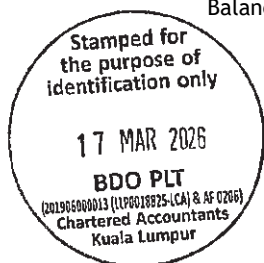


**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
*Accountants' Report*

**CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY (continued)**

	Note	<-----Non-distributable----->				Distributable Retained earnings RM	Total attributable to the owners of the parent RM	Non-controlling interests RM	Total equity RM
		Share capital RM	Share option reserve RM	Translation reserve RM	Reorganisation reserve RM				
Balance as at 1 July 2024		238,414,515	2,113,389	-	(41,600)	121,816,412	362,302,716	56,985,800	419,288,516
Profit for the financial year		-	-	-	-	122,294,436	122,294,436	20,724,101	143,018,537
Other comprehensive income, net of tax		-	-	15,282	-	-	15,282	1,839	17,121
Total comprehensive income		-	-	15,282	-	122,294,436	122,309,718	20,725,940	143,035,658
<b>Transactions with owners</b>									
Dividends payable to shareholders	26	-	-	-	-	(7,300,000)	(7,300,000)	-	(7,300,000)
Dividends paid to non-controlling interest		-	-	-	-	-	-	(7,458,482)	(7,458,482)
Acquisition of equity interest in subsidiaries		-	-	-	-	(70,540,987)	(70,540,987)	(655,028)	(71,196,015)
Acquisition of subsidiaries		-	-	-	-	-	-	34,850,741	34,850,741
Issuance of ordinary shares	17	13,191,776	-	-	-	-	13,191,776	-	13,191,776
Issuance of shares to non- controlling interest		-	-	-	-	-	-	2,250,000	2,250,000
Share options vested under ESOS		-	2,118,555	-	-	-	2,118,555	-	2,118,555
Share options exercised under ESOS		-	(4,231,944)	-	-	4,231,944	-	-	-
Total transactions with owners		13,191,776	(2,113,389)	-	-	(73,609,043)	(62,530,656)	28,987,231	(33,543,425)
Balance as at 30 June 2025		251,606,291	-	15,282	(41,600)	170,501,805	422,081,778	106,698,971	528,780,749



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
*Accountants' Report*

**CONSOLIDATED STATEMENTS OF CASH FLOWS**

	Note	2023 RM	2024 RM	2025 RM
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>				
Profit before tax		58,840,718	81,207,060	219,323,934
Adjustments for:				
Amortisation of intangible assets	9	29,137	4,841,022	4,822,804
Bad debts written off	23	-	410,938	494,015
Depreciation of:				
- property, plant and equipment	7	12,952,950	24,055,742	25,622,473
- investment properties	8	109,279	372,221	552,137
- right-of-use assets	10	25,193,925	47,669,954	69,989,473
Inventories (write back)/down, net	14	(4,265,461)	(28,008)	2,136,421
Inventories written off	14	-	120,062	1,569,881
Interest income	23	(2,173,528)	(3,714,720)	(5,906,058)
Interest expense	22	11,597,095	40,214,794	66,311,708
Impairment losses on:				
- property, plant and equipment	7	-	-	1,026,665
- investment properties	8	-	-	137,000
- right-of-use assets	10	-	-	1,706,576
- intangible assets	9	-	-	937,758
- trade receivables	15	25,709	227,420	675,301
- other receivables	15	74,362	-	753,558
Gain on disposal of:				
- property, plant and equipment	23	-	(106,411)	(141,914)
- investment properties	23	-	-	(185,728)
- quoted equity instruments	23	-	-	(3,607)
Gain of fair value of quoted equity instruments		-	(218,887)	(32,960)
Lease concessions	10	(75,883)	-	-
(Gain)/Loss on reassessment and modification of leases	10	(244,200)	28,017	(1,404,595)
Written off of:				
- property, plant and equipment	7	453,650	1,206,826	2,418,063
- intangible assets	9	-	-	296
- prepayment	23	-	-	645,475
Waiver of debt	23	-	-	(280,000)
Share of results of associates	11	-	-	12,165
Reversal of impairment losses on:				
- property, plant and equipment	7	-	(82,876)	-
- right-of-use assets	10	-	(154,273)	-
- trade receivables	15	(405,636)	(7,299)	(321,107)
- other receivables	15	-	-	(34,180)
Loss on unrealised foreign exchange, net		-	-	214,868
Under provision of restoration cost		-	-	436,353
Operating profit before working capital changes		102,112,117	196,041,582	391,476,775



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
*Accountants' Report*

**CONSOLIDATED STATEMENTS OF CASH FLOWS (continued)**

	Note	2023 RM	2024 RM	2025 RM
Operating profit before working capital changes (continued)		102,112,117	196,041,582	391,476,775
Inventories		(62,629,553)	22,496,885	(160,987,892)
Trade and other receivables		(5,349,931)	(23,378,296)	43,902,663
Trade and other payables		19,232,883	(23,931,537)	142,423,611
Cash generated from operations		53,365,516	171,228,634	416,815,157
Tax paid		(17,417,188)	(31,227,135)	(68,333,142)
Tax refunded		46,800	383,376	2,437,384
Net cash from operating activities		35,995,128	140,384,875	350,919,399

**CASH FLOWS FROM INVESTING ACTIVITIES**

Acquisition of outlets	5(d)	(14,176,910)	(49,000)	(40,000)
Acquisition of subsidiaries, net of cash acquired	5(c)	-	(772,356,135)	(266,961,831)
Acquisition of associates		-	-	(5,707,200)
Proceeds from issuance of shares to non-controlling interest		30	1,160,000	2,250,000
Acquisition of additional shares in subsidiaries		(150,000)	(659,401)	(70,540,987)
Shares reduction in subsidiary		-	2,804,647	-
Repayments to a corporate shareholder		(100,000)	-	(7,406,345)
Proceeds from disposal of:				
- property, plant and equipment		4,851	592,299	225,704
- investment properties		-	-	1,425,000
- quoted equity instruments		-	-	121,448
- subsidiaries		1,272,000	-	-
Purchase of investment properties	8	-	(1,800,000)	(950,000)
Purchase of property, plant and equipment	7(b)	(42,162,204)	(29,011,818)	(85,407,897)
Purchase of quoted equity instruments		-	-	(256,572)
Purchase of right-of-use assets	10(m)	(24,637)	(186,182)	(47,575)
Purchase of intangible assets	9	-	(250,667)	(4,523,714)
(Placement)/Withdrawal of pledged deposits for more than three (3) months		(2,681,156)	(12,210,274)	2,016,364
Interest received		2,173,528	3,714,720	-
Net cash used in investing activities		(55,844,498)	(808,251,811)	(435,803,605)



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
*Accountants' Report*

**CONSOLIDATED STATEMENTS OF CASH FLOWS (continued)**

	Note	2023 RM	2024 RM	2025 RM
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>				
Drawdown of bankers' acceptances	19	81,949,000	81,760,000	344,441,636
Drawdown of invoice financing	19	-	-	5,475,325
Drawdown of term loans	19	-	646,798,402	202,351,414
Drawdown of revolving credit	19	13,303,000	125,377,975	136,441,000
Repayments of bankers' acceptances	19	(35,297,000)	(90,566,000)	(284,382,194)
Repayments of invoice financing	19	-	-	(2,699,199)
Repayments of term loans	19	(3,813,802)	(10,025,536)	(16,831,613)
Repayments of revolving credit	19	(3,159,102)	(28,943,960)	(19,761,604)
Dividends paid to owners of the parent		-	(14,652,000)	(6,049,500)
Dividends paid to non-controlling interest		(24,505)	-	(7,458,482)
Interest paid	22	(11,597,095)	(40,214,794)	(66,311,708)
Payments of lease liabilities	10	(22,550,767)	(45,118,380)	(65,376,616)
Proceeds from issuance of shares pursuant to ESOS		-	-	2,118,555
Proceeds from issuance of ordinary shares	17	-	210,000,150	-
Net cash from financing activities		<u>18,809,729</u>	<u>834,415,857</u>	<u>221,957,014</u>
Net (decrease)/increase in cash and cash equivalents		(1,039,641)	166,548,921	137,072,808
Effects of exchanges rate changes on cash and cash equivalents		-	-	(199,586)
Cash and cash equivalents at beginning of financial year		<u>29,880,919</u>	<u>28,841,278</u>	<u>195,390,199</u>
Cash and cash equivalents at end of financial year	16(e)	<u>28,841,278</u>	<u>195,390,199</u>	<u>332,263,421</u>

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**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
*Accountants' Report*

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS****1. GENERAL INFORMATION**

Big Caring Group Bhd ("BCG" or the "Company") was incorporated in Malaysia under the Companies Act 1965 on 2 May 2013 as a private limited company under the name of Platinum Perspective Sdn Bhd and is deemed registered under the Act. The Company subsequently changed its name to Big Pharmacy Holdings Sdn Bhd on 12 November 2013 and thereafter to Big Caring Group Sdn Bhd on 3 January 2024. On 6 March 2026, the Company converted from a private limited company to public limited liability company.

The registered office of the Company had changed from 3<sup>rd</sup> Floor, No. 17, Jalan Ipoh Kecil, 50350 Kuala Lumpur, Malaysia to No. D-09-02, Level 9, EXSIM Tower, Millerz Square @ Old Klang Road, Megan Legasi, No.357, Jalan Kelang Lama, 58000 Kuala Lumpur, W.P. Kuala Lumpur.

The principal place of business of the Company had changed from No. 19, Jalan 15/23, Taman Perindustrian Tiong Nam, Section 15, 40200 Shah Alam, Selangor Darul Ehsan to 8, Jalan Astana 3/KU2, Bandar Bukit Raja, 41050 Klang, Selangor.

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**13. ACCOUNTANTS' REPORT (Cont'd)**

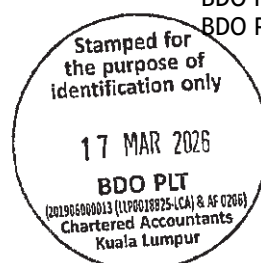
*Big Caring Group Bhd (201301014824 (1044657 - T))*  
*Accountants' Report*

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****2. BASIS OF PREPARATION**

The Accountants' Report comprises the Consolidated Financial Statements of the Company and its subsidiaries (collectively referred to as the "Group") for the financial years ended ("FYEs") 30 June 2023, 30 June 2024 and 30 June 2025. The Consolidated Financial Statements of the Group consist of the audited financial statements of the Company and its subsidiaries and are prepared solely for inclusion in the Prospectus of the Company in connection with the listing of and quotation for the entire enlarged issued share capital of Big Caring Group Bhd on the Main Market of Bursa Malaysia Securities Berhad (the "Listing").

The relevant financial years of the audited financial statements used for the purpose of this Report and the statutory auditors of the respective companies within the Group are as follows:

Company	Relevant Financial Years	Auditors
Plenitude Highlands Sdn. Bhd.	FYE 30 June 2023	BDO PLT
	FYE 30 June 2024	BDO PLT
	FYE 30 June 2025	BDO PLT
Big Lucky Sdn. Bhd.	FYE 30 June 2023	BDO PLT
	FYE 30 June 2024	BDO PLT
	FYE 30 June 2025	BDO PLT
Quantum Upstream Sdn. Bhd.	FYE 30 June 2023	BDO PLT
	FYE 30 June 2024	BDO PLT
	FYE 30 June 2025	BDO PLT
L&L Healthcare Supply Sdn. Bhd.	FYE 30 June 2023	BDO PLT
	FYE 30 June 2024	BDO PLT
	FYE 30 June 2025	BDO PLT
Farmasi Maluri Sdn. Bhd.	FYE 30 June 2023	BDO PLT
	FYE 30 June 2024	BDO PLT
	FYE 30 June 2025	BDO PLT
LW Medical Associates Sdn. Bhd.	FYE 30 June 2023	BDO PLT
	FYE 30 June 2024	BDO PLT
	FYE 30 June 2025	BDO PLT
Big Pharmacy FC Sdn. Bhd.	FYE 30 June 2023	BDO PLT
	FYE 30 June 2024	BDO PLT
	FYE 30 June 2025	BDO PLT
Aetos Pharma Sdn. Bhd.	FYE 30 June 2023	BDO PLT
	FYE 30 June 2024	BDO PLT
	FYE 30 June 2025	BDO PLT
BIG Pharmacy Healthcare Sdn. Bhd.	FYE 30 June 2023	BDO PLT
	FYE 30 June 2024	BDO PLT
	FYE 30 June 2025	BDO PLT
Big Pharmacy (Sarawak) Sdn. Bhd.	FYE 30 June 2023	BDO PLT
	FYE 30 June 2024	BDO PLT
	FYE 30 June 2025	BDO PLT



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
*Accountants' Report*

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****2. BASIS OF PREPARATION (continued)**

The relevant financial years of the audited financial statements used for the purpose of this Report and the statutory auditors of the respective companies within the Group are as follows:  
(continued)

Company	Relevant Financial Years	Auditors
Big Pharmacy (Northern) Sdn. Bhd.	FYE 30 June 2023 FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT BDO PLT
Big Pharmacy Avenue Sdn. Bhd.	FYE 30 June 2023 FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT BDO PLT
Big Pharmacy (Southern) Sdn. Bhd.	FYE 30 June 2023 FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT BDO PLT
Big Pharmacy (Perak) Sdn. Bhd.	FYE 30 June 2023 FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT BDO PLT
Big Pharmacy (Sabah) Sdn. Bhd.	FYE 30 June 2023 FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT BDO PLT
Big KL Pharmacy Sdn. Bhd. (formerly known as Big Kok Lian Pharmacy Sdn. Bhd.)	FYE 30 June 2023 FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT BDO PLT
AHC Medical Supplies Sdn. Bhd.	FYE 30 June 2023 FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT BDO PLT
Big Pharmacy (Melaka) Sdn. Bhd.	FYE 30 June 2023 FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT BDO PLT
Quantum Upstream (Singapore) Pte. Ltd. ^	FYE 30 June 2023 FYE 30 June 2024 FYE 30 June 2025	Not audited Not audited Not audited
Caring Pharmacy Group Sdn. Bhd. (formerly known as Caring Pharmacy Group Berhad) *	FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT
Medispec (M) Sdn. Bhd. *	FYE 30 June 2025	BDO PLT
Your Physio Sdn. Bhd. * #	N/A	OK Tan & Co. PLT



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**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
*Accountants' Report*

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****2. BASIS OF PREPARATION (continued)**

The relevant financial years of the audited financial statements used for the purpose of this Report and the statutory auditors of the respective companies within the Group are as follows:  
(continued)

Company	Relevant Financial Years	Auditors
<b>Subsidiaries of BIG Pharmacy Healthcare Sdn. Bhd.</b>		
MY Pharmacy Group Sdn. Bhd.	FYE 30 June 2023	BDO PLT
	FYE 30 June 2024	BDO PLT
	FYE 30 June 2025	BDO PLT
Mercury Wellness Sdn. Bhd.	FYE 30 June 2023	BDO PLT
	FYE 30 June 2024	BDO PLT
	FYE 30 June 2025	BDO PLT
<b>Subsidiary of Big Pharmacy (Sarawak) Sdn. Bhd.</b>		
Ting Alliance Sdn. Bhd. *	FYE 30 June 2023	BDO PLT
	FYE 30 June 2024	BDO PLT
	FYE 30 June 2025	BDO PLT
<b>Subsidiary of Quantum Upstream Sdn. Bhd.</b>		
Yanling Assets Sdn. Bhd. *	FYE 30 June 2024	BDO PLT
	FYE 30 June 2025	BDO PLT
<b>Subsidiaries of MY Pharmacy Group Sdn. Bhd.</b>		
MY Pharmacy (M) Sdn. Bhd.	FYE 30 June 2023	BDO PLT
	FYE 30 June 2024	BDO PLT
	FYE 30 June 2025	BDO PLT
MY Pharmacy (Sentosa) Sdn. Bhd.	FYE 30 June 2023	BDO PLT
	FYE 30 June 2024	BDO PLT
	FYE 30 June 2025	BDO PLT
<b>Subsidiaries of MY Pharmacy (M) Sdn. Bhd.</b>		
MY Pharmacy Services Sdn. Bhd. *	FYE 30 June 2023	BDO PLT
	FYE 30 June 2024	BDO PLT
	FYE 30 June 2025	BDO PLT
MY Pharmacy (Pelangi) Sdn. Bhd. *	FYE 30 June 2023	BDO PLT
	FYE 30 June 2024	BDO PLT
	FYE 30 June 2025	BDO PLT



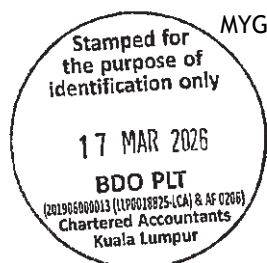
**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
*Accountants' Report*

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****2. BASIS OF PREPARATION (continued)**

The relevant financial years of the audited financial statements used for the purpose of this Report and the statutory auditors of the respective companies within the Group are as follows:  
(continued)

Company	Relevant Financial Years	Auditors
<b>Subsidiaries of MY Pharmacy (M) Sdn. Bhd. (continued)</b>		
MY Pharmacy (Austin) Sdn. Bhd.	FYE 30 June 2023 FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT BDO PLT
MY Pharmacy (NB) Sdn. Bhd.	FYE 30 June 2023 FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT BDO PLT
MY Pharmacy (KT) Sdn. Bhd.	FYE 30 June 2023 FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT BDO PLT
MY Pharmacy (Kota) Sdn. Bhd.	FYE 30 June 2023 FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT BDO PLT
MY Pharmacy (JJ) Sdn. Bhd.	FYE 30 June 2023 FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT BDO PLT
<b>Subsidiaries of MY Pharmacy Services Sdn. Bhd.</b>		
MY Pharmacy (Pandan) Sdn. Bhd.	FYE 30 June 2023 FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT BDO PLT
MY Pharmacy (Kulai) Sdn. Bhd.	FYE 30 June 2023 FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT BDO PLT
<b>Subsidiaries of Mercury Wellness Sdn. Bhd.</b>		
MP Wellness Sdn. Bhd.	FYE 30 June 2023 FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT BDO PLT
G&T Pharma Sdn. Bhd.	FYE 30 June 2023 FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT BDO PLT
MYGS Venture Sdn. Bhd.	FYE 30 June 2023 FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT BDO PLT



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
*Accountants' Report*

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****2. BASIS OF PREPARATION (continued)**

The relevant financial years of the audited financial statements used for the purpose of this Report and the statutory auditors of the respective companies within the Group are as follows:  
(continued)

Company	Relevant Financial Years	Auditors
<b>Subsidiaries of Mercury Wellness Sdn. Bhd. (continued)</b>		
G&A Pharma Sdn. Bhd.	FYE 30 June 2023 FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT BDO PLT
MP Baitul Salam Sdn. Bhd.	FYE 30 June 2023 FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT BDO PLT
GM Pharma Sdn. Bhd.	FYE 30 June 2023 FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT BDO PLT
<b>Subsidiaries of Yanling Assets Sdn. Bhd.</b>		
Yanling Holdings Sdn. Bhd. *	FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT
<b>Subsidiaries of Yanling Holdings Sdn. Bhd.</b>		
Yanling Natural Hygiene Sdn. Bhd. *	FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT
Asia Healthcare Sdn. Bhd. *	FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT
Dermarque Sdn. Bhd. *	FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT
E-Pharma (M) Sdn. Bhd. *	FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT
<b>Subsidiary of Caring Pharmacy Group Sdn. Bhd. (formerly known as Caring Pharmacy Group Berhad)</b>		
Caring Pharmacy Retail Management Sdn. Bhd. *	FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
*Accountants' Report*

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****2. BASIS OF PREPARATION (continued)**

The relevant financial years of the audited financial statements used for the purpose of this Report and the statutory auditors of the respective companies within the Group are as follows:  
(continued)

Company	Relevant Financial Years	Auditors
<b>Caring Pharmacy Retail Management Sdn. Bhd.</b>		
Caring Pharmacy Sdn. Bhd. *	FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT
Caring Estore Sdn. Bhd. *	FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT
Caring Pharmacy (Kinrara) Sdn. Bhd. *	FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT
Caring Pharmacy (RS) Sdn. Bhd. *	FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT
Viva Caring Sdn. Bhd. *	FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT
Caring Belle Sdn. Bhd. * @	FYE 30 June 2024	BDO PLT
Sterling Pharmacy Sdn. Bhd. *	FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT
Be Caring Sdn. Bhd. *	FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT
MN Pharmacy Sdn. Bhd. *	FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT
Caring Pharmacy (KLP) Sdn. Bhd. *	FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT
Caring 'N' You Pharmacy Sdn. Bhd. *	FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT
Caring Pharmacy Always Sdn. Bhd. *	FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT
Ace Caring Pharmacy Sdn. Bhd. *	FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT
Stay Caring Sdn. Bhd. *	FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT



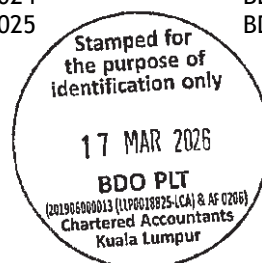
**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
*Accountants' Report*

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****2. BASIS OF PREPARATION (continued)**

The relevant financial years of the audited financial statements used for the purpose of this Report and the statutory auditors of the respective companies within the Group are as follows:  
(continued)

Company	Relevant Financial Years	Auditors
<b>Caring Pharmacy Retail Management Sdn. Bhd. (continued)</b>		
Caring Health Solutions Sdn. Bhd. *	FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT
Caring Pharmacy (Ampang) Sdn. Bhd. *	FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT
Vertex Pharmacy Sdn. Bhd. *	FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT
Preciouslife Pharmacy Sdn. Bhd. *	FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT
WM Caring Pharmacy Sdn. Bhd. *	FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT
Big Caring Academy Sdn. Bhd. (formerly known as "Tonic Pharma Sdn. Bhd.") *	FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT
Caring Pharmacy (MPLS) Sdn. Bhd. *	FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT
Caring Pharmacy (SW) Sdn. Bhd. *	FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT
MY Caring Pharmacy Sdn. Bhd. *	FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT
Caring Pharmacy (ABM) Sdn. Bhd. *	FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT
Caring Pharmacy (SK) Sdn. Bhd. * @	FYE 30 June 2024	BDO PLT
Victorie Caring Sdn. Bhd. *	FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT
One Caring Pharmacy Sdn. Bhd. *	FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT
Green Surge Sdn. Bhd. *	FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
*Accountants' Report*

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****2. BASIS OF PREPARATION (continued)**

The relevant financial years of the audited financial statements used for the purpose of this Report and the statutory auditors of the respective companies within the Group are as follows:  
(continued)

Company	Relevant Financial Years	Auditors
<b>Caring Pharmacy Retail Management Sdn. Bhd. (continued)</b>		
Caring Pharmacy (JB Molek) Sdn. Bhd. *	FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT
Caring Pharmacy (Shah Alam) Sdn. Bhd. *	FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT
Living Glory Sdn. Bhd. *	FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT
Caring Pharmacy (IDR) Sdn. Bhd. *	FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT
Caring Trio Sdn. Bhd. *	FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT
Mega Caring Sdn. Bhd. *	FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT
Caring Abundance Sdn. Bhd. *	FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT
Fuji Acre Sdn. Bhd. *	FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT
Caring Pharmacy Rising Sdn. Bhd. *	FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT
Caring Trinity Sdn. Bhd. *	FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT
Caring Clover Sdn. Bhd. *	FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT
Caring Healthmark Sdn. Bhd. *	FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT
Caring Evergreen Sdn. Bhd. *	FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT
Caring Pharmacy Ascend Sdn. Bhd. *	FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
*Accountants' Report*

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****2. BASIS OF PREPARATION (continued)**

The relevant financial years of the audited financial statements used for the purpose of this Report and the statutory auditors of the respective companies within the Group are as follows:  
(continued)

Company	Relevant Financial Years	Auditors
<b>Caring Pharmacy Retail Management Sdn. Bhd. (continued)</b>		
Caring Empire Sdn. Bhd. *	FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT
Caring T & T Sdn. Bhd. *	FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT
Caring Link Sdn. Bhd. *	FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT
Caring Alliance Sdn. Bhd. *	FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT
The Pill House Pharmacy Sdn. Bhd. *	FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT
Wellings Pharmacy Sdn. Bhd. *	FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT
Jom Pharmacy Sdn. Bhd. *	FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT
<b>Held through Caring Evergreen Sdn. Bhd.:</b>		
Maxi Caring Sdn. Bhd. *	FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT
<b>Held through The Pill House Pharmacy Sdn. Bhd.:</b>		
Wellings Pill House Sdn. Bhd. *	FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT
<b>Held through Wellings Pill House Sdn. Bhd.:</b>		
Wellings Pill House (TG) Pharmacy Sdn. Bhd. * <sup>©</sup>	FYE 30 June 2024	BDO PLT
Blooming Health Pharmacy Sdn. Bhd. * <sup>©</sup>	FYE 30 June 2024	BDO PLT
Realcare Pharmacy (K) Sdn. Bhd. *	FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT



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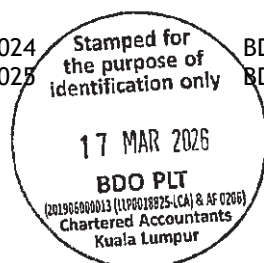
**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
*Accountants' Report*

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****2. BASIS OF PREPARATION (continued)**

The relevant financial years of the audited financial statements used for the purpose of this Report and the statutory auditors of the respective companies within the Group are as follows:  
(continued)

Company	Relevant Financial Years	Auditors
<i>Held through Wellings Pill House Sdn. Bhd.: (continued)</i>		
Health Town Pharmacy Sdn. Bhd. * @	FYE 30 June 2024	BDO PLT
Green Trees Pharmacy Sdn. Bhd. *	FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT
Realcare Baby and Organic Sdn. Bhd. *	FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT
Nutriline Pharmacy Sdn. Bhd. * @	FYE 30 June 2024	BDO PLT
Pure Health Pharmacy Sdn. Bhd. * @	FYE 30 June 2024	BDO PLT
Sharing Pharmacy Sdn. Bhd. *	FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT
Simple Life Pharmacy Sdn. Bhd. *	FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT
Langkawi Pharmacy Sdn. Bhd. *	FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT
Amazinglife Pharmacy Sdn. Bhd. *	FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT
Pharmfresh Pharmacy Sdn. Bhd. *	FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT
Nutricient RX Sdn. Bhd. *	FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT
Super Health Sdn. Bhd. *	FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT
Healthy Care Pharmacy Sdn. Bhd. *	FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT
Golden North Pharmacy Sdn. Bhd. (formerly known as Ambergreen Pharmacy Sdn. Bhd. *	FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT
Healthy Point Pharmacy Sdn. Bhd. *	FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT



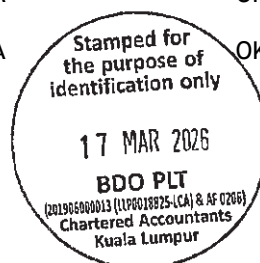
**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
*Accountants' Report*

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****2. BASIS OF PREPARATION (continued)**

The relevant financial years of the audited financial statements used for the purpose of this Report and the statutory auditors of the respective companies within the Group are as follows:  
(continued)

Company	Relevant Financial Years	Auditors
<b><i>Held through Wellings Pharmacy Sdn. Bhd.:</i></b>		
Masons Health Sdn. Bhd. *	FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT
Wellings Selat Sdn. Bhd. *	FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT
<b><i>Held through Jom Pharmacy Sdn. Bhd.:</i></b>		
Medical Supplies (Sarawak) Sdn. Bhd. *	FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT
Jom Pharmacy (Serian) Sdn. Bhd. *	FYE 30 June 2024 FYE 30 June 2025	BDO PLT BDO PLT
<b><i>Held through Medispec (M) Sdn. Bhd.:</i></b>		
Vitamode Sdn Bhd*	FYE 30 June 2025	BDO PLT
Medispec (S) Pte Ltd *	FYE 30 June 2025	Precursor Assurance LLP
<b><i>Held through Your Physio Sdn. Bhd.:</i></b>		
Our Physio Sdn. Bhd. * #	N/A	Y.H. Chang & Partners
Spine Sports Stroke Rehab Specialist Sdn. Bhd. * #	N/A	OK Tan & Co. PLT
Your Physio Southern Sdn. Bhd. * #	N/A	OK Tan & Co. PLT
<b><i>Held through Our Physio Sdn. Bhd.:</i></b>		
Island Rehab Specialists Sdn. Bhd. * #	N/A	Y.H. Chang & Partners
PT Pro Sdn. Bhd. * #	N/A	Y.H. Chang & Partners
<b><i>Held through Spine Sports Stroke Rehab Specialist Sdn. Bhd.:</i></b>		
Pakar Fisis Dan Rehabilitasi Anda Sdn. Bhd. * #	N/A	OK Tan & Co. PLT
YB Physio Sdn. Bhd. * #	N/A	OK Tan & Co. PLT
Xin Rehab Specialist Sdn. Bhd. * #	N/A	OK Tan & Co. PLT



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
*Accountants' Report*

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****2. BASIS OF PREPARATION (continued)**

The relevant financial years of the audited financial statements used for the purpose of this Report and the statutory auditors of the respective companies within the Group are as follows: (continued)

Company	Relevant Financial Years	Auditors
<b><i>Held through Spine Sports Stroke Rehab Specialist Sdn. Bhd.: (continued)</i></b>		
Best Physio Sdn. Bhd. * #	N/A	OK Tan & Co. PLT
Your Physio Klang Sdn. Bhd. * #	N/A	OK Tan & Co. PLT
Caring Rehab Specialists Sdn. Bhd. * #	N/A	OK Tan & Co. PLT
YP Physio Sdn. Bhd. * #	N/A	OK Tan & Co. PLT

<sup>^</sup> *Subsidiary is consolidated based on the unaudited financial statements as the subsidiary is not required to be audited for the FYEs 30 June 2023, 30 June 2024 and 30 June 2025 under its country of incorporation. This subsidiary is not material to the Group.*

\* *Subsidiaries are consolidated upon completion of acquisition.*

# *Subsidiaries are consolidated based on the unaudited financial statements as at 30 June 2025 as the subsidiaries financial year end is 30 April 2025.*

© *Subsidiaries has been struck off during the FYE 30 June 2025.*

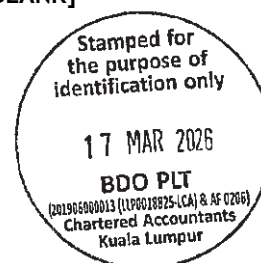
The audited financial statements of the Company and its subsidiaries for the relevant financial years reported above were not subject to any qualification or modification.

The Consolidated Financial Statements of the Group has been prepared in accordance with Malaysian Financial Reporting Standards ("MFRS") and IFRS Accounting Standards.

The Consolidated Financial Statements of the Group has been prepared under the historical cost convention unless otherwise stated in the Consolidated Financial Statements.

The preparation of Consolidated Financial Statements in conformity with MFRS and IFRS Accounting Standards requires the Directors to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenue and expenses and disclosure of contingent assets and contingent liabilities. In addition, the Directors are also required to exercise their judgement in the process of applying the accounting policies. The areas involving such judgements, estimates and assumptions are disclosed in the Note 4 to the Consolidated Financial Statements. Although these estimates and assumptions are based on the Directors' best knowledge of events and actions, actual results could differ from those estimates.

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**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
*Accountants' Report*

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****3. ADOPTION OF NEW MFRSs AND AMENDMENTS TO MFRSs****3.1 New MFRSs adopted during the financial years**

The Group adopted the following Standards of the MFRS Framework that were issued by the Malaysian Accounting Standards Board ("MASB") during the reporting periods:

Title	Effective Date
MFRS 17 <i>Insurance Contracts</i>	1 January 2023
Amendments to MFRS 17 <i>Initial Application of MFRS 17 and MFRS 9 - Comparative Information</i>	1 January 2023
Amendments to MFRS 101 <i>Disclosure of Accounting Policies</i>	1 January 2023
Amendments to MFRS 108 <i>Definition of Accounting Estimates</i>	1 January 2023
Amendments to MFRS 112 <i>Deferred tax related to Assets and Liabilities arising from a Single Transaction</i>	1 January 2023
Amendments to MFRS 112 <i>Income Taxes International Tax Reform - Pillar Two Model Rules</i>	See paragraph 98M of MFRS 112
Amendments to MFRS 16 <i>Lease Liability in a sale and leaseback</i>	1 January 2024
Amendments to MFRS 101 <i>Classification of Liabilities as Current or Non-current</i>	1 January 2024
Amendments to MFRS 101 <i>Non-current Liabilities with Covenants</i>	1 January 2024
Amendments to MFRS 107 and MFRS 7 <i>Supplier Finance Arrangements</i>	1 January 2024

Adoption of the above Standards and Amendments did not have any material effect on the financial performance or position of the Group.

**3.2 New MFRSs that have been issued, but only effective for annual periods beginning on or after 1 January 2025**

Title	Effective Date
Amendments to MFRS 121 <i>Lack of Exchangeability</i>	1 January 2025
Amendments to MFRS 9 and MFRS 7 <i>Amendments to the Classification and Measurement of Financial Instruments</i>	1 January 2026
Amendments to MFRS 9 and MFRS 7 <i>Contracts Referencing Nature-dependent Electricity</i>	1 January 2026
<i>Annual Improvements to MFRS Accounting Standards - Volume 11</i>	1 January 2026
MFRS 18 <i>Presentation and Disclosure in Financial Statements</i>	1 January 2027
MFRS 19 <i>Subsidiaries without Public Accountability: Disclosures</i>	1 January 2027
Amendments to MFRS 10 and MFRS 128 <i>Sale or Contribution of Assets between an Investor and its Associate or Joint Venture</i>	Deferred

The Group is in the process of assessing the impact of implementing these Standards and Amendments, since the effects would only be observable for future financial years.



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
*Accountants' Report*

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****4. SIGNIFICANT ACCOUNTING ESTIMATES AND JUDGEMENTS****4.1 Changes in estimates**

Estimates are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

The Directors are of the opinion that there are no significant changes in estimates during the reporting period and at the end of the reporting period.

**4.2 Critical judgements made in applying accounting policies**

The following are judgements made by the management in the process of applying the accounting policies of the Group that have the most significant effect on the amounts recognised in the consolidated financial statements.

Deferred tax assets

Deferred tax assets are recognised for provisions and other temporary differences to the extent that it is probable that future taxable profits would be available against which the losses, capital allowances and other temporary differences could be utilised. Significant management's judgement is required to determine the amount of deferred tax assets that could be recognised, based on the likely timing and extent of future taxable profits together with future tax planning strategies.

**4.3 Key sources of estimation uncertainty**

The following are key assumptions concerning the future and other key sources of estimation uncertainty at the end of the reporting period that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

**(a) Impairment of property, plant and equipment and right-of-use assets**

Management used forecasted cash flows and a value-in-use model to determine the recoverable amounts of the property, plant and equipment and right-of-use assets in certain subsidiaries/Cash Generating Units ("CGU") which have indication of impairment to assess if there is any impairment loss required on the property, plant and equipment and right-of-use assets.

The determination of whether or not an impairment loss is necessary involves significant judgements and estimates about the future results and key assumptions applied to cash flow projections of these CGUs in determining their recoverable amounts. These key assumptions include forecast growth in future revenues and operating profit margins, as well as determining an appropriate pre-tax discount rate and growth rates.



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
*Accountants' Report*

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****4. SIGNIFICANT ACCOUNTING ESTIMATES AND JUDGEMENTS (continued)****4.3 Key sources of estimation uncertainty (continued)****(b) Impairment of goodwill on consolidation**

The Group determines whether goodwill on consolidation is impaired at least on an annual basis. This requires an estimation of the value-in-use of the subsidiaries to which goodwill is allocated. Estimating a value-in-use amount requires the management to make an estimate of the expected future cash flows from the subsidiaries and also to choose a suitable discount rate in order to calculate the present value of those cash flows.

**(c) Impairment of intangible assets**

The Group determines whether an asset is impaired by evaluating the extent to which the recoverable amount of an asset is less than its carrying amount. This evaluation is subject to changes such as market performance, economic and political situation of the country.

Recoverable amount is measured at the higher of the fair value less cost to sell for that asset and its value-in-use. The value-in-use is the net present value of the projected future cash flows derived from that asset discounted at an appropriate discount rate. For such discounted cash flows method, it involves the use of estimated future results and a set of assumptions to reflect its income and cash flows. Judgement has been used to determine the discount rate for the cash flows and the future growth of the business.

**(d) Impairment of receivables**

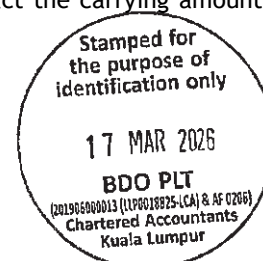
The impairment allowances for trade receivables are based on assumptions about risk of default and expected credit loss rates. The Group adopts judgement in making these assumptions and selecting inputs for computing such impairment loss, broadly based on the available customers' historical data, the existing market conditions including forward-looking estimates at end of the reporting period.

**(e) Net realisable values of inventories**

Reviews are made periodically by the management on damaged, obsolete and slow-moving inventories. These reviews require judgements and estimates. Inventories are written down when events or changes in circumstances indicate that the carrying amounts could not be recovered.

**(f) Determination of the lease term of leases**

The Group determines the lease term of a lease as the non-cancellable period of the lease, together with periods covered by an option to extend or to terminate the lease if the Group is reasonably certain to exercise the relevant options. The management has considered the relevant facts and circumstances that create an economic incentive for the Group to either exercise the option to extend the lease, or to exercise the option to terminate the lease. Any differences in expectations from the original estimates would impact the carrying amounts of the lease liabilities of the Group.



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**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))  
Accountants' Report*

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****5. LIST OF SUBSIDIARIES**

Details of the subsidiaries are as follows:

Name of company	Effective interest in equity held			Country of incorporation/ Principal place of business	Principal activities
	2023	2024	2025		
Plenitude Highlands Sdn. Bhd.	60%	60%	60%	Malaysia	Retail pharmacy, selling medicine, retail business and rice
Big Lucky Sdn. Bhd.	78%	78%	78%	Malaysia	Retail pharmacy, selling medicine, retail business and rice
Quantum Upstream Sdn. Bhd.	*100%	*100%	!100%	Malaysia	Distribute all kind of medication, pharmaceuticals, healthcare and cosmetic products
L&L Healthcare Supply Sdn. Bhd.	100%	100%	100%	Malaysia	Retail pharmacy, selling medicine and dispenses prescriptions
Farmasi Maluri Sdn. Bhd.	100%	100%	100%	Malaysia	Retail pharmacy, selling medicine and dispenses prescriptions
LW Medical Associates Sdn. Bhd.	*100%	*100%	!100%	Malaysia	Provision of medical services
Big Pharmacy FC Sdn. Bhd.	100%	80%	80%	Malaysia	Pharmacy chain retail and rice
Aetos Pharma Sdn. Bhd.	*100%	*100%	!100%	Malaysia	Wholesale and distribution of imported and local pharmaceutical, healthcare and cosmetics products
BIG Pharmacy Healthcare Sdn. Bhd.	100%	100%	100%	Malaysia	Investment holding, pharmacy operator, retail business and rice
Big Pharmacy (Sarawak) Sdn. Bhd.	100%	100%	100%	Malaysia	Retail pharmacy and rice



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
*Accountants' Report*

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****5. LIST OF SUBSIDIARIES (continued)**

Details of the subsidiaries are as follows: (continued)

Name of company	Effective interest in equity held			Country of incorporation/ Principal place of business	Principal activities
	2023	2024	2025		
Big Pharmacy (Northern) Sdn. Bhd.	100%	100%	100%	Malaysia	Retail pharmacy and rice
Big Pharmacy Avenue Sdn. Bhd.	100%	100%	94%	Malaysia	Retail pharmacy and rice
Big Pharmacy (Southern) Sdn. Bhd.	100%	79%	79%	Malaysia	Retail pharmacy
Big Pharmacy (Perak) Sdn. Bhd.	100%	100%	91%	Malaysia	Retail pharmacy
Big Pharmacy (Sabah) Sdn. Bhd.	100%	95%	95%	Malaysia	Retail pharmacy and rice
Big KL Pharmacy Sdn. Bhd. (formerly known as Big Kok Lian Pharmacy Sdn. Bhd.)	100%	100%	90.6%	Malaysia	Retail pharmacy, rehabilitation products and tools
AHC Medical Supplies Sdn. Bhd.	60%	60%	60%	Malaysia	Trading of medical and hospital equipments, pharmaceutical products and services, general trading and investment in shares
Big Pharmacy (Melaka) Sdn. Bhd.	100%	100%	86.3%	Malaysia	Retail pharmacy
Quantum Upstream (Singapore) Pte. Ltd.®	100%	100%	100%	Singapore	Wholesale of medicinal and pharmaceutical products (western) and wholesale of medical, professional, scientific and precision equipment



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))  
Accountants' Report*

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****5. LIST OF SUBSIDIARIES (continued)**

Details of the subsidiaries are as follows: (continued)

Name of company	Effective interest in equity held			Country of incorporation/ Principal place of business	Principal activities
	2023	2024	2025		
Caring Pharmacy Group Sdn. Bhd. (formerly known as Caring Pharmacy Group Berhad)	-	100%	100%	Malaysia	Investment holding
Medispec (M) Sdn. Bhd.	-	-	89.3%	Malaysia	Wholesaler and retailer of pharmaceuticals products medical machinery and equipment
Your Physio Sdn. Bhd. ®	-	-	57.1%	Malaysia	Provision of physiotherapy and rehabilitation services
<b>Subsidiaries of BIG Pharmacy Healthcare Sdn. Bhd</b>					
MY Pharmacy Group Sdn. Bhd.	100%	100%	100%	Malaysia	To deal in pharmaceutical products and rice
Mercury Wellness Sdn. Bhd.	51%	51%	51%	Malaysia	Investment holding, wholesaling and retailing of pharmaceutical product, retail sale of rice
<b>Subsidiaries of Big Pharmacy (Sarawak) Sdn. Bhd</b>					
Ting Alliance Sdn. Bhd.	70%	70%	70%	Malaysia	Retail pharmacy and rice
<b>Subsidiary of Quantum Upstream Sdn. Bhd.</b>					
Yanling Assets Sdn. Bhd.	-	90%	90%	Malaysia	Investment holding and provision of management services



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
*Accountants' Report*

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****5. LIST OF SUBSIDIARIES (continued)**

Details of the subsidiaries are as follows: (continued)

Name of company	Effective interest in equity held			Country of incorporation/ Principal place of business	Principal activities
	2023	2024	2025		
<b>Subsidiaries of MY Pharmacy Group Sdn. Bhd.</b>					
MY Pharmacy (M) Sdn. Bhd.	100%	100%	100%	Malaysia	Investment holding
MY Pharmacy (Sentosa) Sdn. Bhd.	100%	100%	100%	Malaysia	To deal in pharmaceutical products and rice
<b>Subsidiaries of MY Pharmacy (M) Sdn. Bhd.</b>					
MY Pharmacy Services Sdn. Bhd.	100%	100%	100%	Malaysia	Investment holding
MY Pharmacy (Pelangi) Sdn. Bhd.	100%	100%	100%	Malaysia	To deal in pharmaceutical products and rice
MY Pharmacy (Austin) Sdn. Bhd.	51%	51%	51%	Malaysia	To deal in pharmaceutical products and rice
MY Pharmacy (NB) Sdn. Bhd.	76%	76%	76%	Malaysia	To deal in pharmaceutical products and rice
MY Pharmacy (KT) Sdn. Bhd.	51%	51%	51%	Malaysia	To deal in pharmaceutical products and rice
MY Pharmacy (Kota) Sdn. Bhd.	51%	51%	51%	Malaysia	To deal in pharmaceutical products and rice
MY Pharmacy (JJ) Sdn. Bhd.	51%	51%	51%	Malaysia	To deal in pharmaceutical products and rice



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))  
Accountants' Report*

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)**

**5. LIST OF SUBSIDIARIES (continued)**

Details of the subsidiaries are as follows: (continued)

Name of company	Effective interest in equity held			Country of incorporation/ Principal place of business	Principal activities
	2023	2024	2025		
<b>Subsidiaries of MY Pharmacy Services Sdn. Bhd.</b>					
MY Pharmacy (Pandan) Sdn. Bhd.	51%	51%	51%	Malaysia	To deal in pharmaceutical products and rice
MY Pharmacy (Kulai) Sdn. Bhd.	80.4%	80.4%	80.4%	Malaysia	To deal in pharmaceutical products and rice
<b>Subsidiaries of Mercury Wellness Sdn. Bhd</b>					
MP Wellness Sdn. Bhd.	51%	51%	51%	Malaysia	To carry on the business of general importers and exporters, general merchant, hire purchase dealers, commission agents, manufacturer agents and representatives, manufacturers, processors, retailer, and wholesalers of and dealers including but limited to pharmaceutical and any health-related products, food and beverages, commodities, articles, products and merchandise of all kinds in a manufactured, semi manufactured or raw state and to buy and sell, barter, exchange or otherwise deal in the same
G&T Pharma Sdn. Bhd.	40.8%	40.8%	40.8%	Malaysia	Wholesale of pharmaceutical and medical goods, buying, selling, renting and operating of self-owned or leased real estate-land and retail sale of rice
MYGS Venture Sdn. Bhd.	48.5%	48.5%	48.5%	Malaysia	Retailing of pharmaceutical products, retail sale of rice



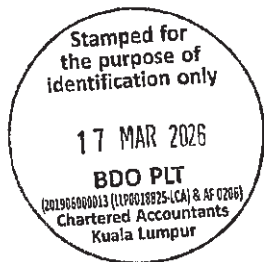
**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))  
Accountants' Report*

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****5. LIST OF SUBSIDIARIES (continued)**

Details of the subsidiaries are as follows: (continued)

Name of company	Effective interest in equity held			Country of incorporation/ Principal place of business	Principal activities
	2023	2024	2025		
<b>Subsidiaries of Mercury Wellness Sdn. Bhd (continued)</b>					
G&A Pharma Sdn. Bhd.	40.8%	40.8%	40.8%	Malaysia	To carry on the business of general importers and exporters, general merchant, hire-purchase dealers, commission agents, manufacturers agents and representatives, manufacturers, processors, retailers and wholesaler of and dealers including but not limited to pharmaceutical and any health related products, food and beverages, commodities, articles, products and merchandise of all kinds in a manufactured, semi-manufactured or raw state and to buy and sell, barter, exchange or otherwise deal in the same, retail sale of rice
MP Baitul Salam Sdn. Bhd.	45.9%	45.9%	45.9%	Malaysia	Stores specialised in retail sale of pharmaceuticals, medical and orthopedic goods, buying, selling, renting and operating of self-owned or leased real estate - land and retail sale of rice



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))  
Accountants' Report*

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****5. LIST OF SUBSIDIARIES (continued)**

Details of the subsidiaries are as follows: (continued)

Name of company	Effective interest in equity held			Country of incorporation/ Principal place of business	Principal activities
	2023	2024	2025		
<b>Subsidiaries of Mercury Wellness Sdn. Bhd (continued)</b>					
GM Pharma Sdn. Bhd.	48.5%	48.5%	48.5%	Malaysia	To carry on the business of general importers and exporters, general merchant, hire purchase dealers, commission agents, manufacturers agents and representatives, manufacturers, processors, retailers and wholesaler of and dealers including but not limited to pharmaceutical and any health related products, food and beverages, commodities, articles, products and merchandise of all kinds in a manufactured, semi manufactured or raw state and to buy and sell, barter, exchange or otherwise deal in the same
<b>Subsidiaries of Yanling Assets Sdn. Bhd.</b>					
Yanling Holdings Sdn. Bhd.	-	54%	54%	Malaysia	Investment holding activities
<b>Subsidiaries of Yanling Holdings Sdn. Bhd.</b>					
Yanling Natural Hygiene Sdn. Bhd.	-	54%	54%	Malaysia	Manufacturing health products, provide laboratory test, product registration and research and development
Asia Healthcare Sdn. Bhd.	-	54%	54%	Malaysia	Trading of health and skincare products
Dermarque Sdn. Bhd.	-	54%	54%	Malaysia	Manufacturing of skincare products
E-Pharma (M) Sdn. Bhd.	-	54%	54%	Malaysia	Manufacturing health products



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
*Accountants' Report*

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****5. LIST OF SUBSIDIARIES (continued)**

Details of the subsidiaries are as follows: (continued)

Name of company	Effective interest in equity held			Country of incorporation/ Principal place of business	Principal activities
	2023	2024	2025		
<b>Subsidiary of Caring Pharmacy Group Sdn. Bhd. (formerly known as Caring Pharmacy Group Berhad)</b>					
Caring Pharmacy Retail Management Sdn. Bhd.	-	100%	100%	Malaysia	Investment holding and provision of management services and warehousing and distribution pharmaceutical, healthcare and personal care products
<b>Subsidiaries of Caring Pharmacy Retail Management Sdn. Bhd.</b>					
Caring Pharmacy Sdn. Bhd.	-	100%	100%	Malaysia	Operation of community pharmacy including retailing of pharmaceutical, healthcare and personal care products, all kinds of foodstuff including but not limited to rice and grains products
Caring Estore Sdn. Bhd.	-	100%	100%	Malaysia	Internet sales and warehouse sales of healthcare and personal care products
Caring Pharmacy (Kinrara) Sdn. Bhd.	-	100%	100%	Malaysia	Investment holding and property investment
Caring Pharmacy (RS) Sdn. Bhd.	-	100%	100%	Malaysia	Operation of community pharmacy including retailing of pharmaceutical, healthcare and personal care products



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))  
Accountants' Report*

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)**

**5. LIST OF SUBSIDIARIES (continued)**

Details of the subsidiaries are as follows: (continued)

Name of company	Effective interest in equity held			Country of incorporation/ Principal place of business	Principal activities
	2023	2024	2025		
<b>Subsidiaries of Caring Pharmacy Retail Management Sdn. Bhd. (continued)</b>					
Viva Caring Sdn. Bhd.	-	73.3%	73.3%	Malaysia	Operation of community pharmacy including retailing of pharmaceutical, healthcare and personal care products
Caring Belle Sdn. Bhd. <sup>o</sup>	-	100%	-	Malaysia	Dormant
Sterling Pharmacy Sdn. Bhd.	-	51%	51%	Malaysia	Operation of community pharmacy including retailing of pharmaceutical, healthcare and personal care products
Be Caring Sdn. Bhd. ^	-	75.5%	75.5%	Malaysia	Operation of community pharmacy including retailing of pharmaceutical, healthcare and personal care products
MN Pharmacy Sdn. Bhd.	-	80%	80%	Malaysia	Operation of community pharmacy including retailing of pharmaceutical, healthcare and personal care products
Caring Pharmacy (KLP) Sdn. Bhd.	-	80%	80%	Malaysia	Operation of community pharmacy including retailing of pharmaceutical, healthcare and personal care products



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
*Accountants' Report*

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****5. LIST OF SUBSIDIARIES (continued)**

Details of the subsidiaries are as follows: (continued)

Name of company	Effective interest in equity held			Country of incorporation/ Principal place of business	Principal activities
	2023	2024	2025		
<b>Subsidiaries of Caring Pharmacy Retail Management Sdn. Bhd. (continued)</b>					
Caring 'N' You Pharmacy Sdn. Bhd.	-	60%	60%	Malaysia	Operation of community pharmacy including retailing of pharmaceutical, healthcare and personal care products
Caring Pharmacy Always Sdn. Bhd.	-	100%	70%	Malaysia	Operation of community pharmacy including retailing of pharmaceutical, healthcare and personal care products
Ace Caring Pharmacy Sdn. Bhd.	-	75.5%	75.5%	Malaysia	Operation of community pharmacy including retailing of pharmaceutical, healthcare and personal care products
Stay Caring Sdn. Bhd.	-	70%	70%	Malaysia	Operation of community pharmacy including retailing of pharmaceutical, healthcare and personal care products
Caring Health Solutions Sdn. Bhd.	-	100%	70%	Malaysia	Operation of community pharmacy including retailing of pharmaceutical, healthcare and personal care products, all kinds of foodstuff but not limited to rice and grains products
Caring Pharmacy (Ampang) Sdn. Bhd.	-	100%	100%	Malaysia	Operation of community pharmacy including retailing of pharmaceutical, healthcare and personal care products



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
*Accountants' Report*

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****5. LIST OF SUBSIDIARIES (continued)**

Details of the subsidiaries are as follows: (continued)

Name of company	Effective interest in equity held			Country of incorporation/ Principal place of business	Principal activities
	2023	2024	2025		
<b>Subsidiaries of Caring Pharmacy Retail Management Sdn. Bhd. (continued)</b>					
Vertex Pharmacy Sdn. Bhd.^	-	75.5%	75.5%	Malaysia	Community pharmacy including retailing of pharmaceutical, healthcare and personal care products
Preciouslife Pharmacy Sdn. Bhd.^	-	70%	70%	Malaysia	Operation of community pharmacy including retailing of pharmaceutical, healthcare and personal care products, all kinds of foodstuff including but not limited to rice and grains products
WM Caring Pharmacy Sdn. Bhd.	-	80%	80%	Malaysia	Operation of community pharmacy including retailing of pharmaceutical, healthcare and personal care products
Big Caring Academy Sdn. Bhd. (formerly known as Tonic Pharma Sdn. Bhd.)	-	100%	100%	Malaysia	To provide training and consultancy services for any business interests and other related activities
Caring Pharmacy (MPLS) Sdn. Bhd.^	-	60%	60%	Malaysia	Operation of community pharmacy including retailing of pharmaceutical, healthcare and personal care products
Caring Pharmacy (SW) Sdn. Bhd.	-	51%	51%	Malaysia	Operation of community pharmacy including retailing of pharmaceutical, healthcare and personal care products



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****5. LIST OF SUBSIDIARIES (continued)**

Details of the subsidiaries are as follows: (continued)

Name of company	Effective interest in equity held			Country of incorporation/ Principal place of business	Principal activities
	2023	2024	2025		
<b>Subsidiaries of Caring Pharmacy Retail Management Sdn. Bhd. (continued)</b>					
MY Caring Pharmacy Sdn. Bhd.	-	60%	60%	Malaysia	Operation of community pharmacy including retailing of pharmaceutical, healthcare and personal care products, all kinds of foodstuff including but not limited to rice and grains products
Caring Pharmacy (ABM) Sdn. Bhd.	-	80%	80%	Malaysia	Operation of community pharmacy including retailing of pharmaceutical, healthcare and personal care products
Caring Pharmacy (SK) Sdn. Bhd. %	-	100%	-	Malaysia	Dormant
Victorie Caring Sdn. Bhd.	-	85%	85%	Malaysia	Operation of community pharmacy including retailing of pharmaceutical, healthcare and personal care products, all kinds of foodstuff including but not limited to rice and grains products
One Caring Pharmacy Sdn. Bhd.	-	60%	60%	Malaysia	Operation of community pharmacy including retailing of pharmaceutical, healthcare and personal care products, all kinds of foodstuff including but not limited to rice and grains products



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****5. LIST OF SUBSIDIARIES (continued)**

Details of the subsidiaries are as follows: (continued)

Name of company	Effective interest in equity held			Country of incorporation/ Principal place of business	Principal activities
	2023	2024	2025		
<b>Subsidiaries of Caring Pharmacy Retail Management Sdn. Bhd. (continued)</b>					
Green Surge Sdn. Bhd.	-	60%	60%	Malaysia	Operation of community pharmacy including retailing of pharmaceutical, healthcare and personal care products
Caring Pharmacy (JB Molek) Sdn. Bhd.	-	60%	60%	Malaysia	Operation of community pharmacy including retailing of pharmaceutical, healthcare and personal care products
Caring Pharmacy (Shah Alam) Sdn. Bhd.	-	100%	100%	Malaysia	Operation of community pharmacy including retailing of pharmaceutical, healthcare and personal care products
Living Glory Sdn. Bhd.	-	51%	51%	Malaysia	Operation of community pharmacy including retailing of pharmaceutical, healthcare and personal care products, all kinds of foodstuff including but not limited to rice and grains products
Caring Pharmacy (IDR) Sdn. Bhd.	-	68.2%	68.2%	Malaysia	Operation of community pharmacy including retailing of pharmaceutical, healthcare and personal care products
Caring Trio Sdn. Bhd.	-	86.5%	86.5%	Malaysia	Operation of community pharmacy including retailing of pharmaceutical, healthcare and personal care products



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****5. LIST OF SUBSIDIARIES (continued)**

Details of the subsidiaries are as follows: (continued)

Name of company	Effective interest in equity held			Country of incorporation/ Principal place of business	Principal activities
	2023	2024	2025		
<b>Subsidiaries of Caring Pharmacy Retail Management Sdn. Bhd. (continued)</b>					
Mega Caring Sdn. Bhd.	-	60%	60%	Malaysia	Operation of community pharmacy including retailing of pharmaceutical, healthcare and personal care products
Caring Abundance Sdn. Bhd.	-	60%	60%	Malaysia	Operating a pharmacy including retailing of pharmaceutical, healthcare and personal care products
Fuji Acre Sdn. Bhd.	-	86.7%	86.7%	Malaysia	Operation of community pharmacy including retailing of pharmaceutical, healthcare and personal care products
Caring Pharmacy Rising Sdn. Bhd.	-	61%	61%	Malaysia	Operation of community pharmacy including retailing of pharmaceutical, healthcare and personal care products
Caring Trinity Sdn. Bhd.	-	59.5%	59.5%	Malaysia	Operation of community pharmacy including retailing of pharmaceutical, healthcare and personal care products, all kinds of foodstuff including but not limited to rice and grains products
Caring Clover Sdn. Bhd. ^	-	60%	60%	Malaysia	Operation of community pharmacy including retailing of pharmaceutical, healthcare and personal care products



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****5. LIST OF SUBSIDIARIES (continued)**

Details of the subsidiaries are as follows: (continued)

Name of company	Effective interest in equity held			Country of incorporation/ Principal place of business	Principal activities
	2023	2024	2025		
<b>Subsidiaries of Caring Pharmacy Retail Management Sdn. Bhd. (continued)</b>					
Caring Healthmark Sdn. Bhd.	-	75%	75%	Malaysia	Operation of community pharmacy including retailing of pharmaceutical, healthcare and personal care products, all kinds of foodstuff including but not limited to rice and grains products
Caring Evergreen Sdn. Bhd.	-	70%	70%	Malaysia	Operation of community pharmacy including retailing of pharmaceutical, healthcare and personal care products
Caring Pharmacy Ascend Sdn. Bhd.	-	60%	60%	Malaysia	Operation of community pharmacy including retailing of pharmaceuticals, healthcare and personal care products
Caring Empire Sdn. Bhd.	-	59.5%	59.5%	Malaysia	Operation of community pharmacy including retailing of pharmaceutical, healthcare and personal care products
Caring T & T Sdn. Bhd.^	-	75%	75%	Malaysia	Operation of community pharmacy including retailing of pharmaceutical, healthcare and personal care products, all kinds of foodstuff including but not limited to rice and grains products



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****5. LIST OF SUBSIDIARIES (continued)**

Details of the subsidiaries are as follows: (continued)

Name of company	Effective interest in equity held			Country of incorporation/ Principal place of business	Principal activities
	2023	2024	2025		
<b>Subsidiaries of Caring Pharmacy Retail Management Sdn. Bhd. (continued)</b>					
Caring Link Sdn. Bhd.	-	60%	60%	Malaysia	Operation of community pharmacy including retailing of pharmaceutical, healthcare and personal care products, all kinds of foodstuff including but not limited to rice and grains products
Caring Alliance Sdn. Bhd.	-	60%	60%	Malaysia	Operation of community pharmacy including retailing of pharmaceutical, healthcare and personal care products, all kinds of foodstuff including but not limited to rice and grains products
Realcare Baby and Organic Sdn. Bhd.	-	-	100%	Malaysia	Trading in all kind of baby product
The Pill House Pharmacy Sdn. Bhd.#	-	67%	67%	Malaysia	Investment holding company
Wellings Pharmacy Sdn. Bhd. #	-	60%	60%	Malaysia	Dealer in pharmaceutical products
Jom Pharmacy Sdn. Bhd.	-	60%	60%	Malaysia	Pharmacy
<b>Held through Caring Evergreen Sdn. Bhd.:</b>					
Maxi Caring Sdn. Bhd.	-	42%	42%	Malaysia	Operation of community pharmacy including retailing of pharmaceutical, healthcare and personal care products



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))  
Accountants' Report*

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****5. LIST OF SUBSIDIARIES (continued)**

Details of the subsidiaries are as follows: (continued)

Name of company	Effective interest in equity held			Country of incorporation/ Principal place of business	Principal activities
	2023	2024	2025		
<b>Held through The Pill House Pharmacy Sdn. Bhd.:</b>					
Wellings Pill House Sdn. Bhd.	-	67%	67%	Malaysia	Trading in pharmaceutical products and providing warehouse services to its related companies and investment holdings company
<b>Held through Wellings Pill House Sdn. Bhd.:</b>					
Wellings Pill House (TG) Pharmacy Sdn. Bhd. %	-	67%	-	Malaysia	Dormant
Blooming Health Pharmacy Sdn. Bhd. %	-	67%	-	Malaysia	Dormant
Realcare Pharmacy (K) Sdn. Bhd.	-	67%	67%	Malaysia	To operate a pharmacy and to provide a warehouse supplies, warehouse management services and transportation of goods between original and destination to its related companies
Health Town Pharmacy Sdn. Bhd. %	-	67%	-	Malaysia	Dormant
Green Trees Pharmacy Sdn. Bhd.	-	34.2%	34.2%	Malaysia	Sales of pharmaceutical products
Nutriline Pharmacy Sdn. Bhd. %	-	67%	-	Malaysia	Dormant
Pure Health Pharmacy Sdn. Bhd. %	-	67%	-	Malaysia	Dormant
Sharing Pharmacy Sdn. Bhd.	-	34.2%	34.2%	Malaysia	Sales of pharmaceuticals products

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**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))  
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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****5. LIST OF SUBSIDIARIES (continued)**

Details of the subsidiaries are as follows: (continued)

Name of company	Effective interest in equity held			Country of incorporation/ Principal place of business	Principal activities
	2023	2024	2025		
<b>Held through Wellings Pill House Sdn. Bhd.: (continued)</b>					
Simple Life Pharmacy Sdn. Bhd.	-	34.2%	34.2%	Malaysia	Sales of pharmaceuticals products
Langkawi Pharmacy Sdn. Bhd.	-	40.2%	40.2%	Malaysia	Sales of pharmaceutical products
Amazinglife Pharmacy Sdn. Bhd.	-	34.2%	34.2%	Malaysia	Sales of pharmaceutical products
Realcare Baby and Organic Sdn. Bhd.	-	67%	-	Malaysia	Trading in all kind of baby product
Pharmfresh Pharmacy Sdn. Bhd.	-	34.2%	34.2%	Malaysia	Sales of pharmaceutical products
Nutricient RX Sdn. Bhd.	-	34.2%	34.2%	Malaysia	Stores specialised in retail sale of pharmaceuticals, medical and orthopaedic goods
Super Health Sdn. Bhd.	-	34.2%	34.2%	Malaysia	Stores specialised in retail sale of pharmaceuticals, medical and orthopaedic goods
Healthy Care Pharmacy Sdn. Bhd.	-	34.2%	34.2%	Malaysia	Stores specialised in retail sale of pharmaceuticals, medical and orthopaedic goods
Golden North Pharmacy Sdn. Bhd. (formerly known as Ambergreen Pharmacy Sdn. Bhd.)	-	40.2%	67%	Malaysia	Export and import of biotech pharmaceuticals



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****5. LIST OF SUBSIDIARIES (continued)**

Details of the subsidiaries are as follows: (continued)

Name of company	Effective interest in equity held			Country of incorporation/ Principal place of business	Principal activities
	2023	2024	2025		
<b>Held through Wellings Pill House Sdn. Bhd.: (continued)</b>					
Healthy Point Pharmacy Sdn. Bhd.	-	46.9%	46.9%	Malaysia	Stores specialised in retail sale of pharmaceuticals, medical and orthopaedic goods, export and import of biotech pharmaceuticals
<b>Held through Wellings Pharmacy Sdn. Bhd.:</b>					
Masons Health Sdn. Bhd.	-	60%	60%	Malaysia	Other retail sale in non-specialised stores N.E.C.
Wellings Selat Sdn. Bhd.	-	36%	36%	Malaysia	Store specialised in retail sale of pharmaceuticals, medical and orthopaedic goods
<b>Held through Jom Pharmacy Sdn. Bhd.:</b>					
Medical Supplies (Sarawak) Sdn. Bhd.	-	60%	60%	Malaysia	Marketing and distribution of pharmaceuticals and healthcare products
Jom Pharmacy (Serian) Sdn. Bhd.	-	60%	60%	Malaysia	Dormant
<b>Held through Medispec (M) Sdn. Bhd.:</b>					
Vitamode Sdn. Bhd.	-	-	89.3%	Malaysia	Dormant
Medispec (S) Pte Ltd <sup>®</sup>	-	-	89.3%	Singapore	Dormant



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
*Accountants' Report*

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****5. LIST OF SUBSIDIARIES (continued)**

Details of the subsidiaries are as follows: (continued)

Name of company	Effective interest in equity held			Country of incorporation/ Principal place of business	Principal activities
	2023	2024	2025		
<b>Held through Your Physio Sdn. Bhd.:</b>					
Our Physio Sdn. Bhd. <sup>®</sup>	-	-	40.1%	Malaysia	Physiotherapy and occupational therapy service
Spine Sports Stroke Rehab Specialist Sdn. Bhd. <sup>®</sup>	-	-	50.7%	Malaysia	Physiotherapy and occupational therapy service
Your Physio Southern Sdn. Bhd. <sup>®</sup>	-	-	29.1%	Malaysia	Physiotherapy and occupational therapy service
<b>Held through Our Physio Sdn. Bhd.:</b>					
Island Rehab Specialist Sdn. Bhd. <sup>®</sup>	-	-	40.1%	Malaysia	Physiotherapy services and rehabilitation centre
PT Pro Sdn. Bhd. <sup>®</sup>	-	-	40.1%	Malaysia	Physiotherapy services and rehabilitation centre
<b>Held through Spine Sports Stroke Rehab Specialist Sdn. Bhd.:</b>					
Pakar Fisio Dan Rehabilitasi Anda Sdn. Bhd. <sup>®</sup>	-	-	50.7%	Malaysia	Provision of physiotherapy and occupational therapy service
YB Physio Sdn. Bhd. <sup>®</sup>	-	-	50.7%	Malaysia	Provision of physiotherapy and occupational therapy services
Xin Rehab Specialist Sdn. Bhd. <sup>®</sup>	-	-	50.7%	Malaysia	Provision of physiotherapy and occupational therapy service
Best Physio Sdn. Bhd. <sup>®</sup>	-	-	50.7%	Malaysia	Provision of physiotherapy services and occupational therapy service
Your Physio Klang Sdn. Bhd. <sup>®</sup>	-	-	50.7%	Malaysia	Provision of physiotherapy and rehabilitation services



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))  
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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)**

**5. LIST OF SUBSIDIARIES (continued)**

Details of the subsidiaries are as follows: (continued)

Name of company	Effective interest in equity held			Country of incorporation/ Principal place of business	Principal activities
	2023	2024	2025		
<b>Held through Spine Sports Stroke Rehab Specialist Sdn. Bhd.: (continued)</b>					
Caring Rehab Specialist Sdn. Bhd. <sup>®</sup>	-	-	50.7%	Malaysia	Provision of physiotherapy and occupational therapy services
YP Physio Sdn. Bhd. <sup>®</sup>	-	-	50.7%	Malaysia	Provision of physiotherapy and rehabilitation services

\* The shares were held in trust by appointed persons on behalf of Big Caring Group Bhd

<sup>®</sup> Not audited by BDO PLT or member firms of BDO International.

<sup>!</sup> During FYE 2025, the shares that were previously held in trust by appointed person on behalf of Big Caring Group Bhd were transferred to Big Caring Group Bhd.

<sup>#</sup> Caring Pharmacy Retail Management Sdn. Bhd. ("CPRM") entered into a put and call option agreement with the seller for the remaining 33% and 40% stake in The Pill House Pharmacy Sdn. Bhd. ("TPH") and Wellings Pharmacy Sdn. Bhd. ("Wellings") respectively. This option, which is treated as deferred consideration of the acquisition, effectively gives CPRM a present ownership of 100% in TPH and Wellings. CPRM will exercise the option to acquire 50% of the stake in the financial year ending 30 June 2026 and the remaining stake in the financial year ending 30 June 2028.

<sup>^</sup> The Group entered into a put and call option agreement with the seller for 50% of the remaining shareholdings in the subsidiaries respectively. This option, which is treated as deferred consideration of the acquisition, effectively gives the Group a present ownership interest including the 50% of remaining shareholdings.

<sup>\*</sup> Strike off during the financial year ended 30 June 2025.

All the other subsidiaries are audited by BDO PLT.



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****5. LIST OF SUBSIDIARIES (continued)**

- (a) All components of non-controlling interests shall be measured at their acquisition-date fair value, unless another measurement basis is required by MFRSs. The choice of measurement basis is made on a combination-by-combination basis. Subsequent to initial recognition, the carrying amount of non-controlling interests is the amount of those interests at initial recognition plus the non-controlling interests' share of subsequent change in equity.
- (b) Summarised information of companies with non-controlling interests that are material to the Group is set out below. The summarised financial information presented below is the amount before inter-company elimination. The non-controlling interests of the other companies are not material to the Group.
- (i) Summarised statements of financial position

	Big Lucky Sdn. Bhd. RM	Plenitude Highlands Sdn. Bhd. RM	AHC Medical Supplies Sdn. Bhd. RM	Mercury Wellness Group RM	Ting Alliance Sdn. Bhd. RM	Total RM
<b>At 30 June 2023</b>						
Non-current assets	6,761,144	8,657,421	10,294,512	16,752,298	13,536,689	56,002,064
Current assets	11,257,097	14,305,457	10,976,729	25,933,835	13,370,819	75,843,937
<b>Total assets</b>	<b>18,018,241</b>	<b>22,962,878</b>	<b>21,271,241</b>	<b>42,686,133</b>	<b>26,907,508</b>	<b>131,846,001</b>
Non-current liabilities	3,962,837	4,199,035	3,041,589	10,853,190	7,416,298	29,472,949
Current liabilities	6,530,313	15,174,422	5,369,801	13,087,768	8,567,398	48,729,702
<b>Total liabilities</b>	<b>10,493,150</b>	<b>19,373,457</b>	<b>8,411,390</b>	<b>23,940,958</b>	<b>15,983,696</b>	<b>78,202,651</b>
<b>Net assets</b>	<b>7,525,091</b>	<b>3,589,421</b>	<b>12,859,851</b>	<b>18,745,175</b>	<b>10,923,812</b>	<b>53,643,350</b>
Equity attributable to owners of the parent	5,869,571	2,153,653	7,715,911	9,560,039	7,646,668	32,945,842
Non-controlling interests	1,655,520	1,435,768	5,143,940	9,185,136	3,277,144	20,697,508
<b>Total equity</b>	<b>7,525,091</b>	<b>3,589,421</b>	<b>12,859,851</b>	<b>18,745,175</b>	<b>10,923,812</b>	<b>53,643,350</b>



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****5. LIST OF SUBSIDIARIES (continued)**

(b) Summarised information of companies with non-controlling interests that are material to the Group is set out below. The summarised financial information presented below is the amount before inter-company elimination. The non-controlling interests of the other companies are not material to the Group. (continued)

(ii) Summarised statements of profit or loss and other comprehensive income

	Big Lucky Sdn. Bhd. RM	Plenitude Highlands Sdn. Bhd. RM	AHC Medical Supplies Sdn. Bhd. RM	Mercury Wellness Group RM	Ting Alliance Sdn. Bhd. RM	Total RM
<b>2023</b>						
Revenue	42,956,792	40,699,889	18,299,736	89,015,086	15,357,746	206,329,249
Profit for the year	2,421,389	1,273,261	562,699	4,678,969	576,539	9,512,857
Other comprehensive income	-	-	-	-	-	-
Total comprehensive income	2,421,389	1,273,261	562,699	4,678,969	576,539	9,512,857
Profit attributable to:						
- owners of the parent	1,888,683	763,957	337,619	2,364,226	403,577	5,758,062
- non-controlling interests	532,706	509,304	225,080	2,314,743	172,962	3,754,795
Total comprehensive income attributable to:						
- owners of the parent	1,888,683	763,957	337,619	2,364,226	403,577	5,758,062
- non-controlling interests	532,706	509,304	225,080	2,314,743	172,962	3,754,795



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****5. LIST OF SUBSIDIARIES (continued)**

(b) Summarised information of companies with non-controlling interests that are material to the Group is set out below. The summarised financial information presented below is the amount before inter-company elimination. The non-controlling interests of the other companies are not material to the Group. (continued)

(iii) Summarised statements of cash flows

	Big Lucky Sdn. Bhd. RM	Plenitude Highlands Sdn. Bhd. RM	AHC Medical Supplies Sdn. Bhd. RM	Mercury Wellness Group RM	Ting Alliance Sdn. Bhd. RM	Total RM
<b>2023</b>						
Net cash from/(used in):						
- operating activities	1,545,857	4,520,213	(1,102,222)	1,075,940	1,566,880	7,606,668
- investing activities	(858,182)	(3,200,706)	(37,452)	724,568	(894,313)	(4,266,085)
- financing activities	(806,343)	(716,016)	334,516	(1,633,805)	(393,860)	(3,215,508)
Net (decrease)/increase in cash and cash equivalents	(118,668)	603,491	(805,158)	166,703	278,707	125,075
Cash and cash equivalents at beginning of the year	972,332	718,886	902,609	2,290,921	-	4,884,748
Cash and cash equivalents at end of the year	853,664	1,322,377	97,451	2,457,624	278,707	5,009,823



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****5. LIST OF SUBSIDIARIES (continued)**

(b) Summarised information of companies with non-controlling interests that are material to the Group is set out below. The summarised financial information presented below is the amount before inter-company elimination. The non-controlling interests of the other companies are not material to the Group. (continued)

(iv) Summarised statements of financial position

	Caring Pharmacy Group* RM	The Pill House Pharmacy Group RM	Yanling Assets Group RM	AHC Medical Supplies Sdn. Bhd. RM	Mercury Wellness Group RM	Ting Alliance Sdn. Bhd. RM	Total RM
<b>At 30 June 2024</b>							
Non-current assets	251,194,058	21,598,139	75,678,925	10,152,975	18,767,862	10,754,539	388,146,498
Current assets	343,550,557	58,421,755	39,785,245	11,473,592	30,049,874	27,449,206	510,730,229
<b>Total assets</b>	<b>594,744,615</b>	<b>80,019,894</b>	<b>115,464,170</b>	<b>21,626,567</b>	<b>48,817,736</b>	<b>38,203,745</b>	<b>898,876,727</b>
Non-current liabilities	117,860,007	11,763,217	16,184,018	2,854,482	12,042,118	6,226,530	166,930,372
Current liabilities	337,446,889	45,923,287	23,344,467	5,975,791	14,420,012	19,182,903	446,293,349
<b>Total liabilities</b>	<b>455,306,896</b>	<b>57,686,504</b>	<b>39,528,485</b>	<b>8,830,273</b>	<b>26,462,130</b>	<b>25,409,433</b>	<b>613,223,721</b>
<b>Net assets</b>	<b>139,437,719</b>	<b>22,333,390</b>	<b>75,935,685</b>	<b>12,796,294</b>	<b>22,355,606</b>	<b>12,794,312</b>	<b>285,653,006</b>
Equity attributable to owners of the parent	134,882,390	20,011,724	53,291,481	7,677,776	11,401,359	8,956,018	236,220,748
Non-controlling interests	4,555,329	2,321,666	22,644,204	5,118,518	10,954,247	3,838,294	49,432,258
<b>Total equity</b>	<b>139,437,719</b>	<b>22,333,390</b>	<b>75,935,685</b>	<b>12,796,294</b>	<b>22,355,606</b>	<b>12,794,312</b>	<b>285,653,006</b>

\*Excluding The Pill House Pharmacy Sdn. Bhd. Group, Wellings Pharmacy Sdn. Bhd. Group and Jom Pharmacy Sdn. Bhd. Group.



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****5. LIST OF SUBSIDIARIES (continued)**

(b) Summarised information of companies with non-controlling interests that are material to the Group is set out below. The summarised financial information presented below is the amount before inter-company elimination. The non-controlling interests of the other companies are not material to the Group. (continued)

(v) Summarised statements of profit or loss and other comprehensive income

	Caring Pharmacy Group* RM	The Pill House Pharmacy Group RM	Yanling Assets Group RM	AHC Medical Supplies Sdn. Bhd. RM	Mercury Wellness Group RM	Ting Alliance Sdn. Bhd. RM	Total RM
<b>2024</b>							
Revenue	565,494,057	133,790,683	48,722,628	16,311,259	97,900,802	54,624,531	916,843,960
Profit/(Loss) for the year	13,242,120	4,845,054	7,674,859	(63,557)	3,640,431	2,868,851	32,207,758
Other comprehensive income	-	-	-	-	-	-	-
Total comprehensive income/(loss)	13,242,120	4,845,054	7,674,859	(63,557)	3,640,431	2,868,851	32,207,758
Profit/(Loss) attributable to:							
- owners of the parent	11,081,227	4,110,843	3,544,271	(38,134)	1,838,443	2,008,196	22,544,846
- non-controlling interests	2,160,893	734,211	4,130,588	(25,423)	1,801,988	860,655	9,662,912
Total comprehensive income/(loss) attributable to:							
- owners of the parent	11,081,227	4,110,843	3,544,271	(38,134)	1,838,443	2,008,196	22,544,846
- non-controlling interests	2,160,893	734,211	4,130,588	(25,423)	1,801,988	860,655	9,662,912

\*Excluding The Pill House Pharmacy Sdn. Bhd. Group, Wellings Pharmacy Sdn. Bhd. Group and Jom Pharmacy Sdn. Bhd. Group.



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
*Accountants' Report*

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****5. LIST OF SUBSIDIARIES (continued)**

(b) Summarised information of companies with non-controlling interests that are material to the Group is set out below. The summarised financial information presented below is the amount before inter-company elimination. The non-controlling interests of the other companies are not material to the Group. (continued)

(vi) Summarised statements of cash flows

	Caring Pharmacy Group* RM	The Pill House Pharmacy Group RM	Yanling Assets Group RM	AHC Medical Supplies Sdn. Bhd. RM	Mercury Wellness Group RM	Ting Alliance Sdn. Bhd. RM	Total RM
<b>2024</b>							
Net cash from/(used in):							
- operating activities	51,634,316	(11,317,512)	7,143,474	158,336	3,477,353	6,587,189	57,683,156
- investing activities	(3,525,473)	446,060	(51,355,364)	(33,712)	(2,277,766)	(1,685,721)	(58,431,976)
- financing activities	(71,098,787)	(7,055,106)	53,302,851	(641,665)	(1,889,835)	(1,150,300)	(28,532,842)
Net (decrease)/increase in cash and cash equivalents	(22,989,944)	(17,926,558)	9,090,961	(517,041)	(690,248)	3,751,168	(29,281,662)
Cash and cash equivalents at beginning of the year	71,768,515	37,732,284	25,792	97,451	2,457,624	278,707	112,360,373
Cash and cash equivalents at end of the year	48,778,571	19,805,726	9,116,753	(419,590)	1,767,376	4,029,875	83,078,711

\*Excluding The Pill House Pharmacy Sdn. Bhd. Group, Wellings Pharmacy Sdn. Bhd. Group and Jom Pharmacy Sdn. Bhd. Group.



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****5. LIST OF SUBSIDIARIES (continued)**

(b) Summarised information of companies with non-controlling interests that are material to the Group is set out below. The summarised financial information presented below is the amount before inter-company elimination. The non-controlling interests of the other companies are not material to the Group. (continued)

(vii) Summarised statements of financial position

	Caring Pharmacy Group RM	Yanling Assets Group RM	Medispec (M) Group RM	Your Physio Group RM	AHC Medical Supplies Sdn. Bhd. RM	Mercury Wellness Group RM	Ting Alliance Sdn. Bhd. RM	Total RM
<b>At 30 June 2025</b>								
Non-current assets	295,062,870	80,762,353	13,192,713	26,148,190	9,945,540	19,607,581	14,903,443	459,622,690
Current assets	903,732,127	31,596,466	99,671,576	5,773,180	13,550,245	36,396,518	22,467,448	1,113,187,560
<b>Total assets</b>	<b>1,198,794,997</b>	<b>112,358,819</b>	<b>112,864,289</b>	<b>31,921,370</b>	<b>23,495,785</b>	<b>56,004,099</b>	<b>37,370,891</b>	<b>1,572,810,250</b>
Non-current liabilities	226,119,508	14,533,607	3,443,844	3,525,408	2,665,661	13,094,305	7,025,945	270,408,278
Current liabilities	903,757,313	15,707,684	37,829,106	3,849,663	8,376,917	20,106,339	13,516,330	1,003,143,352
<b>Total liabilities</b>	<b>1,129,876,821</b>	<b>30,241,291</b>	<b>41,272,950</b>	<b>7,375,071</b>	<b>11,042,578</b>	<b>33,200,644</b>	<b>20,542,275</b>	<b>1,273,551,630</b>
<b>Net assets</b>	<b>68,918,176</b>	<b>82,117,528</b>	<b>71,591,339</b>	<b>24,546,299</b>	<b>12,453,207</b>	<b>22,803,455</b>	<b>16,828,616</b>	<b>299,258,620</b>
Equity attributable to owners of the parent	53,474,769	62,077,024	47,956,850	12,025,973	7,427,074	9,383,120	11,179,971	203,524,781
Non-controlling interests	15,443,407	20,040,504	23,634,489	12,520,326	5,026,133	13,420,335	5,648,645	95,733,839
<b>Total equity</b>	<b>68,918,176</b>	<b>82,117,528</b>	<b>71,591,339</b>	<b>24,546,299</b>	<b>12,453,207</b>	<b>22,803,455</b>	<b>16,828,616</b>	<b>299,258,620</b>



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
*Accountants' Report*

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****5. LIST OF SUBSIDIARIES (continued)**

(b) Summarised information of companies with non-controlling interests that are material to the Group is set out below. The summarised financial information presented below is the amount before inter-company elimination. The non-controlling interests of the other companies are not material to the Group. (continued)

(viii) Summarised statements of profit or loss and other comprehensive income

	Caring Pharmacy Group RM	Yanling Assets Group RM	Medispec (M) Group RM	Your Physio Group RM	AHC Medical Supplies Sdn. Bhd. RM	Mercury Wellness Group RM	Ting Alliance Sdn. Bhd. RM	Total RM
<b>2025</b>								
Revenue	1,838,293,810	72,178,812	58,482,913	1,736,058	17,263,972	110,223,855	66,970,856	2,165,150,276
Profit/(Loss) for the year	114,053,457	8,281,842	6,154,599	404,670	(343,087)	5,016,057	6,034,504	139,602,042
Other comprehensive income	-	-	-	-	-	-	-	-
Total comprehensive income/(loss)	114,053,457	8,281,842	6,154,599	404,670	(343,087)	5,016,057	6,034,504	139,602,042
Profit/(Loss) attributable to:								
- owners of the parent	103,607,791	7,453,658	5,493,423	230,905	(205,852)	319,767	3,624,093	120,523,785
- non-controlling interests	10,445,666	828,184	661,176	173,765	(137,235)	4,696,290	2,410,411	19,078,257
Total comprehensive income/(loss) attributable to:								
- owners of the parent	103,607,791	7,453,658	5,493,423	230,905	(205,852)	319,767	3,624,093	120,523,785
- non-controlling interests	10,445,666	828,184	661,176	173,765	(137,235)	4,696,290	2,410,411	19,078,257



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****5. LIST OF SUBSIDIARIES (continued)**

(b) Summarised information of companies with non-controlling interests that are material to the Group is set out below. The summarised financial information presented below is the amount before inter-company elimination. The non-controlling interests of the other companies are not material to the Group. (continued)

(ix) Summarised statements of cash flows

	Caring Pharmacy Group RM	Yanling Assets Group RM	Medispec (M) Group RM	Your Physio Group RM	AHC Medical Supplies Sdn. Bhd. RM	Mercury Wellness Group RM	Ting Alliance Sdn. Bhd. RM	Total RM
<b>2025</b>								
Net cash from/(used in):								
- operating activities	363,486,688	1,300,431	3,494,269	757,093	(1,799,317)	12,088,530	4,641,059	383,968,753
- investing activities	(154,042,528)	(8,635,652)	604,937	(30,642)	(68,570)	1,061,080	1,508,501	(159,602,874)
- financing activities	(159,021,313)	(12,236)	1,119,170	(128,707)	1,646,583	(6,670,222)	(2,472,723)	(165,539,448)
Net increase/(decrease) in cash and cash equivalents	50,422,847	(7,347,457)	5,218,376	597,744	(221,304)	6,479,388	3,676,837	58,826,431
Cash and cash equivalents at beginning of the year	80,626,539	9,116,753	10,675,487	4,228,471	(419,590)	1,767,376	4,029,875	110,024,911
Effects of exchange rate changes on cash and cash equivalents	-	(5,165)	173,872	-	-	-	-	168,707
Cash and cash equivalents at end of the year	131,049,386	1,764,131	16,067,735	4,826,215	(640,894)	8,246,764	7,706,712	169,020,049



**13. ACCOUNTANTS' REPORT (Cont'd)**

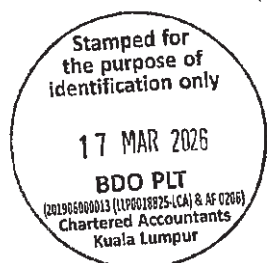
*Big Caring Group Bhd (201301014824 (1044657 - T))*  
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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****5. LIST OF SUBSIDIARIES (continued)**

## (c) Acquisition of subsidiaries

During the financial year ended 30 June 2023

- (i) On 17 January 2023, a subsidiary of the Company, Big Pharmacy (Sarawak) Sdn. Bhd. subscribed for 70 ordinary shares at an issue price of RM1 per share in Ting Alliance Sdn. Bhd., a company incorporated in Malaysia for a total cash consideration of RM70. Big Pharmacy (Sarawak) Sdn. Bhd. entered into a share purchase agreement with three (3) individuals to acquire shares, representing 70% of equity interest in Ting Alliance Sdn. Bhd. for a total cash consideration of RM27,964,176.
- (ii) On 15 May 2023, a subsidiary of Big Pharmacy (Sarawak) Sdn. Bhd., Ting Alliance Sdn. Bhd. entered into an assets transfer agreement with Antares Pharma Sdn. Bhd. to acquire its assets of an outlet for a total consideration of RM5,955,730 and the acquisition was completed during the financial year ended 30 June 2023.
- (iii) On 15 May 2023, a subsidiary of Big Pharmacy (Sarawak) Sdn. Bhd., Ting Alliance Sdn. Bhd. entered into an assets transfer agreement with Antares Pharma (Betong) Sdn. Bhd. to acquire its assets of an outlet for a total consideration of RM324,582 and the acquisition was completed during the financial year ended 30 June 2023.
- (iv) On 15 May 2023, a subsidiary of Big Pharmacy (Sarawak) Sdn. Bhd., Ting Alliance Sdn. Bhd. entered into an assets transfer agreement with Antares Pharma (Bintulu) Sdn. Bhd. to acquire its assets of an outlet for a total consideration of RM498,075 and the acquisition was completed during the financial year ended 30 June 2023.
- (v) On 15 May 2023, a subsidiary of Big Pharmacy (Sarawak) Sdn. Bhd., Ting Alliance Sdn. Bhd. entered into an assets transfer agreement with Antares Pharma (Limbang) Sdn. Bhd. to acquire its assets of an outlet for a total consideration of RM511,238 and the acquisition was completed during the financial year ended 30 June 2023.
- (vi) On 15 May 2023, a subsidiary of Big Pharmacy (Sarawak) Sdn. Bhd., Ting Alliance Sdn. Bhd. entered into an assets transfer agreement with Antares Pharma (MJC) Sdn. Bhd. to acquire its assets of an outlet for a total consideration of RM384,392 and the acquisition was completed during the financial year ended 30 June 2023.
- (vii) On 15 May 2023, a subsidiary of Big Pharmacy (Sarawak) Sdn. Bhd., Ting Alliance Sdn. Bhd. entered into an assets transfer agreement with Antares Pharma (Mukah) Sdn. Bhd. to acquire its assets of an outlet for a total consideration of RM352,528 and the acquisition was completed during the financial year ended 30 June 2023.
- (viii) On 15 May 2023, a subsidiary of Big Pharmacy (Sarawak) Sdn. Bhd., Ting Alliance Sdn. Bhd. entered into an assets transfer agreement with Antares Pharma (Samarindah) Sdn. Bhd. to acquire its assets of an outlet for a total consideration of RM337,274 and the acquisition was completed during the financial year ended 30 June 2023.
- (ix) On 15 May 2023, a subsidiary of Big Pharmacy (Sarawak) Sdn. Bhd., Ting Alliance Sdn. Bhd. entered into an assets transfer agreement with Antares Pharma (Saratok) Sdn. Bhd. to acquire its assets of an outlet for a total consideration of RM339,235 and the acquisition was completed during the financial year ended 30 June 2023.



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****5. LIST OF SUBSIDIARIES (continued)**

## (c) Acquisition of subsidiaries (continued)

During the financial year ended 30 June 2023 (continued)

- (x) On 15 May 2023, a subsidiary of Big Pharmacy (Sarawak) Sdn. Bhd., Ting Alliance Sdn. Bhd. entered into an assets transfer agreement with Antares Pharma (Sarikei) Sdn. Bhd. to acquire its assets of an outlet for a total consideration of RM498,013 and the acquisition was completed during the financial year ended 30 June 2023.
- (xi) On 15 May 2023, a subsidiary of Big Pharmacy (Sarawak) Sdn. Bhd., Ting Alliance Sdn. Bhd. entered into an assets transfer agreement with Antares Pharma (Sri Aman) Sdn. Bhd. to acquire its assets of an outlet for a total consideration of RM482,496 and the acquisition was completed during the financial year ended 30 June 2023.
- (xii) On 15 May 2023, a subsidiary of Big Pharmacy (Sarawak) Sdn. Bhd., Ting Alliance Sdn. Bhd. entered into an assets transfer agreement with Ting Pharmacy Sdn. Bhd. to acquire its assets of an outlet for a total consideration of RM453,166 and the acquisition was completed during the financial year ended 30 June 2023.
- (xiii) On 15 May 2023, a subsidiary of Big Pharmacy (Sarawak) Sdn. Bhd., Ting Alliance Sdn. Bhd. entered into an assets transfer agreement with Sejingkat Pharmacy Sdn. Bhd. to acquire its assets of an outlet for a total consideration of RM210,444 and the acquisition was completed during the previous financial year.
- (xiv) The fair value of the identifiable assets and liabilities acquired and the effects on cash flows arising from the acquisitions were as follows:

	Note	At date of acquisition of Ting Alliance Sdn. Bhd. RM
Property, plant and equipment	7	2,176,364
Inventories		<u>8,170,809</u>
Total fair value of identifiable assets		10,347,173
Less: Non-controlling interests		(3,104,152)
Add: Goodwill arising from acquisition	9	<u>20,721,155</u>
Purchase consideration		27,964,176
Purchase consideration payable		<u>(27,964,176)</u>
Net cash outflow to the Group on acquisition		<u><u>-</u></u>



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
*Accountants' Report*

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****5. LIST OF SUBSIDIARIES (continued)**

## (c) Acquisition of subsidiaries (continued)

During the financial year ended 30 June 2024

- (i) On 10 August 2023, a subsidiary of the Company, Quantum Upstream Sdn. Bhd. had subscribed for 1 ordinary share in the share capital of Yanling Assets Sdn. Bhd. ("YASB"), representing 100% equity interest in YASB for a cash consideration of RM1.
- (ii) On 15 August 2023, YASB, a subsidiary of the Company's subsidiary, Quantum Upstream Sdn. Bhd., had entered into a sale and purchase agreement with two (2) individuals to acquire 60 ordinary shares in Yanling Holdings Sdn. Bhd. ("YHSB"), representing 60% of the issued share capital of YHSB for a total purchase consideration of RM62,893,056.

The purchase consideration is to be settled in the following manner:

- i. a sum of RM55,064,700 upon the delivery and/or procurement of the transaction documents; and
- ii. a sum of RM7,828,356 upon satisfaction of earn-out payment.

Earn-out payment is stipulated to the two (2) individuals if YHSB adjusted profit after tax and minority interest for the financial year ended 30 April 2024 or ending 30 April 2025, whichever earlier, is equivalent to RM7,000,000 or more.

The acquisition of YHSB was completed on 30 October 2023.

Following the completion of the acquisition, YHSB has become an indirect subsidiary of Quantum Upstream Sdn. Bhd.. Accordingly, Asia Healthcare Sdn. Bhd., Yanling Natural Hygiene Sdn. Bhd., Dermaque Sdn. Bhd. and E-Pharma (M) Sdn. Bhd., wholly-owned subsidiaries of YHSB, have also become indirect subsidiaries of the Company.

On 26 September 2023, YASB increased its paid-up share capital from 1 to 1,000 ordinary shares, which Quantum Upstream Sdn. Bhd. subscribed additional 899 ordinary shares for a consideration of RM899. Pursuant to that, the effective ownership interest of Quantum Upstream Sdn. Bhd. in YASB has decreased from 100% to 90%.

On 4 December 2023, YASB further increased its paid-up share capital from 1,000 to 54,901,000 ordinary shares, which Quantum Upstream Sdn. Bhd. subscribed additional 49,410,000 ordinary shares for a consideration of RM49,410,000. Pursuant to that, the effective ownership interest of Quantum Upstream Sdn. Bhd. in YASB remained at 90%.



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****5. LIST OF SUBSIDIARIES (continued)**

## (c) Acquisition of subsidiaries (continued)

During the financial year ended 30 June 2024 (continued)

- (iii) The fair value of the identifiable assets and liabilities acquired and the effects on cash flows arising from the acquisitions were as follows:

	Note	At date of acquisition of YHSB RM
Property, plant and equipment	7	5,632,126
Intangible assets	9	369,404
Right-of-use assets	10	21,440,083
Trade and other receivables		17,272,798
Inventories		11,136,740
Cash and cash equivalents		7,115,146
Other assets		447,855
Borrowings		(17,992,195)
Trade and other payables		(11,712,004)
Lease liabilities	10	(1,612,127)
Deferred tax liabilities	12	<u>(2,121,187)</u>
Total fair value of identifiable assets		29,976,639
Less: Non-controlling interests		(13,359,826)
Deferred tax impact (trademarks)	12	(1,080,957)
Add: Goodwill arising from acquisition	9	42,853,215
Identified intangible assets (trademarks)	9	<u>4,503,985</u>
Purchase consideration		62,893,056
Cash and cash equivalents of the subsidiaries acquired		(7,115,146)
Contingent consideration not paid (Note 20(k))		<u>(7,828,356)</u>
Net cash outflow to the Group on acquisition		<u><u>47,949,554</u></u>

- (iv) On 21 September 2023, the Company had entered into a sale and purchase agreement with Convenience Shopping (Sabah) Sdn. Bhd. and Motivasi Optima Sdn. Bhd. to acquire 217,706,400 ordinary shares in Caring Pharmacy Group Sdn. Bhd. (formerly known as Caring Pharmacy Group Berhad) ("CPGB"), representing 100% of the issued share capital of CPGB for a total purchase consideration of RM889,019,339. The acquisition was completed on 29 December 2023.



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****5. LIST OF SUBSIDIARIES (continued)**

## (c) Acquisition of subsidiaries (continued)

During the financial year ended 30 June 2024 (continued)

- (v) The fair value of the identifiable assets and liabilities acquired and the effects on cash flows arising from the acquisitions were as follows:

	Note	At date of acquisition of CPGB RM
Property, plant and equipment	7	39,824,801
Investment properties	8	19,752,986
Intangible assets	9	72,324,709
Right-of-use assets	10	142,946,292
Trade and other receivables		49,214,406
Inventories		233,543,448
Cash and cash equivalents		67,072,181
Deferred tax assets	12	3,855,038
Other assets		68,610,520
Borrowings		(61,361,815)
Trade and other payables		(369,880,700)
Lease liabilities	10	(123,900,310)
Deferred tax liabilities	12	(5,350,638)
<b>Total fair value of identifiable assets</b>		<b>136,650,918</b>
Less: Non-controlling interests		(5,522,436)
Deferred tax impact (trademarks)	12	(117,110,000)
Deferred tax impact (dealership rights)	12	(1,511,000)
Add: Goodwill arising from acquisition	9	382,259,857
Identified intangible assets (trademarks)	9	487,957,000
Identified intangible assets (dealership rights)	9	6,295,000
<b>Purchase consideration</b>		<b>889,019,339</b>
Cash and cash equivalents of the subsidiaries acquired		(126,285,248)
Contingent consideration not paid (Note 20k)		(38,327,510)
<b>Net cash outflow to the Group on acquisition</b>		<b>724,406,581</b>

During the financial year ended 30 June 2025

- (i) On 24 January 2025, the Company had entered into a sale and purchase agreement with Premier Vitality Sdn. Bhd. and two (2) individuals to acquire 892,572 ordinary shares in Medispec (M) Sdn. Bhd. ("MEM"), representing 89.3% of the issued share capital of MEM for a total purchase consideration of RM249,441,000. The acquisition was completed on 7 March 2025.



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****5. LIST OF SUBSIDIARIES (continued)**

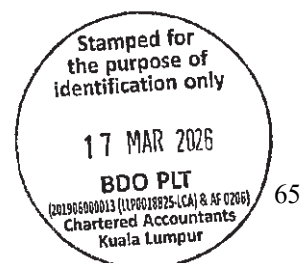
## (c) Acquisition of subsidiaries (continued)

During the financial year ended 30 June 2025 (continued)

- (ii) The fair value of the identifiable assets and liabilities acquired and the effects on cash flows arising from the acquisitions were as follows:

	Note	At date of acquisition of MEM RM
Property, plant and equipment	7	17,627,407
Right-of-use assets	10	129,733
Trade and other receivables		38,755,833
Inventories		31,729,610
Cash and cash equivalents		11,010,698
Current tax assets		750,832
Borrowings		(6,739,929)
Trade and other payables		(18,543,489)
Current tax liabilities		(3,161,766)
Lease liabilities	10	(1,848,698)
Deferred tax liabilities	12	<u>(783,015)</u>
Total fair value of identifiable assets		68,927,216
Less: Non-controlling interests		(22,973,313)
Deferred tax impact (distribution rights)	12	(39,804,108)
Deferred tax impact (trademarks)	12	(5,978,102)
Add: Goodwill arising from acquisition	9	58,510,100
Identified intangible assets (distribution rights)	9	165,850,450
Identified intangible assets (trademarks)	9	<u>24,908,757</u>
Purchase consideration		249,441,000
Cash and cash equivalents of the subsidiaries acquired		<u>(11,010,698)</u>
Net cash outflow to the Group on acquisition		<u><u>238,430,302</u></u>

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**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
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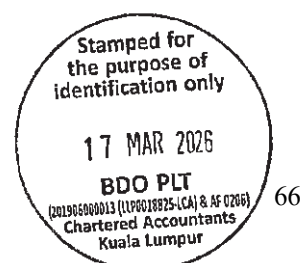
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****5. LIST OF SUBSIDIARIES (continued)**

## (c) Acquisition of subsidiaries (continued)

During the financial year ended 30 June 2025 (continued)

- (iii) On 20 March 2025, the Company had entered into a sale and purchase agreement with three (3) individuals to acquire 180,570 ordinary shares in Your Physio Sdn. Bhd. ("YPSB"), representing 57.1% of the issued share capital of YPSB for a total purchase consideration of RM32,760,000. The acquisition was completed on 30 May 2025.
- (iv) The fair value of the identifiable assets and liabilities acquired and the effects on cash flows arising from the acquisitions were as follows:

	Note	At date of acquisition of YPSB RM
Property, plant and equipment	7	1,711,429
Goodwill	9	19,919,000
Right-of-use assets	10	4,314,213
Trade and other receivables		17,161,565
Inventories		104,288
Cash and cash equivalents		4,228,471
Trade and other payables		(18,597,318)
Current tax liabilities		(399,760)
Lease liabilities	10	(4,545,635)
Deferred tax liabilities	12	(13,400)
<b>Total fair value of identifiable assets</b>		<b>23,882,853</b>
Less: Non-controlling interests		(12,026,360)
Deferred tax impact (customer relationships)	12	(518,955)
Deferred tax impact (trademarks)	12	(783,521)
Add: Goodwill arising from acquisition	9	16,779,002
Identified intangible assets (customer relationships)	9	2,162,312
Identified intangible assets (trademarks)	9	3,264,669
<b>Purchase consideration</b>		<b>32,760,000</b>
<b>Cash and cash equivalents of the subsidiaries acquired</b>		<b>(4,228,471)</b>
<b>Net cash outflow to the Group on acquisition</b>		<b>28,531,529</b>



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****5. LIST OF SUBSIDIARIES (continued)**

## (d) Acquisition of outlets

During the financial year ended 30 June 2023

- (i) On 14 July 2022, a subsidiary of the Company, Big Pharmacy (Sabah) Sdn. Bhd., entered into an assets transfer agreement with Kinabalu Pharmacy (Donggongon) Sdn. Bhd. to acquire its assets of four outlets for a total consideration of RM4,220,267. The acquisition was completed during the financial year ended 30 June 2023.
- (ii) On 8 November 2022, a subsidiary of the Company, Big Pharmacy (Northern) Sdn. Bhd., entered into an assets transfer agreement with Eco Pharmacy to acquire its assets of an outlet for a total consideration of RM2,531,308. The acquisition was completed during the financial year ended 30 June 2023.
- (iii) On 10 November 2022, a subsidiary of the Company, Big Pharmacy (Sabah) Sdn. Bhd., entered into an assets transfer agreement with Daily Care Pharmacy Sdn Bhd to acquire its assets of an outlet for a total consideration of RM233,852. The acquisition was completed during the financial year ended 30 June 2023.
- (iv) On 26 April 2023, a subsidiary of the Company, Big Pharmacy (Perak) Sdn. Bhd., entered into an assets transfer agreement with Caribbean Healthcare Sdn. Bhd. to acquire its assets of an outlet for a total consideration of RM7,191,484. The acquisition was completed during the financial year ended 30 June 2023.
- (v) The fair value of the above identifiable assets acquired and the effects on cash flows arising from the acquisitions were as follows:

	Note	At date of acquisition RM
Property, plant and equipment	7(b)	157,512
Inventories		4,210,889
Total fair value of identifiable assets		4,368,401
Add: Goodwill arising from acquisition	9	9,808,509
Purchase consideration/Net cash outflow to the Group on acquisition		14,176,910

During the financial year ended 30 June 2024

- (i) On 24 July 2023, a subsidiary of the Company, Big Pharmacy (Perak) Sdn. Bhd., entered into a supplementary asset transfer agreement with Caribbean Healthcare Sdn. Bhd. for an additional cash consideration of RM49,000 to acquire an outlet. The amount had been fully settled during the financial year ended 30 June 2024.



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**13. ACCOUNTANTS' REPORT (Cont'd)**

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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****5. LIST OF SUBSIDIARIES (continued)****(d) Acquisition of outlets (continued)**During the financial year ended 30 June 2025

- (i) On 7 January 2025, a subsidiary of the Company, Wellings Selat Sdn. Bhd. has entered into a business sale agreement with Jecki Medical Supplies Sdn. Bhd. for an outlet for a cash consideration of RM40,000 as a goodwill gesture.

**(e) Acquisition and subscription of interest in existing subsidiaries**During the financial year ended 30 June 2023

- (i) On 31 October 2022, a subsidiary of the Group, My Pharmacy (JJ) Sdn. Bhd. had acquired the remaining 40% equity interest in My Pharmacy (Kulai) Sdn. Bhd. for a total cash consideration of RM150,000. Consequently, the effective shareholding interest of the Group in My Pharmacy (Kulai) Sdn. Bhd. increased from 60% to 80.4%.
- (ii) On 13 January 2023, the Company had acquired additional 29,999 shares in Big Pharmacy (Sabah) Sdn. Bhd., an existing direct subsidiary, equivalent to 29,999 total shares issued by Big Pharmacy (Sabah) Sdn. Bhd. for a total cash consideration of RM29,999. There is no change in the effective shareholding interest of the Company during the financial year ended 30 June 2023.

During the financial year ended 30 June 2024

- (i) On 18 July 2023, a subsidiary of the Group, Ting Alliance Sdn. Bhd., increased its issued share capital from RM100 to RM10,344,767 by way of the issuance of 1,000,000 new ordinary shares for total consideration of RM10,344,667 for the purpose of increasing the working capital of Ting Alliance Sdn. Bhd..

Subsequently on 29 February 2024, a subsidiary of the Group, Ting Alliance Sdn. Bhd. has undertaken a capital reduction exercise under Section 117(4) of Companies Act 2016 by RM995,845 via cancellation of the paid-up share capital which is unrepresented by available assets. Upon completion of the capital reduction exercise, the Company's effective shareholding interest in Ting Alliance Sdn. Bhd. remained at 70%.

- (ii) On 1 October 2023, Big Pharmacy (Southern) Sdn. Bhd. increased its paid-up share capital from 1 to 2,000,000 ordinary shares, which the Company subscribed additional 1,579,999 ordinary shares for a consideration of RM1,579,999. Pursuant to that, the effective shareholding interest of the Company in Big Pharmacy (Southern) Sdn. Bhd. has decreased from 100% to 79%.
- (iii) On 5 January 2024, Big Pharmacy (Sabah) Sdn. Bhd. increased its paid-up share capital from 30,000 to 10,000,000 ordinary shares, which the Company subscribed additional 9,470,000 ordinary shares for a consideration of RM9,470,000. Pursuant to that, the effective ownership interest of the Company in Big Pharmacy (Sabah) Sdn. Bhd. has decreased from 100% to 95%.



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****5. LIST OF SUBSIDIARIES (continued)****(e) Acquisition and subscription of interest in existing subsidiaries (continued)**During the financial year ended 30 June 2024 (continued)

- (iv) On 13 June 2024, the Company acquired additional 99,999 shares in Big Pharmacy FC Sdn. Bhd., an existing direct subsidiary, equivalent to 99,999 total shares issued by Big Pharmacy FC Sdn. Bhd. for a total cash consideration of RM99,999.

Subsequently on 24 June 2024, Big Pharmacy FC Sdn. Bhd. further increased its paid-up share capital from 100,000 to 1,200,000 ordinary shares, which the Company subscribed additional 860,000 ordinary shares for a consideration of RM860,000. Pursuant to that, the effective ownership interest of the Company in Big Pharmacy FC Sdn. Bhd. has decreased from 100% to 80%.

During the financial year ended 30 June 2025

- (i) On 25 July 2024, Big Pharmacy (Melaka) Sdn. Bhd., an existing direct subsidiary of the Company, increased its issued and paid-up share capital from 1 to 4,000,001 ordinary shares, which the Company subscribed for 3,450,000 new ordinary shares for a total cash consideration of RM3,450,000. Upon completion of the share subscriptions, the Company's equity interest in Big Pharmacy (Melaka) Sdn. Bhd. decreased from 100% to 86.3%.
- (ii) On 28 October 2024, the Company subscribed for 249,999 new ordinary shares in Big Pharmacy (Sarawak) Sdn. Bhd., an existing direct subsidiary, for a total cash consideration of RM249,999. Accordingly, the issued and paid-up ordinary share capital of Big Pharmacy (Sarawak) Sdn. Bhd. increased from RM1 to RM250,000. Upon completion of the share subscriptions, the Company's equity interest in Big Pharmacy (Sarawak) Sdn. Bhd. remained at 100%.
- (iii) On 27 February 2025, Yanling Assets Sdn. Bhd., a subsidiary of the Company, increased its issued and paid-up share capital from 54,901,000 to 57,201,000 ordinary shares, which the Company subscribed additional 2,070,000 ordinary shares for a consideration of RM2,070,000. Pursuant to that, the effective ownership interest of the Company in Yanling Assets Sdn. Bhd. has remained at 90%.
- (iv) On 3 April 2025, the Company subscribed for 2,998 new ordinary shares in Quantum Upstream Sdn. Bhd., an existing direct subsidiary, for a total cash consideration of RM2,998. Accordingly, the issued and paid-up ordinary share capital of Quantum Upstream Sdn. Bhd. increased from RM2 to RM3,000. Upon completion of the share subscriptions, the Company's equity interest in Quantum Upstream Sdn. Bhd. remained at 100%.
- (v) On 23 April 2025, the Company acquired 35,000 ordinary shares, representing 70% of the total issued shares in LW Medical Associates Sdn. Bhd. for a total consideration of RM Nil. The shares were previously held in trust by appointed persons on behalf of the Company. Upon completion of the share transfer, the Company's equity interest in LW Medical Associates Sdn. Bhd. remained at 100%.



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**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
*Accountants' Report*

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****5. LIST OF SUBSIDIARIES (continued)****(e) Acquisition and subscription of interest in existing subsidiaries (continued)**During the financial year ended 30 June 2025 (continued)

- (vi) On 9 May 2025, the Company acquired 1 ordinary share, representing 100% of the total issued shares in Aetos Pharma Sdn. Bhd. for a total consideration of RM Nil. The shares were previously held in trust by appointed persons on behalf of the Company. Upon completion of the share transfer, the Company's effective shareholding interest in Aetos Pharma Sdn. Bhd. remained at 100%.
- (vii) On 29 April 2025, the Company acquired 2 ordinary shares, representing 0.06% of the total issued shares in Quantum Upstream Sdn. Bhd. for a total consideration of RM Nil. The shares were previously held in trust by appointed persons on behalf of the Company. Upon completion of the share transfer, the Company's equity interest in Quantum Upstream Sdn. Bhd. remained at 100%.
- (viii) On 19 June 2025, Big Pharmacy Avenue Sdn. Bhd., an existing direct subsidiary of the Company, increased its issued and paid-up share capital from 1 to 7,000,000 ordinary shares, which the Company subscribed additional 6,579,999 ordinary shares for a consideration of RM6,579,999. Pursuant to that, the effective ownership interest of the Company in Big Pharmacy Avenue Sdn. Bhd. has decreased from 100% to 94%.
- (ix) On 19 June 2025, Big Pharmacy (Perak) Sdn. Bhd., an existing direct subsidiary of the Company, increased its issued and paid-up share capital from 1 to 10,000,000 ordinary shares, which the Company subscribed additional 9,099,999 ordinary shares for a consideration of RM9,099,999. Pursuant to that, the effective ownership interest of the Company in Big Pharmacy (Perak) Sdn. Bhd. has decreased from 100% to 91%.
- (x) On 19 June 2025, Big KL Pharmacy Sdn. Bhd. (formerly known as Big Kok Lian Pharmacy Sdn. Bhd.), an existing direct subsidiary of the Company, increased its issued and paid-up share capital from 1 to 1,600,000 ordinary shares, which the Company subscribed additional 1,449,999 ordinary shares for a consideration of RM1,449,999. Pursuant to that, the effective ownership interest of the Company in Big KL Pharmacy Sdn. Bhd. (formerly known as Big Kok Lian Pharmacy Sdn. Bhd.) has decreased from 100% to 90.6%.

**(f) Changes in the group structure**During the financial year ended 30 June 2024

- (i) On 29 February 2024, a subsidiary of the Company, CPRM had subscribed 13,500 additional number of ordinary shares in Caring Trio Sdn. Bhd. ("Trio") with total purchase consideration of RM23,220. This subscription had increased the effective shareholding interest of Trio from 59.5% to 73.3%.
- (ii) On 29 February 2024, a subsidiary of the Company, CPRM had subscribed 13,334 additional number of ordinary shares in Viva Caring Sdn. Bhd. ("Viva") with total purchase consideration of RM54,136. This subscription had increased the controlling interest of Viva from 60% to 73%.
- (iii) On 31 May 2024, a subsidiary of the Company, CPRM had subscribed 13,500 additional number of ordinary shares in Trio with total purchase consideration of RM23,220. This subscription had increased the controlling interest of Trio from 73.3% to 86.5%.



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****5. LIST OF SUBSIDIARIES (continued)**

## (f) Changes in the group structure (continued)

During the financial year ended 30 June 2025

- (i) On 30 July 2024, a subsidiary of the Company, CPRM had acquired 100% equity interest in Realcare Baby And Organic Sdn. Bhd from its subsidiary, Wellings Pill House Sdn. Bhd. for a cash consideration of RM179,156.
- (ii) On 27 December 2024, a subsidiary of the Company, Wellings Pill House Sdn. Bhd. had subscribed 40,000 additional number of ordinary shares in Golden North Pharmacy Sdn. Bhd. (formerly known as Ambergreen Pharmacy Sdn. Bhd.)("GNPSB") for a total purchase consideration of RM40,000. This subscription had increased the controlling interest of GNPSB from 40.2% to 67%.
- (iii) On 3 April 2025, a subsidiary of the Company, CPRM had disposed of a total of 30,000 ordinary shares in Caring Health Solutions Sdn. Bhd. for a total cash consideration of RM30,000. Consequently, the effective shareholding interest of CPRM in Caring Health Solutions Sdn. Bhd. decreased from 100% to 70%.
- (iv) On 27 June 2025, a subsidiary of the Company, CPRM had disposed of a total of 30,000 ordinary shares in Caring Pharmacy Always Sdn. Bhd. for a total cash consideration of RM30,000. Consequently, the effective shareholding interest of CPRM in Caring Pharmacy Always Sdn. Bhd. decreased from 100% to 70%.
- (v) On 30 June 2025, Caring Pharmacy (ABM) Sdn. Bhd. increased its paid-up share capital from 400,000 to 1,300,000 ordinary shares, which CPRM subscribed additional 720,000 ordinary shares for a consideration of RM720,000. Pursuant to that, the effective ownership interest of CPRM in Caring Pharmacy (ABM) Sdn. Bhd. remained at 80%.
- (vi) On 30 June 2025, Caring Evergreen Sdn. Bhd. ("Evergreen") increased its paid-up share capital from 100,000 to 106,800 ordinary shares, which CPRM subscribed additional 4,816 ordinary shares for a consideration of RM4,816,000. Pursuant to that, the effective ownership interest of CPRM in Evergreen remained at 70%.
- (vii) On 30 June 2025, Caring Health Solutions Sdn. Bhd. increased its paid-up share capital from 100,000 to 500,000 ordinary shares, which CPRM subscribed additional 280,000 ordinary shares for a consideration of RM280,000. Pursuant to that, the effective ownership interest of CPRM in Caring Health Solutions Sdn. Bhd. remained at 70%.
- (viii) On 30 June 2025, Jom Pharmacy Sdn. Bhd. increased its paid-up share capital from 600,000 to 607,900 ordinary shares, which CPRM subscribed additional 4,740 ordinary shares for a consideration of RM4,740,000. Pursuant to that, the effective ownership interest of CPRM in Jom Pharmacy Sdn. Bhd. remained at 60%.
- (ix) On 30 June 2025, Living Glory Sdn. Bhd. increased its paid-up share capital from 100,000 to 1,000,000 ordinary shares, which CPRM subscribed additional 459,000 ordinary shares for a consideration of RM459,000. Pursuant to that, the effective ownership interest of CPRM in Living Glory Sdn. Bhd. remained at 51%.



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****5. LIST OF SUBSIDIARIES (continued)****(f) Changes in the group structure (continued)**During the financial year ended 30 June 2025 (continued)

- (x) On 30 June 2025, Caring Pharmacy Rising Sdn. Bhd. increased its paid-up share capital from 200,000 to 1,000,000 ordinary shares, which CPRM subscribed additional 488,000 ordinary shares for a consideration of RM488,000. Pursuant to that, the effective ownership interest of CPRM in Caring Pharmacy Rising Sdn. Bhd. remained at 61%.
- (xi) On 30 June 2025, WM Caring Pharmacy Sdn. Bhd. increased its paid-up share capital from 100,000 to 300,000 ordinary shares, which CPRM subscribed additional 160,000 ordinary shares for a consideration of RM160,000. Pursuant to that, the effective ownership interest of CPRM in WM Caring Pharmacy Sdn. Bhd. remained at 80%.
- (xii) On 30 June 2025, a subsidiary of Evergreen, Maxi Caring Sdn. Bhd. increased its paid-up share capital from 100,000 to 103,500 ordinary shares, which Evergreen subscribed additional 2,100 ordinary shares for a consideration of RM2,100,000. Pursuant to that, the effective ownership interest of the Group in Maxi Caring Sdn. Bhd. remained at 42%.

**(g) Incorporation of subsidiaries**During the financial year ended 30 June 2023

On 14 July 2022, the Company subscribed for one (1) ordinary share at an issue price of RM1 per share in Big Pharmacy (Melaka) Sdn. Bhd., a company incorporated in Malaysia for a total consideration of RM1.

**(h) Winding up/dissolution of subsidiaries**During the financial year ended 30 June 2025

- (i) On 19 March 2025, Caring Belle Sdn. Bhd., a wholly-owned subsidiary of CPRM, had been struck off upon passing of a resolution of a member's voluntary winding up. Upon completion of the striking off, CPRM received a total consideration on a first return of surplus assets of RM60,000.
- (ii) On 19 March 2025, Caring Pharmacy (SK) Sdn. Bhd., a wholly-owned subsidiary of CPRM, had been struck off upon passing of a resolution of a member's voluntary winding up. Upon completion of the striking off, CPRM received a total consideration on a first return of surplus assets of RM45,000.
- (iii) On 19 March 2025, Health Town Pharmacy Sdn. Bhd., a wholly-owned subsidiary of Wellings Pill House Sdn. Bhd. ("WPH"), has been struck off upon passing of a resolution of a member's voluntary winding up. Upon completion of the striking off, WPH received a total consideration on a first return of surplus assets of RM70,000.



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****5. LIST OF SUBSIDIARIES (continued)**

- (h) Winding up/dissolution of subsidiaries (continued)

During the financial year ended 30 June 2025 (continued)

- (iv) On 19 March 2025, Blooming Health Pharmacy Sdn. Bhd., a wholly-owned subsidiary of WPH, has been struck off upon passing of a resolution of a member's voluntary winding up. Upon completion of the striking off, WPH received a total consideration on a first return of surplus assets of RM70,000.
- (v) On 19 March 2025, Nutrilife Pharmacy Sdn. Bhd., a wholly-owned subsidiary of WPH, has been struck off upon passing of a resolution of a member's voluntary winding up. Upon completion of the striking off, WPH received a total consideration on a first return of surplus assets of RM70,000.
- (vi) On 19 March 2025, Pure Health Pharmacy Sdn. Bhd., a wholly-owned subsidiary of WPH has been struck off upon passing of a resolution of a member's voluntary winding up. Upon completion of the striking off, WPH received a total consideration on a first return of surplus assets of RM200,000.
- (vii) On 19 March 2025, Wellings Pill House (TG) Sdn. Bhd., a wholly-owned subsidiary of WPH has been struck off upon passing of a resolution of a member's voluntary winding up. Upon completion of the striking off, WPH received a total consideration on a first return of surplus assets of RM200,000.
- (i) The Group reviews the investments in subsidiaries for impairment when there is an indication of impairment.

The recoverable amounts of the investments in subsidiaries are assessed by reference to the fair value less cost to sell of the underlying assets or the value-in-use of the respective subsidiaries.

The value-in-use is the net present value of the projected cash flows derived from the business operations of the respective subsidiaries discounted at an appropriate pre-tax discount rate. For such discounted cash flow method, it involves the use of estimated future results and a set of assumptions to support their income and cash flows. Judgement had also been used to determine the pre-tax discount rate for the cash flows and the future growth rate of the business of the entities.



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****6. OPERATING SEGMENTS**

The Group has arrived at two (2) reportable segments that are organised and managed separately based on information reported internally to the Management and the Board of Directors. The reportable segments are summarised as follows:

**Retail:** Sale of pharmaceutical, healthcare, beauty, general merchandise, and other related products through a network of pharmacy retail outlets, e-commerce platforms, and corporate sales channels.

**Others:** Manufacturing, importing, marketing, distributing and wholesaling of healthcare, pharmaceutical and nutraceutical products, as well as the provision of physiotherapy, tele-consultation and other healthcare related services.

The accounting policies of operating segments are the same as those described in the respective notes to the consolidated financial statements. The Group evaluates performance on the basis of profit or loss from operations before tax. These policies have been applied consistently throughout the current and previous financial years.

Segment revenue and expenses include inter-segment revenue that are eliminated on consolidation. Segment results exclude the effects of transfer between segments.

The inter-segment assets are adjusted against the segment assets to arrive at total assets reported in the consolidated statements of financial position.

The inter-segment liabilities are adjusted against the segment liabilities to arrive at total liabilities reported in the consolidated statements of financial position.

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**13. ACCOUNTANTS' REPORT (Cont'd)**

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*Accountants' Report*

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****6. OPERATING SEGMENTS (continued)**

2023	Retail RM	Others RM	Elimination and adjustment RM	Total RM
<b>Revenue</b>				
Revenue from external customers	1,089,146,699	21,504,726	-	1,110,651,425
Inter-segment revenue	170,516	70,546,605	(70,717,121)	-
<b>Total revenue</b>	<b>1,089,317,215</b>	<b>92,051,331</b>	<b>(70,717,121)</b>	<b>1,110,651,425</b>
Interest income	2,164,773	8,755	-	2,173,528
Finance costs	(11,324,918)	(350,421)	78,244	(11,597,095)
<b>Net finance expense</b>	<b>(9,160,145)</b>	<b>(341,666)</b>	<b>78,244</b>	<b>(9,423,567)</b>
Amortisation and depreciation of:				
- Intangible assets	(29,137)	-	-	(29,137)
- Property, plant and equipment	(12,631,029)	(321,921)	-	(12,952,950)
- Investment properties	(57,279)	(52,000)	-	(109,279)
- Right-of-use assets	(25,189,735)	(188,384)	184,194	(25,193,925)
<b>Segment profit before tax</b>	<b>53,933,003</b>	<b>12,295,491</b>	<b>(7,387,776)</b>	<b>58,840,718</b>
Tax expense	(14,446,817)	(3,199,724)	-	(17,646,541)
<b>Other material non-cash items:</b>				
Impairment losses on trade and other receivables	(100,071)	-	-	(100,071)
Reversal of impairment losses on trade and other receivables	405,636	-	-	405,636
Inventories written back, net	4,265,461	-	-	4,265,461
Property, plant and equipment written off	(453,650)	-	-	(453,650)
Gain on reassessment and modification of lease, net	244,200	-	-	244,200
Additions to non-current assets other than financial instruments, goodwill and deferred tax assets				
- Property, plant and equipment	42,875,650	218,292	-	43,093,942
- Right-of-use assets	73,390,299	190,802	-	73,581,101
<b>Segment assets</b>	<b>948,584,003</b>	<b>100,698,078</b>	<b>(321,669,518)</b>	<b>727,612,563</b>
Goodwill on consolidation	12,798,426	-	47,960,550	60,758,976
<b>Segment liabilities</b>	<b>773,746,182</b>	<b>73,980,980</b>	<b>(279,246,340)</b>	<b>568,480,822</b>



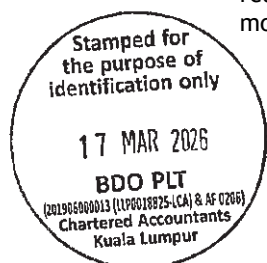
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**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****6. OPERATING SEGMENTS (continued)**

2024	Retail RM	Others RM	Elimination and adjustments RM	Total RM
<b>Revenue</b>				
Revenue from external customers	2,112,422,658	58,936,802	-	2,171,359,460
Inter-segment revenue	163,756	112,399,815	(112,563,571)	-
<b>Total revenue</b>	<b>2,112,586,414</b>	<b>171,336,617</b>	<b>(112,563,571)</b>	<b>2,171,359,460</b>
Interest income	3,690,581	24,139	-	3,714,720
Finance costs	(37,870,587)	(2,454,438)	110,231	(40,214,794)
<b>Net finance expenses</b>	<b>(34,180,006)</b>	<b>(2,430,299)</b>	<b>110,231</b>	<b>(36,500,074)</b>
Amortisation and depreciation of:				
- Intangible assets	(1,561,579)	(131,943)	(3,147,500)	(4,841,022)
- Property, plant and equipment	(22,796,359)	(1,259,383)	-	(24,055,742)
- Investment properties	(320,221)	(52,000)	-	(372,221)
- Right-of-use assets	(46,789,278)	(880,676)	-	(47,669,954)
<b>Segment profit before tax</b>	<b>134,050,946</b>	<b>26,201,346</b>	<b>(79,045,232)</b>	<b>81,207,060</b>
Tax expense	(25,538,018)	(7,122,724)	(755,500)	(33,416,242)
<b>Other material non-cash items:</b>				
Impairment losses on trade and other receivables	(124)	(227,296)	-	(227,420)
Reversal of impairment losses on:				
- Property, plant and equipment	82,876	-	-	82,876
- Right-of-use assets	154,273	-	-	154,273
- Trade and other receivables	7,299	-	-	7,299
Inventories written (down)/back, net	(325,099)	353,107	-	28,008
Inventories written off	(120,062)	-	-	(120,062)
Bad debts written off	(410,938)	-	-	(410,938)
Property, plant and equipment written off	(1,206,826)	-	-	(1,206,826)
Gain on disposal of property, plant and equipment	106,411	-	-	106,411
Gain on fair value of quoted equity instruments	218,887	-	-	218,887
Gain/(loss) on reassessment and modification of lease, net	594,379	-	(622,396)	(28,017)



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****6. OPERATING SEGMENTS (continued)****2024 (continued)**

	Retail RM	Others RM	Elimination and adjustments RM	Total RM
Additions to non-current assets other than financial instruments, goodwill and deferred tax assets				
- Property, plant and equipment	27,042,386	2,728,273	39,924	29,810,583
- Investment properties	1,800,000	-	-	1,800,000
- Right-of-use assets	56,531,591	88,442	618,946	57,238,979
- Intangible assets	234,867	15,800	-	250,667
<b>Segment assets</b>	<b>2,741,839,078</b>	<b>283,593,234</b>	<b>(565,185,590)</b>	<b>2,460,246,722</b>
Goodwill	53,569,605	42,853,215	430,919,252	527,342,072
<b>Segment liabilities</b>	<b>2,177,653,190</b>	<b>175,536,688</b>	<b>(312,231,672)</b>	<b>2,040,958,206</b>

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**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
*Accountants' Report*

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****6. OPERATING SEGMENTS (continued)**

2025	Retail RM	Others RM	Elimination and adjustments RM	Total RM
<b>Revenue</b>				
Revenue from external customers	3,281,761,882	130,264,774	-	3,412,026,656
Inter-segment revenue	164,865	168,029,930	(168,194,795)	-
<b>Total revenue</b>	<b>3,281,926,747</b>	<b>298,294,704</b>	<b>(168,194,795)</b>	<b>3,412,026,656</b>
Interest income	5,717,466	188,592	-	5,906,058
Finance costs	(68,869,693)	(3,636,950)	6,194,935	(66,311,708)
<b>Net finance expense</b>	<b>(63,152,227)</b>	<b>(3,448,358)</b>	<b>6,194,935</b>	<b>(60,405,650)</b>
<b>Amortisation and depreciation of:</b>				
- Intangible assets	(1,433,285)	(216,277)	(3,173,242)	(4,822,804)
- Property, plant and equipment	(23,461,355)	(2,161,118)	-	(25,622,473)
- Investment properties	(500,137)	(52,000)	-	(552,137)
- Right-of-use assets	(68,445,393)	(1,544,080)	-	(69,989,473)
<b>Segment profit before tax</b>	<b>338,178,772</b>	<b>53,387,445</b>	<b>(172,242,283)</b>	<b>219,323,934</b>
Tax expense	(61,975,321)	(15,091,754)	761,678	(76,305,397)
<b>Other material non-cash items:</b>				
<b>Impairment losses on:</b>				
- Property, plant and equipment	(1,026,665)	-	-	(1,026,665)
- Investment properties	(137,000)	-	-	(137,000)
- Intangible assets	(936,354)	(1,404)	-	(937,758)
- Right-of-use assets	(1,706,576)	-	-	(1,706,576)
- Trade and other receivables	(1,178,508)	(250,351)	-	(1,428,859)
<b>Reversal of impairment losses on trade and other receivables</b>				
	39,462	315,825	-	355,287
Inventories written down, net	(1,151,011)	(985,410)	-	(2,136,421)
Inventories written off	(944,789)	(625,092)	-	(1,569,881)
Bad debts written off	(148,644)	(345,371)	-	(494,015)
Property, plant and equipment written off	(2,409,503)	(8,560)	-	(2,418,063)
Prepayment written off	-	(645,475)	-	(645,475)
<b>Gain on disposal of:</b>				
- Property, plant and equipment	105,047	36,867	-	141,914
- Investment properties	185,728	-	-	185,728
- Quoted equity instruments	3,607	-	-	3,607
Gain on fair value of quoted equity instruments	32,960	-	-	32,960

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(201906060013 (1106018825-LCA) & AF 0266)  
Chartered Accountants  
Kuala Lumpur

**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
*Accountants' Report*

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****6. OPERATING SEGMENTS (continued)****2025 (continued)**

	Retail RM	Others RM	Elimination and adjustments RM	Total RM
<b>Other material non-cash items: (continued)</b>				
Gain on reassessment and medication of leases	1,404,507	88	-	1,404,595
Under provision of restoration cost	(436,353)	-	-	(436,353)
Unrealised gain/(loss) on foreign exchange, net	627	(215,495)	-	(214,868)
Share of loss in associates	(3,505)	-	(8,660)	(12,165)
Additions to non-current assets other than financial instruments, goodwill and deferred tax assets				
- Property, plant and equipment	78,280,433	7,127,464	-	85,407,897
- Investment properties	950,000	-	-	950,000
- Intangible assets	3,919,840	603,874	-	4,523,714
- Right-of-use assets	53,524,621	1,370,202	-	54,894,823
<b>Segment assets</b>	<b>3,766,414,932</b>	<b>436,221,578</b>	<b>(1,031,765,214)</b>	<b>3,170,871,296</b>
Investments in associates	5,673,694	-	21,341	5,695,035
Goodwill	52,673,251	62,772,215	506,208,354	621,653,820
<b>Segment liabilities</b>	<b>3,109,733,703</b>	<b>224,974,548</b>	<b>(692,617,704)</b>	<b>2,642,090,547</b>



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**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
*Accountants' Report*

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****6. OPERATING SEGMENTS (continued)****(a) Geographical information**

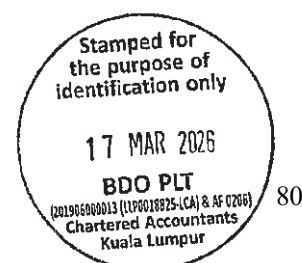
The business activities of the Group predominantly located in Malaysia.

In presenting information on the basis of geographical areas, segment revenue is based on the region and country of operations. Segment assets are based on the geographical location of the assets of the Group.

	2023 RM	2024 RM	2025 RM
<b>Revenue from external customers</b>			
Malaysia	1,110,651,425	2,164,129,770	3,403,276,397
Singapore	-	6,956,729	7,923,933
Brunei	-	-	704,042
Hong Kong	-	131,247	-
Kenya	-	127,529	122,094
United	-	14,185	-
Australia	-	-	190
	<u>1,110,651,425</u>	<u>2,171,359,460</u>	<u>3,412,026,656</u>
<b>Locations of the assets</b>			
Malaysia			
- Non-current assets	360,865,692	1,591,880,686	1,972,723,636
- Current assets	366,715,043	868,334,208	1,197,989,306
	727,580,735	2,460,214,894	3,170,712,942
Singapore			
- Non-current assets	-	-	-
- Current assets	31,828	31,828	158,354
	<u>31,828</u>	<u>31,828</u>	<u>158,354</u>
	<u>727,612,563</u>	<u>2,460,246,722</u>	<u>3,170,871,296</u>

**(b) Major customers**

There are no major customers with revenue equal or more than ten per centum (10%) of the Group's revenue throughout the reporting financial years. As such, information on major customers is not presented.



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))  
Accountants' Report*

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****7. PROPERTY, PLANT AND EQUIPMENT**

2023	Balance as at 1.7.2022 RM	Acquisition of subsidiaries (Note 5(c)) RM	Additions RM	Disposals RM	Written off RM	Reclassifi- cation RM	Reclassifi- cation from right-of- use assets (Note 10) RM	Depreciation charge for the financial year RM	Balance as at 30.6.2023 RM
Carrying amount									
Air conditioners	2,075,854	105,269	1,907,013	(1,071)	(7,062)	9,528	-	(759,606)	3,329,925
Buildings	2,891,639	-	-	-	-	-	-	(62,708)	2,828,931
Freehold land	39,316,841	-	-	-	-	-	-	-	39,316,841
Furniture, fittings and office equipment	31,381,355	901,762	27,795,777	(3,780)	(251,625)	103,839	-	(8,451,168)	51,476,160
Motor vehicles	624,223	75,110	19,310	-	-	-	187,418	(206,132)	699,929
Plant and machinery	191,202	-	132,010	-	-	-	-	(37,683)	285,529
Renovations	11,349,634	1,094,223	13,239,832	-	(194,963)	(113,367)	-	(3,435,653)	21,939,706
	<u>87,830,748</u>	<u>2,176,364</u>	<u>43,093,942</u>	<u>(4,851)</u>	<u>(453,650)</u>	<u>-</u>	<u>187,418</u>	<u>(12,952,950)</u>	<u>119,877,021</u>



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))  
Accountants' Report*

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

7. PROPERTY, PLANT AND EQUIPMENT (continued)

	<----- As at 30.6.2023 ----->			
	Cost RM	Accumulated depreciation RM	Accumulated impairment RM	Carrying amount RM
Air conditioners	5,622,338	(1,977,463)	(314,950)	3,329,925
Buildings	3,343,419	(514,488)	-	2,828,931
Freehold land	39,316,841	-	-	39,316,841
Furniture, fittings and office equipment	77,825,119	(24,288,584)	(2,060,375)	51,476,160
Motor vehicles	1,783,480	(1,083,551)	-	699,929
Plant and machinery	348,169	(62,640)	-	285,529
Renovations	31,804,600	(9,564,683)	(300,211)	21,939,706
	<u>160,043,966</u>	<u>(37,491,409)</u>	<u>(2,675,536)</u>	<u>119,877,021</u>



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
*Accountants' Report*

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****7. PROPERTY, PLANT AND EQUIPMENT (continued)**

2024 Carrying amount	Balance as at 1.7.2023 RM	Acquisition of subsidiaries (Note 5(c)) RM	Additions RM	Disposals RM	Written off RM	Reclassification from intangible assets (Note 9) RM	Reclassification to right-of-use assets (Note 10) RM	Reclassification to investment properties (Note 8) RM	Depreciation charge for the financial year RM	Reversal of impairment RM	Balance as at 30.6.2024 RM
Air conditioners	3,339,036	77,660	1,736,655	(33,753)	(78,094)	-	-	-	(1,055,514)	-	3,985,990
Buildings	2,828,931	16,465,789	507,167	-	-	-	-	(2,340,847)	(351,706)	-	17,109,334
Freehold land	39,316,841	-	-	-	-	-	-	-	-	-	39,316,841
Furniture, fittings and office equipment	51,467,049	17,572,063	17,165,523	(345,876)	(548,495)	6,600	-	(39,924)	(14,767,876)	33,213	70,542,277
Motor vehicles	699,929	338,966	1,059,047	(28,814)	-	-	(289,425)	-	(1,166,143)	-	613,560
Plant and machinery	285,529	2,605,196	1,246,863	-	-	-	-	-	(570,584)	-	3,567,004
Renovations	21,939,706	7,833,562	7,842,561	(77,445)	(580,237)	-	-	-	(6,064,342)	49,663	30,943,468
Medical and laboratory equipment	-	563,691	227,485	-	-	-	-	-	(79,577)	-	711,599
Capital work-in-progress	-	-	25,282	-	-	-	-	-	-	-	25,282
	<u>119,877,021</u>	<u>45,456,927</u>	<u>29,810,583</u>	<u>(485,888)</u>	<u>(1,206,826)</u>	<u>6,600</u>	<u>(289,425)</u>	<u>(2,380,771)</u>	<u>(24,055,742)</u>	<u>82,876</u>	<u>166,815,355</u>



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))  
Accountants' Report*

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)**

**7. PROPERTY, PLANT AND EQUIPMENT (continued)**

	<----- As at 30.6.2024 ----->			
	Cost RM	Accumulated depreciation RM	Accumulated impairment RM	Carrying amount RM
Air conditioners	7,512,376	(3,526,386)	-	3,985,990
Buildings	19,264,433	(2,155,099)	-	17,109,334
Freehold land	39,316,841	-	-	39,316,841
Furniture, fittings and office equipment	137,687,730	(67,128,445)	(17,008)	70,542,277
Motor vehicles	3,338,860	(2,725,300)	-	613,560
Plant and machinery	10,883,227	(7,316,223)	-	3,567,004
Renovations	61,745,446	(30,801,978)	-	30,943,468
Medical and laboratory equipment	1,301,455	(589,856)	-	711,599
Capital work-in-progress	25,282	-	-	25,282
	<u>281,075,650</u>	<u>(114,243,287)</u>	<u>(17,008)</u>	<u>166,815,355</u>



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
*Accountants' Report*

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****7. PROPERTY, PLANT AND EQUIPMENT (continued)**

2025	Balance as at 1.7.2024 RM	Acquisition of subsidiaries (Note 5(c)) RM	Additions RM	Disposals RM	Written off RM	Reclassifi- cation RM	Reclassifi- cation to right-of-use assets (Note 10) RM	Reclassifi- cation from investment properties (Note 8) RM	Depreciation charge for the financial year RM	Impairment loss RM	Balance as at 30.6.2025 RM
<b>Carrying amount</b>											
Air conditioners	3,985,990	-	-	-	-	(3,985,990)	-	-	-	-	-
Buildings	17,109,334	8,823,000	-	-	-	(6,840,607)	-	3,191,505	(302,156)	-	21,981,076
Freehold land	39,316,841	4,326,999	-	-	-	6,840,607	-	-	-	-	50,484,447
Furniture, fittings and office equipment	70,542,277	3,547,984	19,441,124	(82,398)	(1,745,000)	4,005,947	-	-	(16,693,130)	(461,904)	78,554,900
Motor vehicles	613,560	2,097,403	109,044	(1)	-	-	(1,612,999)	-	(532,531)	-	674,476
Plant and machinery	3,567,004	66,947	893,731	-	(133)	-	-	-	(731,137)	-	3,796,412
Renovations	30,943,468	476,503	9,309,262	(1,391)	(672,930)	5,325	(1,785,912)	-	(6,930,295)	(564,761)	30,779,269
Medical and laboratory equipment	711,599	-	67,707	-	-	-	-	-	(107,152)	-	672,154
Warehouse automation	-	-	12,395,424	-	-	-	-	-	(103,295)	-	12,292,129
Warehouse	-	-	26,733,249	-	-	-	-	-	(222,777)	-	26,510,472
Capital work-in-progress	25,282	-	16,458,356	-	-	(25,282)	-	-	-	-	16,458,356
	<b>166,815,355</b>	<b>19,338,836</b>	<b>85,407,897</b>	<b>(83,790)</b>	<b>(2,418,063)</b>	<b>-</b>	<b>(3,398,911)</b>	<b>3,191,505</b>	<b>(25,622,473)</b>	<b>(1,026,665)</b>	<b>242,203,691</b>



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
*Accountants' Report*

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****7. PROPERTY, PLANT AND EQUIPMENT (continued)**

	----- As at 30.6.2025 -----			
	Cost RM	Accumulated depreciation RM	Accumulated impairment RM	Carrying amount RM
Buildings	25,755,236	(3,774,160)	-	21,981,076
Freehold land	50,484,447	-	-	50,484,447
Furniture, fittings and office equipment	162,471,697	(83,437,885)	(478,912)	78,554,900
Motor vehicles	5,768,362	(5,093,886)	-	674,476
Plant and machinery	12,007,347	(8,210,935)	-	3,796,412
Renovations	74,973,786	(43,629,756)	(564,761)	30,779,269
Medical and laboratory equipment	1,369,162	(697,008)	-	672,154
Warehouse automation	12,395,424	(103,295)	-	12,292,129
Warehouse	26,733,249	(222,777)	-	26,510,472
Capital work-in-progress	16,458,356	-	-	16,458,356
	<b>388,417,066</b>	<b>(145,169,702)</b>	<b>(1,043,673)</b>	<b>242,203,691</b>



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
*Accountants' Report*

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****7. PROPERTY, PLANT AND EQUIPMENT (continued)**

- (a) All items of property, plant and equipment are initially measured at cost. After initial recognition, property, plant and equipment are stated at cost less accumulated depreciation and accumulated impairment losses, if any.

Depreciation is calculated to write down the cost of the assets to their residual values on a straight line basis over their estimated useful lives. The principal depreciation period and annual rates used are as follows:

Air conditioners	10% to 20%
Buildings	2%
Furniture, fittings and office equipment	10% to 40%
Motor vehicles	20%
Plant and machinery	10% to 20%
Renovations	10% to 20%
Medical and laboratory equipment	10% to 20%
Warehouse automation	10%
Warehouse	10%

Freehold land has unlimited useful life and is not depreciated.

Capital work-in-progress represents renovation. Capital work-in-progress are not depreciated until such time when the assets are available for use.

- (b) During the financial year, the Group made the following cash payments to purchase property, plant and equipment:

	2023 RM	2024 RM	2025 RM
Purchase of property, plant and equipment	43,093,942	29,810,583	85,407,897
Provision for restoration costs capitalised (Note 20(g))	(774,226)	(798,765)	-
Acquisition of outlets (Note 5)	(157,512)	-	-
Cash payments on purchase of property, plant and equipment	<u>42,162,204</u>	<u>29,011,818</u>	<u>85,407,897</u>

- (c) For the purpose of impairment assessment, recoverable amount of property, plant and equipment is determined based on a "value-in-use" of each Cash Generating Unit ("CGU").

Value-in-use of the CGUs is determined by discounting the future cash flows to be generated from continuing use of the CGUs. Management considered consecutive losses in certain outlets after their gestation period of two (2) to three (3) financial years as one of the indicators of impairment. Management has made estimates about the future results and key assumptions applied to cash flow projections of the CGUs in determining the recoverable amount using the value-in-use model. These key assumptions include forecast growth in future revenues and operating profit margins, as well as determining an appropriate pre-tax discount rate and growth rates.



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**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
*Accountants' Report*

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****7. PROPERTY, PLANT AND EQUIPMENT (continued)**

(c) (continued)

During the financial year, management has determined that the recoverable amounts of certain property, plant and equipment of the loss-making outlets are lower than their carrying amounts. Accordingly, the Group has recognised impairment losses on certain property, plant and equipment amounted to RM1,026,665 (2024: RM Nil, 2023: RM Nil) within operating and administration expenses in the consolidated statements of profit or loss and other comprehensive income. The pre-tax discount rate applied on the cash flow projections in determining the recoverable amounts is 7% (2024: 5%, 2023: 5%).

With regard to the assessment of value-in-use of the CGUs, management believes that no reasonably possible change in any of the above key assumptions would cause the carrying amounts of the CGUs to further materially exceed their recoverable amounts.

(d) In the FYE 30 June 2024, the Group recognised a reversal of impairment losses on certain property, plant and equipment amounted to RM82,876 within other operating income in the consolidated statements of profit or loss and other comprehensive income.

(e) As at the end of the reporting period, freehold land and buildings, warehouse and capital work-in-progress of the Group with a total carrying amount of RM85,327,102 (2024: RM53,110,386, 2023: RM39,744,417) has been charged to a bank for credit facilities granted to the Group as disclosed in Note 19(b) to the consolidated financial statements.

**8. INVESTMENT PROPERTIES**

2023	Balance as at 1.7.2022 RM	Depreciation charge for the financial year RM	Balance as at 30.6.2023 RM			
Carrying amount						
Buildings	10,127,893	(109,279)	10,018,614			
	----- As at 30.6.2023 -----					
	Cost RM	Accumulated depreciation RM	Accumulated impairment RM	Carrying amount RM		
Buildings	10,719,738	(645,290)	(55,834)	10,018,614		
2024	Balance as at 1.7.2023 RM	Acquisition from subsidiaries (Note 5(c)) RM	Additions RM	Reclassifi- cation from property, plant and equipment (Note 7) RM	Depreciation charge for the financial year RM	Balance as at 30.6.2024 RM
Carrying amount						
Buildings	10,018,614	19,752,986	1,800,000	2,380,771	(372,221)	33,580,150



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
*Accountants' Report*

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****8. INVESTMENT PROPERTIES (continued)**

2024	----- As at 30.6.2024 -----			
	Cost RM	Accumulated depreciation RM	Accumulated impairment RM	Carrying amount RM
Buildings	36,816,778	(3,180,794)	(55,834)	33,580,150

2025	Balance as at 1.7.2024 RM	Additions RM	Reclassifi- cation to property, plant and equipment (Note 7) RM	Depreciation charge for the financial year RM	Disposal RM	Impairment loss RM	Balance as at 30.6.2025 RM
Buildings	33,580,150	950,000	(3,191,505)	(552,137)	(1,239,272)	(137,000)	29,410,236

2025	----- As at 30.6.2025 -----			
	Cost RM	Accumulated depreciation RM	Accumulated impairment RM	Carrying amount RM
Buildings	32,901,311	(3,298,241)	(192,834)	29,410,236

- (a) Investment properties are initially measured at cost, which includes transaction costs. After initial recognition, investment properties are stated at cost less accumulated depreciation and accumulated impairment losses, if any.

Depreciation is calculated to write off the cost of the investment properties to their residual values on a straight line basis over their estimated useful life. The principal depreciation period is as follows:

Buildings 50 years

- (b) During the financial year, management has determined that the recoverable amounts of certain investment properties are lower than their carrying amounts. Accordingly, the Group has recognised an impairment loss amounted to RM137,000 (2024: RM Nil, 2023: RM Nil) within operating and administration expenses in the consolidated statements of profit or loss and other comprehensive income.
- (c) Investment properties with a total carrying amount of RM27,863,554 (2024: RM33,139,007, 2023: RM9,567,648) are charged to a financial institution for banking facilities granted to the Group as disclosed in Note 19(b) to the consolidated financial statements.



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
*Accountants' Report*

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****8. INVESTMENT PROPERTIES (continued)**

- (d) The Level 2 fair value of investment properties of the Group are RM42,947,843 (2024: RM38,200,850, 2023: RM11,557,467). The fair value is determined by the Directors based on market values for similar properties in the same vicinity obtained from property agencies. There is no transfer between levels in the hierarchy during the financial year.
- (e) The following are recognised in the consolidated statements of profit or loss in respect of investment properties:

	2023 RM	2024 RM	2025 RM
Leasing and rental income	104,567	562,197	1,392,071
Quit rent and maintenance	<u>(37,733)</u>	<u>(95,678)</u>	<u>(384,675)</u>

**9. INTANGIBLE ASSETS**

2023	Balance as at 1.7.2022 RM	Additions RM	Amortisation charge for the financial year RM	Balance as at 30.6.2023 RM
Carrying amount				
Software development cost	67,145	-	(29,137)	38,008
Goodwill	30,229,312	30,529,664	-	60,758,976
	<u>30,296,457</u>	<u>30,529,664</u>	<u>(29,137)</u>	<u>60,796,984</u>
	----- As at 30.6.2023 -----			
	Cost RM	Accumulated amortisation RM	Accumulated impairment RM	Carrying amount RM
Software development cost	197,267	(159,259)	-	38,008
Goodwill	60,909,186	-	(150,210)	60,758,976
	<u>61,106,453</u>	<u>(159,259)</u>	<u>(150,210)</u>	<u>60,796,984</u>

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**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))  
Accountants' Report*

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)**

**9. INTANGIBLE ASSETS (continued)**

2024	Balance as at 1.7.2023 RM	Acquisition of subsidiaries (Note 5(c)) RM	Additions RM	Reclassification to property, plant and equipment (Note 7) RM	Amortisation charge for the financial year RM	Balance as at 30.6.2024 RM
Carrying amount						
Software development cost	38,008	-	15,800	-	(30,322)	23,486
Computer software	-	7,482,697	234,867	(6,600)	(1,657,367)	6,053,597
Trademarks	-	514,931,567	-	-	(5,833)	514,925,734
Dealership rights	-	8,313,654	-	-	(3,147,500)	5,166,154
Goodwill	60,758,976	465,835,251	747,845	-	-	527,342,072
	<u>60,796,984</u>	<u>996,563,169</u>	<u>998,512</u>	<u>(6,600)</u>	<u>(4,841,022)</u>	<u>1,053,511,043</u>

	----- As at 30.6.2024 -----			
	Cost RM	Accumulated amortisation RM	Accumulated impairment RM	Carrying amount RM
Software development cost	213,067	(189,581)	-	23,486
Computer software	18,297,849	(12,148,808)	(95,444)	6,053,597
Trademarks	514,966,577	(40,843)	-	514,925,734
Dealership rights	8,313,654	(3,147,500)	-	5,166,154
Goodwill	527,492,282	-	(150,210)	527,342,072
	<u>1,069,283,429</u>	<u>(15,526,732)</u>	<u>(245,654)</u>	<u>1,053,511,043</u>



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
*Accountants' Report*

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****9. INTANGIBLE ASSETS (continued)**

2025 Carrying amount	Balance as at 1.7.2024 RM	Acquisition of subsidiaries (Note 5(c)) RM	Additions RM	Written off RM	Impairment loss for the financial year RM	Amortisation charge for the financial year RM	Balance as at 30.6.2025 RM
Software development cost	23,486	-	-	(296)	-	(10,945)	12,245
Computer software	6,053,597	-	3,980,774	-	(1,404)	(1,608,326)	8,424,641
Customer relationships	-	2,162,312	-	-	-	(25,742)	2,136,570
Trademarks	514,925,734	28,173,426	542,940	-	-	(30,291)	543,611,809
Dealership rights	5,166,154	-	-	-	-	(3,147,500)	2,018,654
Distribution rights	-	165,850,450	-	-	-	-	165,850,450
Goodwill	527,342,072	95,208,102	40,000	-	(936,354)	-	621,653,820
	<u>1,053,511,043</u>	<u>291,394,290</u>	<u>4,563,714</u>	<u>(296)</u>	<u>(937,758)</u>	<u>(4,822,804)</u>	<u>1,343,708,189</u>

	----- As at 30.6.2025 -----			
	Cost RM	Accumulated amortisation RM	Accumulated impairment RM	Carrying amount RM
Software development cost	15,800	(3,555)	-	12,245
Computer software	22,278,623	(13,757,134)	(96,848)	8,424,641
Customer relationships	2,162,312	(25,742)	-	2,136,570
Trademarks	543,682,944	(71,135)	-	543,611,809
Dealership rights	8,313,654	(6,295,000)	-	2,018,654
Distribution rights	165,850,450	-	-	165,850,450
Goodwill	622,740,384	-	(1,086,564)	621,653,820
	<u>1,365,044,167</u>	<u>(20,152,566)</u>	<u>(1,183,412)</u>	<u>1,343,708,189</u>



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
*Accountants' Report*

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****9. INTANGIBLE ASSETS (continued)**

- (a) Intangible assets are initially measured at cost. After initial recognition, intangible assets are carried at cost less accumulated amortisation and accumulated impairment losses, if any.
- (b) Intangible assets with finite lives are amortised on a straight-line basis over the estimated economic useful lives and are assessed for any indication that the asset could be impaired. If any such indication exists, the entity shall estimate the recoverable amount of the asset. The amortisation period and the amortisation method for an intangible asset with a finite useful life are reviewed at least at the end of each reporting period. The amortisation expense on intangible assets with finite lives is recognised in profit or loss and is included within the operating and administration expenses line item.
- (c) Intangible asset has an indefinite useful life when based on the analysis of all the relevant factors, there is no foreseeable limit to the period over which the asset is expected to generate net cash inflows to the Group. Intangible assets with indefinite useful lives are tested for impairment annually and wherever there is an indication that the carrying amount may be impaired. Such intangible assets are not amortised.
- (d) Amortisation is calculated to write off the cost of the assets to their residual values on a straight-line basis over their estimated useful lives. Trademarks and dealership rights amounted to RM588,502 and RM2,018,654 (2024: RM75,853 and RM5,166,154, 2023: RM Nil and RM Nil) respectively have finite useful lives. The principal annual amortisation periods are as follows:

Software development cost	5 years
Computer software	3 to 7 years
Customer relationships	7 years
Trademarks	10 years
Dealership rights	2 years

The residual values, useful lives and amortisation methods are reviewed at the end of each reporting period.

- (e) Allocation of goodwill, trademarks and distribution rights

Goodwill, trademarks and distribution rights with indefinite useful lives have been allocated to the Cash Generating Units ("CGUs") of the Group that has been identified according to business segments as follows:

	2023 RM	Retail 2024 RM	2025 RM
Goodwill	58,402,988	482,132,869	481,236,515
Trademarks	-	510,345,896	510,345,896
	<u>58,402,988</u>	<u>992,478,765</u>	<u>991,582,411</u>



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
*Accountants' Report*

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****9. INTANGIBLE ASSETS (continued)**

- (e) Allocation of goodwill, trademarks and distribution rights (continued)

Goodwill, trademarks and distribution rights with indefinite useful lives have been allocated to the Cash Generating Units ("CGUs") of the Group that has been identified according to business segments as follows: (continued)

	2023 RM	Others 2024 RM	2025 RM
Goodwill	2,355,988	45,209,203	140,417,305
Trademarks	-	4,503,985	32,677,411
Distribution rights	-	-	165,850,450
	<u>2,355,988</u>	<u>49,713,188</u>	<u>338,945,166</u>

- (f) The goodwill, trademarks and distribution rights of the Group amounted to RM621,653,820, RM543,023,307 and RM165,850,450 (2024: RM527,342,072, RM514,849,881 and RM Nil, 2023: RM60,758,976, RM Nil and RM Nil) respectively have indefinite useful lives and are tested for impairment annually and wherever there is an indication that the carrying amount may be impaired.

- (g) Goodwill, trademarks and distribution rights

Goodwill recognised in a business combination is an asset at the acquisition date and is initially measured at cost being the excess of the sum of the consideration transferred, the amount of any non-controlling interest in the acquiree and the fair value of the acquirer's previously held equity interest (if any) in the entity over net of the acquisition-date amounts of the identifiable assets acquired and the liabilities assumed.

After initial recognition, goodwill is measured at cost less accumulated impairment losses, if any. Goodwill is not amortised but instead tested for impairment annually or more frequently if events or changes in circumstances indicate that the carrying amount could be impaired. Objective events that would trigger a more frequent impairment review include adverse industry or economic trends, significant restructuring actions, significantly lowered projections of profitability, or a sustained decline in the acquiree's market capitalisation.

Trademarks and distribution rights with indefinite useful lives are tested for impairment annually and wherever there is an indication that the carrying amounts may be impaired.

For the purpose of impairment testing, the recoverable amount of the CGUs is determined based on a "value-in-use" calculation. The value-in-use of the CGUs is determined by discounting the future cash flows to be generated from continuing use of the CGUs. The value-in-use is derived based on management's cash flow projections for five (5) (2024: five (5), 2023: five(5)) financial years from 2026 to 2030 (2024: 2025 to 2029, 2023: 2024 to 2028) and a terminal value thereafter. Management has made significant judgements and estimates about the future results and key assumptions applied to cash flow projections of the CGUs in determining the recoverable amount using the value-in-use model.



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****9. INTANGIBLE ASSETS (continued)****(g) Goodwill, trademarks and distribution rights (continued)**

The key assumptions used in the value-in-use calculations are as follows:

	2023	2024	2025
<b>Retail</b>			
Anticipated annual revenue growth rates	7%	7% to 8%	7%
Profit margins	19%	21%	20%
Pre-tax discount rate	5.84%	10.00%	7.50%
Terminal value	<u>Zero growth</u>	<u>Zero growth</u>	<u>Zero growth</u>
<b>Others</b>			
Anticipated annual revenue growth rates	7%	7% to 42%	5% to 34%
Profit margins	23%	37%	7% to 70%
Pre-tax discount rate	5.84%	5.84%	6.54% to 10.10%
Terminal value	<u>2%</u>	<u>2%</u>	<u>2%</u>

- (i) The anticipated annual revenue growth rates used in the cash flow projections of the CGUs are determined based on historical sales and adjusted for expected efficiency improvements, market and economic conditions, and the supply and demand factors, where applicable.
- (ii) Profit margins are projected based on the historical profit margin achieved for the products.
- (iii) The pre-tax discount rate used reflects the overall weighted average cost of capital of the Group adjusted for specific risks relating to the relevant community pharmacy business.

The values assigned to the key assumptions represent management's assessment of future trends in the community pharmacy business and are based on both external sources and internal historical data.

Based on these assumptions, an impairment loss of RM936,354 (2024: RM Nil, 2023: RM Nil) is recognised during FYE 2025 in relation to goodwill as the recoverable amount determined is lower than the carrying amounts of the CGUs. Management is of the view that no impairment loss is required in relation to trademarks and distribution rights as the recoverable amounts determined are higher than the carrying amounts of the CGUs.

With regard to the assessment of value-in-use of the goodwill, trademarks and distribution rights, management believes that no reasonably possible change in the above key assumptions would cause the carrying amounts of the CGUs to materially exceed their recoverable amounts.



**13. ACCOUNTANTS' REPORT (Cont'd)**

Big Caring Group Bhd (201301014824 (1044657 - T))  
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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

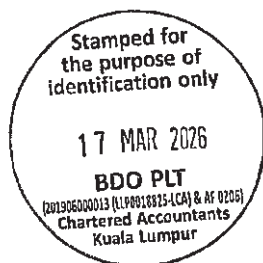
10. LEASES

The Group as lessee

Right-of-use assets

2023 Carrying amount	Balance as at 1.7.2022 RM	Additions RM	Reclassification to property, plant and equipment (Note 7) RM	Reassessment and modification RM	Depreciation charge for the financial year RM	Balance as at 30.6.2023 RM
Buildings	121,610,056	73,330,421	-	(4,297,031)	(24,771,193)	165,872,253
Motor vehicles	1,617,301	245,337	(187,418)	-	(409,942)	1,265,278
Office equipment	42,205	5,343	-	(29,504)	(12,790)	5,254
	<u>123,269,562</u>	<u>73,581,101</u>	<u>(187,418)</u>	<u>(4,326,535)</u>	<u>(25,193,925)</u>	<u>167,142,785</u>

2024 Carrying amount	Balance as at 1.7.2023 RM	Acquisition of subsidiaries (Note 5(c)) RM	Additions RM	Reclassification from property, plant and equipment (Note 7) RM	Reassessment and modification RM	Reversal of impairment RM	Depreciation charge for the financial year RM	Balance as at 30.6.2024 RM
Leasehold land	-	22,949,246	-	-	-	-	(161,586)	22,787,660
Buildings	165,872,253	139,571,919	56,417,023	-	(6,975,061)	154,273	(46,738,233)	308,302,174
Motor vehicles	1,265,278	890,268	821,956	289,425	-	-	(636,733)	2,630,194
Office equipment	5,254	87,792	-	-	-	-	(38,038)	55,008
Plant and machinery	-	300,677	-	-	-	-	(37,701)	262,976
Air conditioners	-	586,473	-	-	-	-	(57,663)	528,810
	<u>167,142,785</u>	<u>164,386,375</u>	<u>57,238,979</u>	<u>289,425</u>	<u>(6,975,061)</u>	<u>154,273</u>	<u>(47,669,954)</u>	<u>334,566,822</u>



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
*Accountants' Report*

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****10. LEASES (continued)**

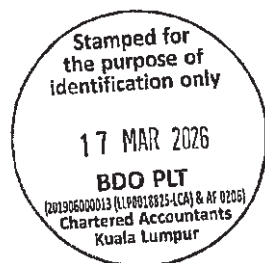
The Group as lessee (continued)

Right-of-use assets (continued)

2025	Balance as at 1.7.2024	Acquisition of subsidiaries (Note 5(c))	Additions	Reclassification from property, plant and equipment (Note 7)	Reassessment and modification	Impairment loss	Depreciation charge for the financial year	Balance as at 30.6.2025
Carrying amount	RM	RM	RM	RM	RM	RM	RM	RM
Leasehold land	22,787,660	-	-	-	-	-	(258,874)	22,528,786
Buildings	308,302,174	4,443,946	54,208,049	1,785,912	20,853,701	(1,706,576)	(68,491,835)	319,395,371
Motor vehicles	2,630,194	-	686,774	1,612,999	-	-	(1,061,909)	3,868,058
Office equipment	55,008	-	-	-	-	-	(34,523)	20,485
Plant and machinery	262,976	-	-	-	-	-	(56,551)	206,425
Air conditioners	528,810	-	-	-	-	-	(85,781)	443,029
	<u>334,566,822</u>	<u>4,443,946</u>	<u>54,894,823</u>	<u>3,398,911</u>	<u>20,853,701</u>	<u>(1,706,576)</u>	<u>(69,989,473)</u>	<u>346,462,154</u>

Lease liabilities

2023	Balance as at 1.7.2022	Additions	Reassessment and modification	Lease concessions	Lease payments	Interest expense	Balance as at 30.6.2023
Carrying amount	RM	RM	RM	RM	RM	RM	RM
Buildings	124,828,841	73,544,323	(4,539,272)	(75,883)	(28,254,068)	6,134,392	171,638,333
Motor vehicles	1,470,210	6,798	-	-	(467,028)	49,271	1,059,251
Office equipment	44,710	5,343	(31,463)	-	(13,976)	642	5,256
	<u>126,343,761</u>	<u>73,556,464</u>	<u>(4,570,735)</u>	<u>(75,883)</u>	<u>(28,735,072)</u>	<u>6,184,305</u>	<u>172,702,840</u>



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
*Accountants' Report*

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****10. LEASES (continued)**

The Group as lessee (continued)

Lease liabilities (continued)

	Balance as at 1.7.2023 RM	Acquisition of subsidiaries (Note 5(c)) RM	Additions RM	Reassessment and modification RM	Lease payments RM	Interest expense RM	Balance as at 30.6.2024 RM
<b>2024</b>							
Carrying amount							
Buildings	171,638,333	124,342,089	56,417,023	(6,947,044)	(53,967,993)	9,629,183	301,111,591
Motor vehicles	1,059,251	374,010	925,199	-	(649,713)	76,823	1,785,570
Office equipment	5,256	92,853	-	-	(42,878)	4,111	59,342
Plant and machinery	-	366,923	-	-	(83,102)	5,867	289,688
Air conditioners	-	336,562	-	-	(107,088)	16,410	245,884
	172,702,840	125,512,437	57,342,222	(6,947,044)	(54,850,774)	9,732,394	303,492,075
<b>2025</b>							
Carrying amount							
Buildings	301,111,591	4,677,073	53,479,589	18,962,307	(77,208,276)	12,896,381	313,918,665
Motor vehicles	1,785,570	1,717,260	639,200	-	(973,856)	153,121	3,321,295
Office equipment	59,342	-	-	-	(38,923)	3,105	23,524
Plant and machinery	289,688	-	-	-	(70,682)	7,077	226,083
Air conditioners	245,884	-	-	-	(160,632)	16,069	101,321
	303,492,075	6,394,333	54,118,789	18,962,307	(78,452,369)	13,075,753	317,590,888



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
*Accountants' Report*

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****10. LEASES (continued)****The Group as lessee (continued)**

## Lease liabilities (continued)

	2023 RM	2024 RM	2025 RM
Represented by:			
Current liabilities	24,047,904	63,672,181	67,102,328
Non-current liabilities	<u>148,654,936</u>	<u>239,819,894</u>	<u>250,488,560</u>
	<u>172,702,840</u>	<u>303,492,075</u>	<u>317,590,888</u>
Lease liabilities owing to:			
Financial institutions	1,059,251	2,361,828	3,666,374
Non-financial institutions	<u>171,643,589</u>	<u>301,130,247</u>	<u>313,924,514</u>
	<u>172,702,840</u>	<u>303,492,075</u>	<u>317,590,888</u>

- (a) The right-of-use assets are initially measured at cost, which comprise the initial amount of the lease liabilities adjusted for any lease payments made at or before the commencement date of the leases.

After initial recognition, right-of-use assets are stated at cost less accumulated depreciation and any accumulated impairment losses, and adjusted for any re-measurement of the lease liabilities.

The right-of-use assets are depreciated on the straight-line basis over the earlier of the estimated useful lives of the right-of-use assets or the end of the lease term. The lease terms of right-of-use assets are as follows:

Leasehold land	96 - 99 years
Buildings	1 - 17 years
Motor vehicles	5 years
Office equipment	2 - 5 years
Plant and machinery	5 years
Air conditioners	5 years

- (b) The Group has certain leases of buildings and office equipment with lease term of twelve (12) months or less, and low value leases of buildings of RM20,000 and below. The Group applies the "short-term lease" and "lease of low-value assets" exemptions for these leases.
- (c) For the purpose of impairment assessment, recoverable amount right-of-use assets is determined based on a "value-in-use" of each CGU.

Value-in-use of the CGUs is determined by discounting the future cash flows to be generated from continuing use of the CGUs. Management considered consecutive losses in certain outlets after their gestational periods of two (2) to three (3) financial years as one of the indicators of impairment indications. Management has made estimates about the future results and key assumptions applied to cash flow projections of the CGUs in determining the recoverable amount using the value-in-use model. These key assumptions include forecast growth in future revenues and operating profit margins, as well as determining an appropriate pre-tax discount rate and growth rates.



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
*Accountants' Report*

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****10. LEASES (continued)****The Group as lessee (continued)**

## (c) (continued)

During FYE 2025, management has determined that the recoverable amounts of certain right-of-use assets of the loss-making outlets are lower than their carrying amounts. Accordingly, the Group has recognised impairment losses on certain right-of-use assets amounted to RM1,706,576 (2024: RM Nil, 2023: RM Nil) within operating and administration expenses in the consolidated statements of profit or loss and other comprehensive income. The pre-tax discount rate applied on the cash flow projections in determining the recoverable amounts is 7% (2024: 5%, 2023: 5%).

With regard to the assessment of value-in-use of the CGUs, management believes that no reasonably possible change in any of the above key assumptions would cause the carrying amounts of the CGUs to further materially exceed their recoverable amounts.

(d) During FYE 2024, the Group recognised a reversal of impairment losses on certain right-of-use assets amounted to RM154,273 within other operating income in the consolidated statements of profit or loss and other comprehensive income.

(e) The following are the amounts recognised in profit or loss:

	2023 RM	2024 RM	2025 RM
Depreciation charge of right-of-use assets (included in operating and administration expenses)	25,193,925	47,669,954	69,989,473
Interest expense on lease liabilities (included in finance costs)	6,184,305	9,732,394	13,075,753
Expenses relating to short-term leases (included in operating and administration expenses)	847,675	4,573,063	2,755,615
Expenses relating to low-value leases (included in operating and administration expenses)	6,219	6,219	116,813
(Gain)/Loss on reassessment and modification of leases (included in operating, administration expenses and other operating income)	(244,200)	28,017	(1,404,595)
Impairment losses of right-of-use assets (included in operating and administration expenses)	-	-	1,706,576
Reversal of impairment of right-of-use assets (included in other operating income)	-	(154,273)	-
Variable lease payments based on sales (included in operating and administration expenses)	-	3,547,593	9,278,883
Variable lease payments arising from COVID-19 lease concessions (included in other operating income)	(75,883)	-	-
	<u>31,912,041</u>	<u>65,402,967</u>	<u>95,518,518</u>



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****10. LEASES (continued)****The Group as lessee (continued)**

- (f) Some leases of retail outlets contain variable lease payments that are based on sales that the Group makes at the outlets. Fixed and variable rental payments were at follows:

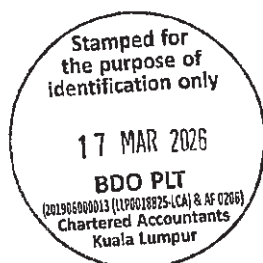
Group	Fixed payments RM	Variable payments RM	Total payments RM	Estimated annual impact on rent of a 1% increase in sales RM
<b>2025</b>				
Leases with lease payments based on sales	78,452,369	9,278,883	87,731,252	92,789
<b>2024</b>				
Leases with lease payments based on sales	54,850,774	3,547,593	58,398,367	35,476
<b>2023</b>				
Leases with lease payments based on sales	28,735,072	-	28,735,072	-

- (g) The following are total cash outflows for leases as a lessee:

	2023 RM	2024 RM	2025 RM
Included in net cash from operating activities:			
Payment relating to short-term leases and low value assets	853,894	4,579,282	2,872,428
Interest paid in relation to lease liabilities	6,184,305	9,732,394	13,075,753
Payment relating to variable lease payments not included in the measurement of lease liabilities	-	3,547,593	9,278,883
Included in net cash from investing activities:			
Purchase of right-of-use assets	24,637	186,182	47,575
Included in net cash used in financing activities:			
Payment of lease liabilities	<u>28,735,072</u>	<u>54,850,774</u>	<u>78,452,369</u>
	<u>35,797,908</u>	<u>72,896,225</u>	<u>103,727,008</u>

- (h) Management exercises significant judgement in determining the incremental borrowing rates whenever the implicit rates of interest in a lease are not readily determinable as well as the lease terms. The incremental borrowing rates used are based on prevailing market borrowing rates over similar lease terms, of similar value as the right-of-use asset in a similar economic environment.

The Group has lease contracts that include extension and termination options. These options are used to maximise operational flexibility in terms of managing the assets used in the Group's operations. Management exercises significant judgement in determining whether these extension and termination options are reasonably certain to be exercised.



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****10. LEASES (continued)****The Group as lessee (continued)**

- (i) As at the end of the reporting period, certain land and buildings of the Group with a total carrying amount of RM31,633,652 (2024: RM27,651,964, 2023: RM Nil) has been charged to a bank for credit facilities granted to the Group as disclosed in Note 19(b) to the consolidated financial statements respectively.
- (j) The following are the undiscounted potential future rental payments that are not included in the lease term:

	Within 5 years RM	More than 5 years RM	Total RM
<b>30 June 2023</b>			
Extension options expected not to be exercised	-	-	-
<b>30 June 2024</b>			
Extension options expected not to be exercised	5,015,352	1,082,209	6,097,561
<b>30 June 2025</b>			
Extension options expected not to be exercised	4,932,852	1,708,813	6,641,665

- (k) The table below summarises the maturity profile of the lease liabilities of the Group at end of the reporting period based on contractual undiscounted repayment obligations as follows:

	Weighted average incremental borrowing rate per annum %	Within 1 year RM	1 - 5 years RM	Over 5 years RM	Total RM
<b>30 June 2023</b>					
<b>Lease liabilities</b>					
Fixed rate	3.84 - 4.55	30,310,355	106,814,278	63,223,697	200,348,330
<b>30 June 2024</b>					
<b>Lease liabilities</b>					
Fixed rate	2.12 - 5.10	73,402,217	194,050,117	65,155,968	332,608,302
<b>30 June 2025</b>					
<b>Lease liabilities</b>					
Fixed rate	2.16 - 8.00	79,055,094	225,051,633	59,640,589	363,747,316



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****10. LEASES (continued)****The Group as lessee (continued)**

- (l) Sensitivity analysis for fixed rate lease liabilities at the end of the reporting period is not presented as it is not affected by changes in interest rate.
- (m) During the financial year, the Group made the following cash payments to purchase right-of-use assets:

	2023 RM	2024 RM	2025 RM
Additions of right-of-use assets	73,581,101	57,238,979	54,894,823
Reclassification from property, plant and equipment (Note 7)	-	289,425	-
Financed by lease liabilities	(73,556,464)	(57,342,222)	(54,118,789)
Provision for restoration costs capitalised (Note 20(g))	-	-	(796,393)
Recognised in profit or loss	-	-	67,934
	<u>24,637</u>	<u>186,182</u>	<u>47,575</u>

- (n) Reconciliation of liabilities arising from financing activities

The table below details the changes in the Group's liabilities arising from financing activities, including both cash and non-cash changes. Liabilities arising from financing activities are those for which cash flows were, or future cash flows will be, classified in the Group's consolidated statements of cash flows as cash flows from financing activities.

	2023 RM	2024 RM	2025 RM
At beginning of financial year	126,343,761	172,702,840	303,492,075
Cash flows:			
- Payments of lease liabilities	(22,550,767)	(45,118,380)	(65,376,616)
- Payments of lease interests	(6,184,305)	(9,732,394)	(13,075,753)
	(28,735,072)	(54,850,774)	(78,452,369)
Non-cash flows changes:			
- Additions of right-of-use assets	73,556,464	57,342,222	54,118,789
- Acquisition of subsidiaries (Note 5(c))	-	125,512,437	6,394,333
- Lease concessions	(75,883)	-	-
- Reassessment and modification	(4,570,735)	(6,947,044)	18,962,307
- Interest expenses (Note 22)	6,184,305	9,732,394	13,075,753
At end of financial year	<u>172,702,840</u>	<u>303,492,075</u>	<u>317,590,888</u>



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**13. ACCOUNTANTS' REPORT (Cont'd)**

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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****10. LEASES (continued)****The Group as lessor**

The Group has entered into non-cancellable lease agreements on certain properties for terms of between two (2) to six (6) years (2024: two (2) to six (6) years, 2023: two (2) to six (6) years) and renewable at the end of the lease period. The monthly rental consists of a fixed base rent.

The Group has aggregate future minimum lease receivables as at the end of each reporting period as follows:

	2023 RM	2024 RM	2025 RM
Less than one (1) year	154,650	97,550	288,876
Later than one (1) year and not later than five (5) years	127,500	85,150	199,367
Later than five (5) years	6,000	-	-
	<u>288,150</u>	<u>182,700</u>	<u>488,243</u>

**11. INVESTMENTS IN ASSOCIATES**

	2023 RM	2024 RM	2025 RM
Unquoted shares, at cost	-	-	5,707,200
Share of post acquisition reserves	-	-	(12,165)
	<u>-</u>	<u>-</u>	<u>5,695,035</u>

(a) Investments in associates are measured at cost less impairment losses in the separate financial statements of the Group and accounted for using equity method in the consolidated financial statements.

(b) The details of the associates are as follows:

Name of company	Country of incorporation/ Principal place of business	Effective interest in equity			Principal activities
		2023 %	2024 %	2025 %	
Axelton Healthcare Sdn. Bhd. (AHSB) <sup>(3)</sup>	Malaysia	-	50	50	Import, sale and distribution of pharmaceutical, medical, cosmetic and related Items
Data Flows Sdn. Bhd. ("DFSB") <sup>(1)</sup> <sup>(2)</sup>	Malaysia	-	-	30.07	Provision of software, platforms development and technology consultancy.



**13. ACCOUNTANTS' REPORT (Cont'd)**

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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****11. INVESTMENTS IN ASSOCIATES (continued)**

(b) The details of the associates are as follows: (continued)

- (1) Not audited by BDO PLT or BDO Member Firms  
(2) Equity accounted based on management accounts for the financial year ended 30 June 2025  
(3) The shares are held in trust by appointed persons on behalf of Big Caring Group Bhd

(c) DFSB has a financial year end of 31 December, which is not conterminous with the Group. The unaudited financial statements of DFSB for financial period ended 30 June 2025 have been used in applying the equity method of accounting. The use of the unaudited financial statements is not expected to have any significant effects on the consolidated financial statements of the Group.

(d) The summarised financial information of the associates are as follows:

	DFSB RM	AHSB RM	Total RM
<b>2025</b>			
<b>Assets and liabilities</b>			
Non-current assets	13,858	-	13,858
Current assets	7,379,413	32,193	7,411,606
Non-current liabilities	-	-	-
Current liabilities	(161,232)	(32,193)	(193,425)
Net assets	<u>7,232,039</u>	-	<u>7,232,039</u>
<b>Results</b>			
Revenue	257,333	10,652	267,985
Loss for the financial year	(16,034)	(34,639)	(50,673)
Total comprehensive loss	(16,034)	(34,639)	(50,673)
Cash flows from:			
- operating activities	332,441	(31,303)	301,138
- investing activities	(4,040,258)	-	(4,040,258)
- financing activities	2,312,606	60,000	2,372,606
Net (decrease)/increase in cash and cash equivalents	<u>(1,395,211)</u>	28,697	<u>(1,366,514)</u>



**13. ACCOUNTANTS' REPORT (Cont'd)**

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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****12. DEFERRED TAX ASSETS/(LIABILITIES)**

(a) The deferred tax assets and liabilities are made up of the following:

	2023 RM	2024 RM	2025 RM
As at beginning of financial year	(1,053,728)	1,292,531	124,002,315
Acquisition of subsidiaries (Note 5(c))	-	123,318,744	47,881,101
Recognised in profit or loss (Note 24)	<u>2,346,259</u>	<u>(608,960)</u>	<u>(2,996,455)</u>
As at end of financial year	<u>1,292,531</u>	<u>124,002,315</u>	<u>168,886,961</u>
Presented after appropriate offsetting as follows:			
Deferred tax assets	(2,949,934)	(3,108,075)	(4,773,399)
Deferred tax liabilities	<u>4,242,465</u>	<u>127,110,390</u>	<u>173,660,360</u>
	<u>1,292,531</u>	<u>124,002,315</u>	<u>168,886,961</u>

(b) The components and movements of deferred tax assets and liabilities during the financial year prior to offsetting are as follows:

Deferred tax assets	Provisions RM	Others RM	Total RM
At 1 July 2022	(3,003,482)	(928,554)	(3,932,036)
Recognised in profit or loss	<u>1,208,476</u>	<u>(226,374)</u>	<u>982,102</u>
At 30 June 2023, prior to offsetting	<u>(1,795,006)</u>	<u>(1,154,928)</u>	<u>(2,949,934)</u>
Offsetting			<u>-</u>
At 30 June 2023			<u>(2,949,934)</u>
At 1 July 2023	(1,795,006)	(1,154,928)	(2,949,934)
Acquisition of subsidiaries	-	(4,135,781)	(4,135,781)
Recognised in profit or loss	<u>(914,816)</u>	<u>(102,963)</u>	<u>(1,017,779)</u>
At 30 June 2024, prior to offsetting	<u>(2,709,822)</u>	<u>(5,393,672)</u>	<u>(8,103,494)</u>
Offsetting			<u>4,995,419</u>
At 30 June 2024			<u>(3,108,075)</u>
At 1 July 2024	(2,709,822)	(5,393,672)	(8,103,494)
Acquisition of subsidiaries	-	(425,875)	(425,875)
Recognised in profit or loss	<u>(795,928)</u>	<u>(263,881)</u>	<u>(1,059,809)</u>
At 30 June 2025, prior to offsetting	<u>(3,505,750)</u>	<u>(6,083,428)</u>	<u>(9,589,178)</u>
Offsetting			<u>4,815,779</u>
At 30 June 2025			<u>(4,773,399)</u>



**13. ACCOUNTANTS' REPORT (Cont'd)**

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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****12. DEFERRED TAX ASSETS/(LIABILITIES) (continued)**

- (b) The components and movements of deferred tax assets and liabilities during the financial year prior to offsetting are as follows:

Deferred tax liabilities	Property, plant and equipment RM	Trademarks RM	Dealership and distribution rights RM	Other RM	Total RM
At 1 July 2022	2,877,308	-	-	1,000	2,878,308
Recognised in profit or loss	1,355,157	-	-	9,000	1,364,157
At 30 June 2023, prior to offsetting	4,232,465	-	-	10,000	4,242,465
Offsetting					-
At 30 June 2023					<u>4,242,465</u>
At 1 July 2023	4,232,465	-	-	10,000	4,242,465
Acquisition of subsidiaries	708,016	122,033,365	1,511,000	3,202,144	127,454,525
Recognised in profit or loss	1,166,319	-	(755,500)	(2,000)	408,819
At 30 June 2024, prior to offsetting	6,106,800	122,033,365	755,500	3,210,144	132,105,809
Offsetting					(4,995,419)
At 30 June 2024					<u>127,110,390</u>
At 1 July 2024	6,106,800	122,033,365	755,500	3,210,144	132,105,809
Acquisition of subsidiaries	1,222,290	6,761,623	39,804,108	518,955	48,306,976
Recognised in profit or loss	(1,186,365)	-	(761,678)	11,397	(1,936,646)
At 30 June 2025, prior to offsetting	6,142,725	128,794,988	39,797,930	3,740,496	178,476,139
Offsetting					(4,815,779)
At 30 June 2025					<u>173,660,360</u>



**13. ACCOUNTANTS' REPORT (Cont'd)**

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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****12. DEFERRED TAX ASSETS/(LIABILITIES) (continued)**

- (c) The amounts of temporary differences for which no deferred tax assets have been recognised in the consolidated statements of financial position are as follows:

	2023 RM	2024 RM	2025 RM
Unabsorbed capital allowances	5,839,880	6,308,992	5,054,400
Unused tax losses:			
- expires by 30 June 2028	2,774,791	3,443	3,443
- expires by 30 June 2030	161,472	168,403	102,716
- expires by 30 June 2031	1,071,865	1,139,444	1,114,558
- expires by 30 June 2032	1,521,631	1,079,599	1,113,599
- expires by 30 June 2033	4,800,116	7,380,304	5,283,586
- expires by 30 June 2034	-	2,633,006	5,146,121
- expires by 30 June 2035	-	-	4,071,014
Other temporary differences	(1,888,275)	681,041	479,185
	<u>14,281,480</u>	<u>19,394,232</u>	<u>22,368,622</u>

Deferred tax assets have not been recognised in respect of this item as it is not probable that future taxable profits would be available against which the deductible temporary differences could be utilised.

With effect from 1 January 2023, any unused tax losses shall be deductible for a maximum period of ten (10) consecutive years of assessment immediately following that year of assessment. Any amount which is not deducted at the end of the period of ten (10) years of assessment shall be disregarded.

**13. OTHER INVESTMENTS**

	2023 RM	2024 RM	2025 RM
<b>Non-current assets</b>			
<b>Fair value through profit or loss</b>			
Quoted equity investments	<u>80,354</u>	<u>299,241</u>	<u>470,932</u>
<b>Current assets</b>			
<b>Fair value through profit or loss</b>			
Short term investment funds	<u>-</u>	<u>35,431,502</u>	<u>51,137,716</u>

- (a) Other investments are classified as financial assets at fair value through profit or loss.
- (b) Short term investment funds of the Group represent highly liquid money market instruments, which are readily convertible to known amounts of cash and are subject to insignificant risk of changes in value.
- (c) The fair values of quoted investments are determined by reference to the exchange quoted market bid prices at the close of the business at the end of each reporting period.

The fair values of short term investment funds are determined by reference to the quoted prices at the close of business at the end of each reporting period.



**13. ACCOUNTANTS' REPORT (Cont'd)**

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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****13. OTHER INVESTMENTS (continued)**

- (c) The fair value of other investments of the Group are categorised as Level 1 in the fair value hierarchy. There is no transfer between levels in the hierarchy during the financial year.
- (d) The Group has no intention and no historical trend of active trading in these quoted equity investment. Short term investment funds of the Group are exposed to changes in market quoted prices. However, the volatility of these funds prices is considered low. The Director are of the opinion that the Group is not subject to significant exposure to price risk and accordingly, no sensitivity analysis is being presented at the end of each reporting period.
- (e) Other investments are denominated in RM.

**14. INVENTORIES**

	2023 RM	2024 RM	2025 RM
<b>At cost</b>			
Raw materials	-	6,662,208	8,761,558
Packaging materials	-	1,495,131	1,342,070
Work-in-progress	-	1,373,853	1,992,815
Finished goods	<u>286,696,014</u>	<u>499,256,071</u>	<u>685,806,308</u>
	<u>286,696,014</u>	<u>508,787,263</u>	<u>697,902,751</u>

- (a) Finished goods are determined using a weighted average cost basis and stated at the lower of cost and net realisable value.
- (b) Raw materials and packaging materials are determined using the first in, first out formula. Cost of work-in-progress included the cost of raw materials, direct labour, other direct cost and an appropriate portion of production overheads based on normal operating capacity of the production facilities.
- (c) During the financial year, inventories of the Group recognised as cost of sales amounted to RM2,568,793,299 (2024: RM1,705,707,959, 2023: RM882,443,070).
- (d) During the financial year, the Group had written down inventories amounted to RM2,259,576 (2024: RM379,882, 2023: RM357,416) which is recognised as cost of sales.
- (e) During the financial year, the Group had written back inventories amounted to RM123,155 (2024: RM407,890, 2023: RM4,622,877), which is recognised as cost of sales.
- (f) During the financial year, the Group had written off inventories amounted to RM1,569,881 (2024: RM120,062, 2023: RM Nil), which is recognised as cost of sales.
- (g) The Group writes down its obsolete or slow-moving inventories based on assessment of their estimated net selling price. Inventories are written down when events or changes in circumstances indicate that the carrying amounts could not be recovered. Management specifically analyses sales trend and current economic trends when making this judgement to evaluate the adequacy of the write down for obsolete or slow-moving inventories. Where expectations differ from the original estimates, the differences would impact the carrying amount of inventories.



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****15. TRADE AND OTHER RECEIVABLES**

	2023 RM	2024 RM	2025 RM
<b>Trade receivables</b>			
Third parties	9,593,175	37,652,029	66,532,974
Related party	15,525	2,963,351	8,673,779
	9,608,700	40,615,380	75,206,753
Less: impairment losses			
- third parties	(1,353,263)	(1,508,044)	(2,036,348)
- related parties	-	-	(183,371)
Trade receivables, net	8,255,437	39,107,336	72,987,034
<b>Other receivables</b>			
Other receivables	19,321,794	39,543,393	24,916,994
Amounts owing by related parties	3,808,989	3,808,989	1,163,498
Amount due from a corporate shareholder	826	826	-
Deposits	12,926,521	29,085,981	29,795,087
	36,058,130	72,439,189	55,875,579
Less: Impairment losses			
- other receivables	(199,144)	(124,657)	(844,035)
- related parties	-	-	(30,443)
Other receivables, net	35,858,986	72,314,532	55,001,101
Total receivables	44,114,423	111,421,868	127,988,135
Prepayments	2,810,279	24,821,810	18,057,216
Trade and other receivables	<u>46,924,702</u>	<u>136,243,678</u>	<u>146,045,351</u>

- (a) Total receivables are classified as financial assets measured at amortised cost.
- (b) Trade receivables are unsecured and interest-free with normal trade credit terms of 30 to 120 days (2024: 30 to 90 days, 2023: 30 to 90 days). They are recognised at their original invoice amounts, which represent their fair values on initial recognition.
- (c) Non-trade amounts owing by related parties and corporate shareholder represent advances and payments made on behalf, which are unsecured, interest-free and payable within the next twelve (12) months in cash and cash equivalents.



**13. ACCOUNTANTS' REPORT (Cont'd)**

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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****15. TRADE AND OTHER RECEIVABLES (continued)**

- (d) Impairment for trade receivables including lease receivables that do not contain a significant financing component are recognised based on the simplified approach using the lifetime expected credit losses.

The Group applies the MFRS 9 simplified approach in measuring expected credit losses ("ECL") which uses a lifetime expected loss allowance for trade receivables. The Group has established a provision matrix that is based on its historical credit loss experience, adjusted to reflect current and forward-looking information such as consumer price index affecting the ability of the customers to settle the receivables.

For trade receivables, which are reported net, such impairments are recorded in a separate impairment account with the loss being recognised within operating and administration expenses in the consolidated statements of profit or loss. On confirmation that the trade receivable would not be collectable, the gross carrying value of the asset would be written off against the associated impairment.

Management exercised significant judgement in determining the probability of default by trade receivables, appropriate forward looking information.

Impairment for other receivables, amounts owing by corporate shareholder and related parties are recognised based on the general approach within MFRS 9 using the forward looking ECL. The methodology used to determine the amount of the impairment is based on whether there has been a significant increase in credit risk since initial recognition of the financial asset. For those in which the credit risk has not increased significantly since initial recognition of the financial asset, twelve-month ("12 month") expected credit losses along with gross interest income are recognised. For those in which credit risk has increased significantly, lifetime expected credit losses along with the gross interest income are recognised. For those that are determined to be credit impaired, lifetime ECL along with interest income on a net basis are recognised.

The probability of non-payment by other receivables, amounts owing by corporate shareholder and related parties is adjusted by forward looking information and multiplied by the amount of the expected loss arising from default to determine the twelve-month or lifetime expected credit loss for the other receivables, amounts owing by corporate shareholder and related parties.

It requires management to exercise significant judgement in determining the probability of default by other receivables, corporate shareholder and related parties, appropriate forward-looking information and significant increase in credit risk.



**13. ACCOUNTANTS' REPORT (Cont'd)**

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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****15. TRADE AND OTHER RECEIVABLES (continued)**

(e) Lifetime expected loss allowance for trade receivables are as follows:

	Gross carrying amount RM	Impairment loss RM	Net carrying amount RM
<b>30 June 2023</b>			
Current	3,947,425	-	3,947,425
1 to 30 days past due	1,677,731	-	1,677,731
31 to 60 days past due	826,066	(26,280)	799,786
61 to 90 days past due	201,570	-	201,570
91 to 120 days past due	226,369	-	226,369
More than 120 days past due	2,729,539	(1,326,983)	1,402,556
	5,661,275	(1,353,263)	4,308,012
	9,608,700	(1,353,263)	8,255,437
<b>30 June 2024</b>			
Current	16,880,345	-	16,880,345
1 to 30 days past due	6,580,791	-	6,580,791
31 to 60 days past due	4,914,013	-	4,914,013
61 to 90 days past due	2,282,111	-	2,282,111
91 to 120 days past due	1,039,667	(26,280)	1,013,387
More than 120 days past due	8,918,453	(1,481,764)	7,436,689
	23,735,035	(1,508,044)	22,226,991
	40,615,380	(1,508,044)	39,107,336
<b>30 June 2025</b>			
Current	29,903,558	(36,109)	29,867,449
1 to 30 days past due	20,878,019	(58,366)	20,819,653
31 to 60 days past due	11,602,719	(52,815)	11,549,904
61 to 90 days past due	6,621,712	(281,131)	6,340,581
91 to 120 days past due	698,409	(51,929)	646,480
More than 120 days past due	5,502,336	(1,739,369)	3,762,967
	45,303,195	(2,183,610)	43,119,585
	75,206,753	(2,219,719)	72,987,034



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**13. ACCOUNTANTS' REPORT (Cont'd)**

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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****15. TRADE AND OTHER RECEIVABLES (continued)**

- (f) The reconciliation of movements in impairment loss for trade and other receivables at the end of each reporting period are as follows:

	Lifetime ECL allowance RM	Credit impaired RM	Total allowance RM
<b>Trade receivables</b>			
At 1 July 2022	50,791	1,684,593	1,735,384
Charge for the financial year	-	25,709	25,709
Reversal of impairment losses	-	(405,636)	(405,636)
Written off	-	(2,194)	(2,194)
	<u>50,791</u>	<u>1,302,472</u>	<u>1,353,263</u>
At 30 June 2023	50,791	1,302,472	1,353,263
At 1 July 2023	50,791	1,302,472	1,353,263
Acquisition of subsidiaries	-	57,565	57,565
Charge for the financial year	-	227,420	227,420
Reversal of impairment losses	-	(7,299)	(7,299)
Written off	-	(122,905)	(122,905)
	<u>50,791</u>	<u>1,457,253</u>	<u>1,508,044</u>
At 30 June 2024	50,791	1,457,253	1,508,044
At 1 July 2024	50,791	1,457,253	1,508,044
Acquisition of subsidiaries	-	357,481	357,481
Charge for the financial year	270,635	404,666	675,301
Reversal of impairment losses	(49,041)	(272,066)	(321,107)
	<u>272,385</u>	<u>1,947,334</u>	<u>2,219,719</u>
At 30 June 2025	272,385	1,947,334	2,219,719
<b>Other receivables</b>			
At 1 July 2022	43,599	89,508	133,107
Charge for the financial year	581	73,781	74,362
Written off	(8,325)	-	(8,325)
	<u>35,855</u>	<u>163,289</u>	<u>199,144</u>
At 30 June 2023	35,855	163,289	199,144
At 1 July 2023	35,855	163,289	199,144
Written off	-	(74,487)	(74,487)
	<u>35,855</u>	<u>88,802</u>	<u>124,657</u>
At 30 June 2024	35,855	88,802	124,657
At 1 July 2024	35,855	88,802	124,657
Acquisition of subsidiaries	-	30,443	30,443
Charge for the financial year	149,795	603,763	753,558
Reversal of impairment losses	(34,180)	-	(34,180)
	<u>151,470</u>	<u>723,008</u>	<u>874,478</u>
At 30 June 2025	151,470	723,008	874,478

Credit impaired refers to individually determined debtors who are in significant financial difficulties and have defaulted on payments to be impaired as at the financial year end.



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****15. TRADE AND OTHER RECEIVABLES (continued)**

- (g) No ECL is recognised arising from corporate shareholder and related parties as it is negligible.
- (h) As at the end of each reporting period, trade receivables of the Group are not secured by any collaterals. The Group did not renegotiate the terms of any trade receivables at the end of each reporting period.
- (i) As at the end of each reporting period, the Group was not subject to significant concentration of credit risk.
- (j) The currency exposure profile of receivables (excluding prepayments) are as follows:

	2023 RM	2024 RM	2025 RM
Ringgit Malaysia ("RM")	43,500,580	103,552,349	113,918,173
Chinese Renminbi ("RMB")	-	50,100	851,237
United States Dollar ("USD")	486,067	405,339	8,085,816
Euro Dollar ("Euro")	23,890	27,278	1,252,107
Australian Dollar ("AUD")	-	277,950	277,950
Singapore Dollar ("SGD")	103,886	7,051,181	3,103,362
Brunei Dollar	-	-	435,019
Japanese Yen	-	-	51,023
Thai Baht ("THB")	-	19,546	13,448
Indonesian Rupiah	-	38,125	-
	<u>44,114,423</u>	<u>111,421,868</u>	<u>127,988,135</u>

- (k) Sensitivity analysis of RM against foreign currencies at the end of the reporting period of the Group, assuming that all other variables remain constant, are as follows:

	2023 RM	2024 RM	2025 RM
<b>Effects of 5% (2024: 5%, 2023: 5%) changes to RM against foreign currencies</b>			
Profit after tax and equity			
RM/USD - strengthen	18,470	15,403	306,261
RM/USD - weaken	(18,470)	(15,403)	(307,261)
RM/SGD - strengthen	3,948	267,945	117,928
RM/SGD - weaken	(3,948)	(267,945)	(117,928)

The exposure of the Group to the other currencies are not significant, hence the effects of the changes in the exchange rates are not presented.



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****16. CASH AND BANK BALANCES**

	2023 RM	2024 RM	2025 RM
Cash and bank balances	27,763,993	159,476,121	280,072,752
Deposits with licensed banks	<u>3,995,286</u>	<u>16,088,017</u>	<u>14,823,561</u>
	<u>31,759,279</u>	<u>175,564,138</u>	<u>294,896,313</u>

- (a) Cash and bank balances are classified as financial assets measured at amortised cost.
- (b) No ECL is recognised arising from cash at banks and deposits with licensed banks because the probability of default by these financial institutions is negligible.
- (c) Deposits placed with licensed banks of the Group has maturity periods of 1 month to 1 year (2024: 1 month to 1 year, 2023: 9 months to 1 year) with interest rate of 1.83% to 4.95% (2024: 2.04% to 4.05% and 2023: 1.80% to 4.15%) per annum.
- (d) Certain deposits placed with licensed banks are pledged to financial institutions for banking facilities granted to the Group as disclosed in Note 19(b) to the consolidated financial statements.
- (e) For the purpose of the consolidated statements of cash flows, cash and cash equivalents comprise the following as at the end of each reporting period:

	2023 RM	2024 RM	2025 RM
Cash and bank balances	27,763,993	159,476,121	280,072,752
Deposits with licensed banks	3,995,286	16,088,017	14,823,561
Short term investment funds (Note 13)	-	<u>35,431,502</u>	<u>51,137,716</u>
As per consolidated statements of financial position	31,759,279	210,995,640	346,034,029
Less: Pledged deposits placed with licensed bank for more than three (3) months	(2,902,496)	(15,112,770)	(13,096,406)
Less: Bank overdraft (Note 19)	<u>(15,505)</u>	<u>(492,671)</u>	<u>(674,202)</u>
As per consolidated statements of cash flows	<u>28,841,278</u>	<u>195,390,199</u>	<u>332,263,421</u>

- (f) The currency exposure profile of cash and bank balances of the Group are as follows:

	2023 RM	2024 RM	2025 RM
RM	31,749,100	175,491,388	291,602,866
USD	10,179	66,465	1,949,353
THB	-	-	1,220,232
AUD	-	6,285	6,063
SGD	-	-	117,799
	<u>31,759,279</u>	<u>175,564,138</u>	<u>294,896,313</u>

Sensitivity analysis of RM against foreign currency for cash and bank balances is not presented as it is not material to the Group.



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****17. SHARE CAPITAL**

	2023		2024		2025	
	Number of shares	RM	Number of shares	RM	Number of shares	RM
<b>Issued and fully paid ordinary shares with no par value:</b>						
At the beginning of the financial year	135,200,000	28,414,365	135,200,000	28,414,365	163,500,000	238,414,515
Issuance of ordinary shares	-	-	28,300,000	210,000,150	6,282,217	13,191,776
At the end of the financial year	<u>135,200,000</u>	<u>28,414,365</u>	<u>163,500,000</u>	<u>238,414,515</u>	<u>169,782,217</u>	<u>251,606,291</u>

- (a) The owners of the Company are entitled to receive dividends as and when declared by the Company and are entitled to one (1) vote per ordinary shares at meetings of the Company. All ordinary shares rank pari passu with regard to the residual assets of the Company.
- (b) During the FYE 30 June 2024, the Company increased its issued share capital from RM28,414,365 to RM238,414,515 by way of issuance of 28,300,000 new ordinary shares for a total consideration of RM210,000,150.
- (c) During the FYE 30 June 2025, the Company increased its issued and paid-up ordinary share capital from RM238,414,515 to RM251,606,291 by way of issuance of:
- (i) 1,103,892 ordinary shares pursuant to the exercise of Employees' Share Options Scheme at an exercise price of RM7.40 per ordinary share for cash;
  - (ii) 5,178,325 ordinary shares pursuant to the exercise of Employees' Share Options Scheme at an exercise price of RM0.97 per ordinary share for cash; and

The newly issued shares rank pari passu in all respects with the existing ordinary shares of the Company. There were no other issues of shares during the financial year.



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****18. RESERVES**

	2023 RM	2024 RM	2025 RM
<b>Non-distributable reserve:</b>			
Share option reserve	2,028,854	2,113,389	-
Reorganisation reserve	(41,600)	(41,600)	(41,600)
Foreign exchange translation reserve	-	-	15,282
<b>Distributable reserve:</b>			
Retained earnings	<u>105,255,918</u>	<u>121,816,412</u>	<u>170,501,805</u>
	<u>107,243,172</u>	<u>123,888,201</u>	<u>170,475,487</u>

The movements in each category of reserves are disclosed in the consolidated statements of changes in equity.

The nature of reserve is as follows:

## (a) Share option reserve

The share option reserve represents the effect of the equity-settled share option granted to employees. This reserve is made up of the cumulative value of services received from employees for the issue of share options.

## (b) Reorganisation reserve

The reorganisation debit arose from the acquisition of subsidiaries based on the difference between the amount recorded as cost of merger and the nominal value of subsidiaries' share capital acquired under the pooling of interest method of accounting.

## (c) Exchange translation reserve

The exchange translation reserve is used to record foreign currency exchange differences arising from the translation of the financial statements of foreign operations whose functional currencies are different from that of the presentation currency of the Group. It is also used to record the exchange differences arising from monetary items which form part of the net investment of the Group in foreign operations, where the monetary item is denominated in either the functional currency of the reporting entity or the foreign operation.



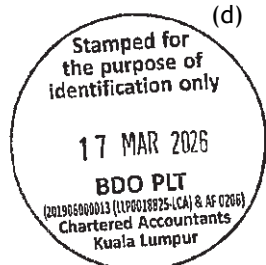
**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****19. BORROWINGS**

	2023 RM	2024 RM	2025 RM
<b>Non-current liabilities</b>			
- Term loans	38,664,136	722,771,399	912,890,860
- Revolving credit	-	72,386,619	72,386,619
	<u>38,664,136</u>	<u>795,158,018</u>	<u>985,277,479</u>
<b>Current liabilities</b>			
- Term loans	3,704,641	15,785,254	15,405,400
- Bank overdraft	15,505	492,671	674,202
- Bankers' acceptances	84,667,000	79,800,000	140,530,442
- Invoice financing	-	-	4,625,249
- Revolving credit	27,943,898	67,991,294	184,670,690
	<u>116,331,044</u>	<u>164,069,219</u>	<u>345,905,983</u>
<b>Total borrowings</b>			
- Term loans	42,368,777	738,556,653	928,296,260
- Bank overdraft	15,505	492,671	674,202
- Bankers' acceptances	84,667,000	79,800,000	140,530,442
- Invoice financing	-	-	4,625,249
- Revolving credit	27,943,898	140,377,913	257,057,309
	<u>154,995,180</u>	<u>959,227,237</u>	<u>1,331,183,462</u>

- (a) Borrowings are classified as financial liabilities measured at amortised cost.
- (b) Borrowings are secured by freehold land and buildings, warehouse and capital work-in-progress, leasehold land and buildings, investment properties and deposits with licensed banks of the Group as disclosed in Notes 7(e), 8(c), 10(i) and 16(d) to the consolidated financial statements, joint and severally guarantee by the certain Directors of the Company, the assignment of Life Assurance Policy by certain Directors of the Company, corporate guarantee by the Company and certain subsidiaries, letter of comfort and corporate guarantee provided by a corporate shareholder of the Company and Directors of certain subsidiaries, letter of undertaking issued by the Directors, Lee Meng Chuan and Lim Sin Yin and a corporate shareholder of the Company, against certain fixed deposits and memorandum of charge on shares of certain subsidiaries.
- (c) Certain borrowings of the Group carry the following significant covenants:
- (i) Consolidated Finance Service Cover Ratio is to be maintained of no less than 1.25 times throughout the financing tenure.
  - (ii) Consolidated net debt to EBITDA shall be maintained at a minimum of 4.5 times.
  - (iii) Gearing ratio shall not exceed six (6) times throughout the financing tenure.
- (d) The term loans of the Group are repayable by monthly instalments ranging from 42 to 300 months (2024: 42 to 300 months, 2023: 42 to 300 months).



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****19. BORROWINGS (continued)**

- (e) The revolving credit facilities of the Group are unsecured and repayable on demand. However, the Group has obtained confirmation from the lender that the facilities will be made available for a period exceeding 12 months from the reporting date. Included in revolving credit are RM41,998,500 (2024: RM41,998,500, 2023: Nil) which are repayable by 1<sup>st</sup> instalment on 21 November 2026 and 19 October 2030 respectively.
- (f) The carrying amounts of borrowings are reasonable approximation of fair value, either due to their short-term in nature or that floating rate instruments that are re-priced to market interest rates on or near the end of each reporting period.

The fair value for disclosure purpose of borrowings obligations is categorised as Level 3 in the fair value hierarchy, which is estimated based on expected future cash flows discounted at the market rate of interest as at the end of the reporting period. There is no transfer between levels in the fair value hierarchy during the financial year.

- (g) Borrowings are denominated in RM.
- (h) The following table sets out the carrying amounts as at the end of each reporting period and the remaining maturities of the borrowings of the Group that are exposed to interest rate risk:

	Within 1 year RM	1 - 2 years RM	2 - 5 years RM	More than 5 years RM	Total RM
<b>30 June 2023</b>					
<b>Floating rates</b>					
Term loans	3,704,641	3,996,701	8,462,692	26,204,743	42,368,777
Bank overdraft	15,505	-	-	-	15,505
<b>Fixed rates</b>					
Bankers' acceptances	84,667,000	-	-	-	84,667,000
Revolving credit	27,943,898	-	-	-	27,943,898
<b>30 June 2024</b>					
<b>Floating rates</b>					
Term loans	15,676,338	18,479,655	667,649,588	36,518,054	738,323,635
Bank overdraft	492,671	-	-	-	492,671
Revolving credit	67,991,294	5,000,000	10,000,000	57,386,619	140,377,913
<b>Fixed rates</b>					
Term loans	108,916	124,102	-	-	233,018
Bankers' acceptances	79,800,000	-	-	-	79,800,000
<b>30 June 2025</b>					
<b>Floating rates</b>					
Term loans	15,291,519	523,331,260	345,396,997	44,162,603	928,182,379
Bank overdraft	674,202	-	-	-	674,202
Bankers' acceptances	50,707,738	-	-	-	50,707,738
Revolving credit	184,670,690	10,000,000	10,000,000	52,386,619	257,057,309
<b>Fixed rates</b>					
Term loans	113,881	-	-	-	113,881
Bankers' acceptances	89,822,704	-	-	-	89,822,704
Invoice financing	4,625,249	-	-	-	4,625,249



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****19. BORROWINGS (continued)**

- (i) The table below summarises the maturity profile of the borrowings of the Group at the end of each reporting period based on contractual undiscounted repayment obligations as follows:

	On demand or within one year RM	One to five years RM	Over five years RM	Total RM
<b>30 June 2023</b>				
Term loans	5,590,692	18,424,433	32,967,875	56,983,000
Bankers' acceptances	85,312,587	-	-	85,312,587
Revolving credit	28,051,839	-	-	28,051,839
Bank overdraft	16,247	-	-	16,247
	<u>118,971,365</u>	<u>18,424,433</u>	<u>32,967,875</u>	<u>170,363,673</u>
<b>30 June 2024</b>				
Term loans	67,712,211	793,714,507	61,246,698	922,673,416
Bankers' acceptances	80,394,902	-	-	80,394,902
Revolving credit	68,548,513	20,000,000	52,386,619	140,935,132
Bank overdraft	519,891	-	-	519,891
	<u>217,175,517</u>	<u>813,714,507</u>	<u>113,633,317</u>	<u>1,144,523,341</u>
<b>30 June 2025</b>				
Term loans	64,688,169	891,861,251	69,442,348	1,025,991,768
Bankers' acceptances	141,361,440	-	-	141,361,440
Revolving credit	185,689,720	20,000,000	52,386,619	258,076,339
Invoice financing	4,694,520	-	-	4,694,520
Bank overdraft	678,917	-	-	678,917
	<u>397,112,766</u>	<u>911,861,251</u>	<u>121,828,967</u>	<u>1,430,802,984</u>

- (j) The weighted average effective interest rates per annum at the reporting date for borrowings are as follows:

	2023 %	2024 %	2025 %
<b>Fixed rates</b>			
Bankers' acceptances	3.44 - 4.82	3.84 - 4.16	3.56 - 4.83
Term loans	-	3.50	3.50
Invoice financing	-	-	4.85
<b>Floating rates</b>			
Term loans	4.15 - 5.89	4.56 - 9.75	3.90 - 8.26
Revolving credit	4.76	4.46 - 5.03	4.26 - 4.93
Bank overdraft	4.70	5.42	7.35
Bankers' acceptances	<u>3.44 - 4.82</u>	<u>3.84 - 4.16</u>	<u>4.22</u>



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****19. BORROWINGS (continued)**

- (k) Sensitivity analysis of interest rate for the floating rate instruments at the end of the reporting period, assuming all other variables remain constant, is as follows:

	2023 RM	2024 RM	2025 RM
<b>Effects of 100 basis point changes to profit after tax:</b>			
Floating rate instruments	<u>329,909</u>	<u>6,681,876</u>	<u>9,398,324</u>

- (l) Reconciliation of liabilities arising from financing activities

	Term loans RM	Bankers' acceptances RM	Revolving credit RM	Invoice financing RM	Total RM
<b>As at 1 July 2022</b>	46,182,579	38,015,000	17,800,000	-	101,997,579
Cash flows:					
- Drawdowns	-	81,949,000	13,303,000	-	95,252,000
- Repayments	(3,813,802)	(35,297,000)	(3,159,102)	-	(42,269,904)
<b>As at 30 June 2023</b>	<u>42,368,777</u>	<u>84,667,000</u>	<u>27,943,898</u>	-	<u>154,979,675</u>
<b>As at 1 July 2023</b>	42,368,777	84,667,000	27,943,898	-	154,979,675
Cash flows:					
- Drawdowns	646,798,402	81,760,000	125,377,975	-	853,936,377
- Repayments	(10,025,536)	(90,566,000)	(28,943,960)	-	(129,535,496)
Non-cash flow:					
Acquisition of subsidiaries	59,415,010	3,939,000	16,000,000	-	79,354,010
<b>As at 30 June 2024</b>	<u>738,556,653</u>	<u>79,800,000</u>	<u>140,377,913</u>	-	<u>958,734,566</u>
<b>As at 1 July 2024</b>	738,556,653	79,800,000	140,377,913	-	958,734,566
Cash flows:					
- Drawdowns	202,351,414	344,441,636	136,441,000	5,475,325	688,709,375
- Repayments	(16,831,613)	(284,382,194)	(19,761,604)	(2,699,199)	(323,674,610)
Non-cash flow:					
Acquisition of subsidiaries	4,219,806	671,000	-	1,849,123	6,739,929
<b>As at 30 June 2025</b>	<u>928,296,260</u>	<u>140,530,442</u>	<u>257,057,309</u>	<u>4,625,249</u>	<u>1,330,509,260</u>



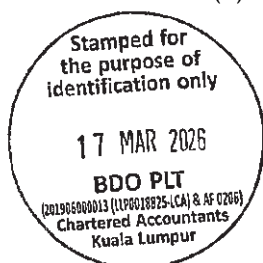
**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****20. TRADE AND OTHER PAYABLES**

	2023 RM	2024 RM	2025 RM
<b>Non-current liabilities</b>			
<b>Other payables</b>			
Amounts owing to corporate shareholders	7,686,345	7,686,345	-
Amount owing to a related party	847,570	906,857	966,145
Contingent consideration	-	52,089,797	21,070,374
Provision for restoration cost	2,752,565	6,530,322	7,768,740
	11,286,480	67,213,321	29,805,259
<b>Current liabilities</b>			
<b>Trade payables</b>			
Third parties	153,495,851	433,488,712	556,035,587
Related party	2,690,313	17,606,838	8,293,723
	156,186,164	451,095,550	564,329,310
<b>Other payables</b>			
Third parties	40,904,210	30,121,133	31,337,603
Accruals	19,216,868	53,462,864	55,857,311
Amounts owing to related parties	184,592	118,695	72,018
Amounts owing to Directors	270,501	13,436,219	90,000
Provision for restoration cost	7,860	7,860	619,945
Contingent consideration	-	19,660,903	96,730,118
Contract liabilities of unredeemed loyalty points	4,076,592	7,273,419	10,414,068
Dividend payable	-	-	7,300,000
Deposit received	-	22,756	2,341,559
	64,660,623	124,103,849	204,762,622
<b>Total current payables</b>	<b>220,846,787</b>	<b>575,199,399</b>	<b>769,091,932</b>
<b>Total trade and other payables (non-current and current)</b>	<b>232,133,267</b>	<b>642,412,720</b>	<b>798,897,191</b>

- (a) Trade and other payables (except contingent consideration) are classified as financial liabilities measured at amortised cost.
- (b) Trade payables are non-interest bearing and the normal trade credit terms granted to the Group range from 7 to 120 days (2024: 14 to 90 days, 2023: 14 to 90 days).
- (c) Non-current amounts owing to corporate shareholders and related party represent advances, which are unsecured, interest-free and payable after twelve (12) months in cash and cash equivalents.
- (d) Non-trade amounts owing to related parties and Directors represent advances and payments made on behalf, which are unsecured, interest-free and payable within the next twelve (12) months in cash and cash equivalents.



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))  
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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****20. TRADE AND OTHER PAYABLES (continued)**

(e) Financial instruments that are not carried at fair values and whose carrying amounts are reasonable approximation of fair values, are as follows:

	2023		2024		2025	
	Carrying amount RM	Fair value RM	Carrying amount RM	Fair value RM	Carrying amount RM	Fair value RM
Amounts owing to corporate shareholders	7,686,345	7,031,886	7,686,345	7,351,836	-	-
Amount owing to a related party	<u>847,570</u>	<u>847,570</u>	<u>906,857</u>	<u>906,857</u>	<u>966,145</u>	<u>966,145</u>

The fair value of amounts owing to corporate shareholders and a related party of the Group are estimated by discounting future contracted cash flows at the current market interest rate available to the Group for similar financial instruments.

Fair value of the amounts owing to corporate shareholders and a related party of the Group are categorised as Level 3 in the fair value hierarchy. There is no transfer between levels in the hierarchy during the financial year.

(f) The table below summarises the maturity profile of the trade and other payables (excluded contract liabilities) of the Group at the end of each reporting period based on contractual undiscounted repayment obligations as follows:

	On demand or within one year RM	One to five years RM	Over five years RM	Total RM
<b>30 June 2023</b>				
Trade and other payables	<u>216,770,195</u>	<u>8,419,630</u>	<u>4,526,896</u>	<u>229,716,721</u>
<b>30 June 2024</b>				
Trade and other payables	<u>558,759,717</u>	<u>8,427,201</u>	<u>65,866,774</u>	<u>633,053,692</u>
<b>30 June 2025</b>				
Trade and other payables	<u>758,057,919</u>	<u>27,972,146</u>	<u>6,486,495</u>	<u>792,516,560</u>



**13. ACCOUNTANTS' REPORT (Cont'd)**

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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****20. TRADE AND OTHER PAYABLES (continued)**

## (g) Provision for restoration cost

A reconciliation of restoration cost is as follows:

	2023 RM	2024 RM	2025 RM
Balance as at beginning of financial year	2,026,942	2,760,425	6,538,182
Acquisition from subsidiaries	-	3,100,000	-
Recognised in property, plant and equipment (Note 7(b))	774,226	798,765	-
Recognised in rights-of-use assets (Note 10)	-	-	796,393
Recognised in profit or loss:			
- Unwinding of discount on provision for restoration costs	-	-	293,342
- Under provision of restoration costs (Reversal)/Addition on provision for restoration costs	(40,743)	(84,300)	486,799
Utilised during the financial year	-	-	(162,384)
Written off	-	(36,708)	-
Balance as at end of financial year	<u>2,760,425</u>	<u>6,538,182</u>	<u>8,388,685</u>

Under the provision of lease agreements, the Group has an obligation to dismantle and remove refurbishments on the outlets and restore those outlets at the end of the term to an acceptable condition.

## (h) Contract liabilities of unredeemed loyalty points

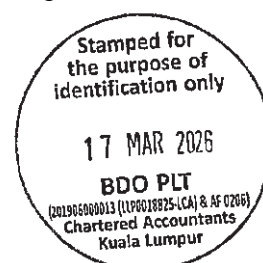
A reconciliation of unredeemed loyalty points is as follows:

	2023 RM	2024 RM	2025 RM
Balance as at beginning of financial year	2,734,913	4,076,592	7,273,419
Addition during the financial year	3,888,764	19,322,076	19,421,388
Recognised in profit or loss	<u>(2,547,085)</u>	<u>(16,125,249)</u>	<u>(16,280,739)</u>
Balance as at end of financial year	<u>4,076,592</u>	<u>7,273,419</u>	<u>10,414,068</u>

The Group maintains a customer loyalty program that allows its members to accumulate customer loyalty points on purchases of the products of the Group sold in its retail outlets. The members earn one (1) point for every RM1.00 spent on retail transactions. These customers' loyalty points are then converted into cash rebate when customers meet the minimum points.

Contract liabilities of unredeemed loyalty points have been recognised at the end of the reporting period for expected loyalty points redeem based on past experience of the level of redemption.

## (i) The amount of RM7,273,419 (2024: RM4,076,592, 2023: RM2,734,913) included in contract liabilities at the beginning of the financial year has been recognised as revenue for the financial year ended 30 June 2025.



**13. ACCOUNTANTS' REPORT (Cont'd)**

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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****20. TRADE AND OTHER PAYABLES (continued)**

- (j) Revenue expected to be recognised in future relating to performance obligations that are unsatisfied (or partially satisfied) at the end of the reporting period, are as follows:

	2023 RM	2024 RM	2025 RM
Within 1 year	<u>4,076,592</u>	<u>7,273,419</u>	<u>10,414,068</u>

- (k) Contingent consideration

Contingent consideration are classified as financial liabilities measured at fair value through profit or loss.

- (l) In the financial year ended 30 June 2024, the contingent consideration represented the fair value of the expected consideration payable for the acquisition of the remaining equity interests from the vendors in the financial period ended 31 December 2025 in relation to the acquisitions of Caring Pharmacy Group Sdn. Bhd. (formerly known as Caring Pharmacy Group Berhad), TPH and Wellings.

In the financial year ended 30 June 2025, the contingent consideration in non-current liabilities represent the fair value of the expected consideration payable for the acquisition of the remaining equity interests from the vendors in the financial year ending 30 June 2028 in relation to the acquisition of TPH and Wellings. Contingent consideration in current liabilities represents the fair value of the 50% of remaining purchase consideration payable to the vendors in the financial year ending 30 June 2026 in relation to the acquisition of TPH, Wellings and certain subsidiaries of the Company as disclosed in Note 5 to the consolidated financial statements.

The reconciliation of movements for contingent liabilities at the end of each reporting period are as follows:

	2023 RM	2024 RM	2025 RM
Balance as at 1 July	-	-	71,750,700
Additions	-	71,750,700	64,589,869
Recognised in profit or loss	-	-	1,120,826
Settlement	-	-	(19,660,903)
Balance as at 30 June	<u>-</u>	<u>71,750,700</u>	<u>117,800,492</u>



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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****20. TRADE AND OTHER PAYABLES (continued)**

- (m) The currency exposure profile of trade and other payables (excluded contract liabilities) of the Group are as follows:

	2023 RM	2024 RM	2025 RM
RM	230,782,706	626,427,903	769,133,560
RMB	1,223,852	1,535,859	1,275,048
USD	-	377,740	12,531,734
Euro	-	48,516	71,602
THB	-	-	4,927,350
AUD	-	7,281	294,728
SGD	126,709	6,742,002	249,101
	<u>232,133,267</u>	<u>635,139,301</u>	<u>788,483,123</u>

- (n) Sensitivity analysis of RM against foreign currencies at the end of the reporting period of the Group, assuming that all other variables remain constant, are as follows:

	2023 RM	2024 RM	2025 RM
<b>Effects of 5% (2024: 5%, 2023: 5%) change to RM against foreign currencies</b>			
Profit after tax and equity			
RM/RMB - strengthen	46,506	58,363	48,452
RM/RMB - weaken	(46,506)	(58,363)	(48,452)
RM/THB - strengthen	-	-	187,239
RM/THB - weaken	-	-	(187,239)
RM/USD - strengthen	-	14,354	476,206
RM/USD - weaken	-	(14,354)	(476,206)
RM/SGD - strengthen	4,815	256,196	9,466
RM/SGD - weaken	(4,815)	(256,196)	(9,466)

The exposure of the Group to the other currencies are not significant, hence the effects of the changes in the exchange rates are not presented.



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****21. REVENUE**

	2023 RM	2024 RM	2025 RM
Revenue from contracts with customers			
- Sale of goods	1,108,104,340	2,155,234,211	3,393,598,520
- Sale of services	-	-	2,147,397
- Revenue from customer loyalty points	<u>2,547,085</u>	<u>16,125,249</u>	<u>16,280,739</u>
	<u>1,110,651,425</u>	<u>2,171,359,460</u>	<u>3,412,026,656</u>
Timing of revenue recognition			
- Transferred at a point in time	<u>1,110,651,425</u>	<u>2,171,359,460</u>	<u>3,412,026,656</u>

*Disaggregation of revenue from contracts with customers*

Disaggregation of revenue from contract with customers has been presented in the operating segments, Note 6 to the consolidated financial statements, which has been presented based on nature of products and services from which the sale of transactions originated.

- (a) Revenue from sale of goods is recognised at a point in time when the goods have been transferred to the customers and coincide with the delivery of products and acceptance by customers.

There is no material right of return and warranty provided to the customers on the sale of goods.

There is no significant financing component in the revenue arising from sale of goods and loyalty fees as the sales are made on the normal credit terms not exceeding twelve (12) months.

- (b) The Group's loyalty points programme allows customers to accumulate points that can be redeemed for products.

The loyalty points give rise to a separate performance obligation as they provide a material right to the customer. A portion of the transaction price is allocated to the loyalty points awarded to customers based on relative stand-alone selling price and recognised as a contract liability until the points are redeemed. Revenue is recognised at a point in time upon redemption or expiry of the customer loyalty points by the customer.

When estimating the stand-alone selling price of the loyalty points, the Group considers the likelihood that the customer will redeem the points. The Group updates its estimates of the points that will be redeemed on a regular basis and any adjustments to the contract liability balance are charged against revenue.

- (c) Revenue from services are recognised when services are being rendered to a customer and such customer receives and consume the benefits. The Group has a present right to payment for the services rendered respectively.



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**13. ACCOUNTANTS' REPORT (Cont'd)**

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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****22. FINANCE COSTS**

	2023 RM	2024 RM	2025 RM
Interest expense on:			
- term loans	1,844,784	20,315,766	40,573,892
- lease liabilities	6,184,305	9,732,394	13,075,753
- bankers' acceptances	2,275,110	3,117,570	2,708,544
- revolving credit	8,475	935,723	7,576,508
- bank overdraft	923,152	1,280,787	132,378
- others	361,269	4,832,554	2,244,633
	<u>11,597,095</u>	<u>40,214,794</u>	<u>66,311,708</u>

**23. PROFIT BEFORE TAX**

- (a) Other than those disclosed elsewhere in the consolidated financial statements, profit before tax is arrived at after charging/(crediting):

	2023 RM	2024 RM	2025 RM
Auditor's remuneration - BDO PLT:			
- statutory audit	450,000	890,500	1,295,000
- (over)/under provision in prior year	(9,000)	-	14,900
- assurance related services	-	-	117,000
Other auditors' remuneration:			
- statutory audit	11,854	6,945	9,609
Bad debts written off	-	410,938	494,015
Prepayment written off	-	-	645,475
Gain on disposal of:			
- property, plant and equipment	-	(106,411)	(141,914)
- investment properties	-	-	(185,728)
- quoted equity instruments	-	-	(3,607)
Loss on foreign exchange:			
- realised	-	956,300	2,853
- unrealised	-	36,058	407,205
Gain on fair value of quoted equity instruments	-	(218,887)	(32,960)
Gain on foreign exchange:			
- realised	(150,355)	(13,749)	(1,107,674)
- unrealised	-	(7,778)	(192,337)
Rebate and marketing income	(57,592,780)	(98,762,884)	(120,318,162)
Rental income	(152,067)	(1,137,551)	(2,186,751)
Waiver of debt	-	-	(280,000)
Interest income	<u>(2,173,528)</u>	<u>(3,714,720)</u>	<u>(5,906,058)</u>

- (i) Interest income is recognised as it accrues, using the effective interest method.
- (ii) Rental income is accounted for on a straight-line basis over the lease term of an ongoing lease.



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**13. ACCOUNTANTS' REPORT (Cont'd)**

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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****23. PROFIT BEFORE TAX (continued)**

(b) Net impairment losses on financial assets recognised in profit or loss were as follows:

	2023 RM	2024 RM	2025 RM
Impairment loss on:			
- trade receivables	25,709	227,420	675,301
- other receivables	74,362	-	753,558
	<u>100,071</u>	<u>227,420</u>	<u>1,428,859</u>
Reversal of impairment loss on:			
- trade receivables	(405,636)	(7,299)	(321,107)
- other receivables	-	-	(34,180)
	<u>(405,636)</u>	<u>(7,299)</u>	<u>(355,287)</u>
Net (reversal)/losses on impairment on financial assets	<u>(305,565)</u>	<u>220,121</u>	<u>1,073,572</u>

**24. TAX EXPENSE**

	2023 RM	2024 RM	2025 RM
Current tax expense based on profit for the financial year	15,793,972	33,360,698	77,873,933
(Over)/Under provision in prior years	(493,690)	273,123	1,424,336
	15,300,282	33,633,821	79,298,269
Deferred tax (Note 12): Relating to origination and reversal of temporary differences	2,187,198	(1,322,294)	(1,129,326)
Under/(Over) provision in prior years	159,061	713,334	(1,867,129)
	2,346,259	(608,960)	(2,996,455)
Real property gains tax	-	391,381	3,583
	<u>17,646,541</u>	<u>33,416,242</u>	<u>76,305,397</u>

(a) The Malaysian income tax is calculated at the statutory tax rate of twenty-four percent (24%) (2024: 24%, 2023: 24%) of the estimated taxable profits for the financial year.



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****24. TAX EXPENSE (continued)**

- (b) Numerical reconciliation between the tax expense and the product of accounting profit multiplied by the applicable tax rate of the Group are as follows:

	2023 RM	2024 RM	2025 RM
Profit before tax	58,840,718	81,207,060	219,323,934
Tax at Malaysian statutory tax rate at 24% (2024: 24%, 2023: 24%)	14,121,772	19,489,694	52,637,744
Tax effects in respect of:			
- Non-taxable income	(204,756)	(473,687)	(808,225)
- Non-deductible expenses	2,527,708	11,795,337	24,201,234
- Movements of unrecognised deferred tax assets	1,536,446	1,227,060	713,854
	17,981,170	32,038,404	76,744,607
Real property gains tax	-	391,381	3,583
(Over)/Under provision in prior years			
- Income tax	(493,690)	273,123	1,424,336
- Deferred tax	159,061	713,334	(1,867,129)
	17,646,541	33,416,242	76,305,397

**25. EARNINGS PER ORDINARY SHARE**

- (a) Basic

Basic earnings per ordinary share for the financial year has been calculated based on the consolidated profit for the financial year attributable to owners of the parent and the weighted average number of ordinary shares in issue during the financial year.

	2023	2024	2025
Profit attributable to owners of the parent (RM)	37,020,402	37,222,550	122,294,436
Weighted average number of ordinary shares in issue (unit)	135,200,000	149,543,836	163,517,259
Basic earnings per ordinary share (sen)	27.38	24.90	74.80



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****25. EARNINGS PER ORDINARY SHARE (continued)**

## (b) Diluted

Diluted earnings per ordinary share for the financial year has been calculated based on the consolidated profit for the financial year attributable to owners of the parents and the weighted average number of ordinary shares in issue during the financial year adjusted for the effects of dilutive potential ordinary shares.

	2023	2024	2025
Profit attributable to owners of the parent (RM)	<u>37,020,402</u>	<u>37,222,550</u>	<u>122,294,436</u>
Weighted average number of ordinary shares in issue (unit)	135,200,000	149,543,836	163,517,259
Effect in dilution of share options (unit)	<u>4,932,884</u>	<u>6,183,044</u>	<u>6,169,572</u>
Adjusted weighted average number of ordinary shares in issue and issuable (unit)	<u>140,132,884</u>	<u>155,726,880</u>	<u>169,686,831</u>
Diluted earnings per ordinary share (sen)	<u>26.42</u>	<u>23.90</u>	<u>72.07</u>

**26. DIVIDENDS**

	2023		2024		2025	
	Dividend per ordinary share RM	Amount of dividend RM	Dividend per ordinary share RM	Amount of dividend RM	Dividend per ordinary share RM	Amount of dividend RM
First interim dividend	-	-	0.06	8,112,000	0.0446	7,300,000
Second interim dividend	-	-	0.04	6,540,000	-	-
Third interim dividend	-	-	0.037	6,049,500	-	-
	<u>-</u>	<u>-</u>	<u>0.137</u>	<u>20,701,500</u>	<u>0.0446</u>	<u>7,300,000</u>



**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****27. EMPLOYEE BENEFITS**

	2023 RM	2024 RM	2025 RM
Salaries, wages and bonuses	120,274,916	230,914,074	311,435,858
Contributions to defined contribution plan	14,064,490	28,315,321	43,533,023
Social security contributions	1,480,503	3,035,257	5,156,206
Other benefits	7,630,026	27,541,306	74,550,456
Share options vested under employees' share options scheme	<u>190,205</u>	<u>77,919</u>	<u>2,089,363</u>
	<u>143,640,140</u>	<u>289,883,877</u>	<u>436,764,906</u>

Included in employee benefits are Directors' remuneration of the Group amounting to RM21,448,968 (2024: RM10,653,715, 2023: RM4,048,562) as disclosed in Note 30(c) to the consolidated financial statements.

**28. EMPLOYEES' SHARE OPTIONS SCHEME ("ESOS")**

The ESOS of the Company came into effect on 1 July 2019. The Company implements an ESOS, which is in force for a period of six (6) years until 23 May 2025 ("the option period"). The main features of the ESOS are as follows:

- (a) the ESOS is made available to selected key employees who are confirmed employees of the Company and its subsidiaries as defined in the Companies Act 2016 in Malaysia, as amended from time to time, and any re-enactment thereof;
- (b) the total number of shares offered under the ESOS shall not, in aggregate, exceed 5% of the issued and paid-up ordinary shares of the Company at any time during the existence of the ESOS;
- (c) the option price under the ESOS shall be set at the Group's latest market valuation divided by the total number of shares issued at the date of valuation;
- (d) the actual number of shares, which may be offered to any eligible employee shall be at the discretion of the Board of Directors;
- (e) an option granted under the ESOS may be exercised by the grantee upon achieving the vesting conditions set by the Board;
- (f) the shares issued and allotted shall rank pari passu in all respects with the then existing issued shares of the Company;
- (g) during the financial year ended 30 June 2025, the grantees have fully exercised and lapsed.



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**13. ACCOUNTANTS' REPORT (Cont'd)**

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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****28. EMPLOYEES' SHARE OPTIONS SCHEME ("ESOS") (continued)**

The number of unissued ordinary shares under options at the respective option prices was as follows:

	[----- Number of options over ordinary shares -----]				Balance as at 30.6.2023	Exercisable as at 30.6.2023	
	Balance as at 1.7.2022	Granted					
2023							
Option price:							
RM0.97	7,115,789	-		7,115,789		5,692,632	
	[----- Number of options over ordinary shares -----]				Balance as at 30.6.2024	Exercisable as at 30.6.2024	
	Balance as at 1.7.2023	Granted					
2024							
Option price:							
RM0.97	7,115,789	-		7,115,789		7,115,789	
	[----- Number of options over ordinary shares -----]					Balance as at 30.6.2025	Exercisable as at 30.6.2025
	Balance as at 1.7.2024	Granted	Exercised	Lapsed			
2025							
Option price:							
First grant - 1 July 2019 RM0.97	7,115,789	-	(5,178,325)	(1,937,464)			
Second grant - 31 July 2024 RM7.40	-	1,134,500	(1,103,892)	(30,608)			



**13. ACCOUNTANTS' REPORT (Cont'd)**

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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****28. EMPLOYEES' SHARE OPTIONS SCHEME ("ESOS") (continued)**

The fair value of share options granted was estimated by an independent professional valuer using the Binomial Lattice Option Pricing Model and Trinomial Option Pricing Model for the first and second grant, taking into account the terms and conditions upon which the options were granted. The risk-free rate is based on Malaysian Government Securities ('MGSs'). The fair value of share options measured at grant date and the assumptions are as follows:

<b>First grant - Binomial Lattice Option Pricing Model</b>	<b>1 July 2019</b>
Fair value of share options at the grant date (RM)	0.2970
Weighted average share price (RM)	0.97
Weighted average exercise price (RM)	0.97
Expected volatility (%)	24.46
Expected life (years)	6.00
Risk free rate of interest (%)	<u>3.651</u>
<b>Second grant - Trinomial Option Pricing Model</b>	<b>31 July 2024</b>
Fair value of share options at the grant date (RM)	1.5726
Weighted average share price (RM)	7.40
Weighted average exercise price (RM)	7.40
Expected volatility (%)	34.44
Expected life (years)	2.17
Risk free rate of interest (%)	<u>3.453</u>

**29. CAPITAL COMMITMENTS**

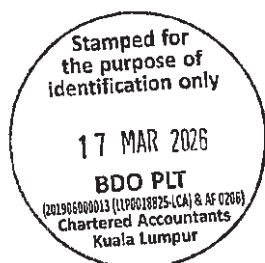
	<b>2023</b>	<b>2024</b>	<b>2025</b>
	<b>RM</b>	<b>RM</b>	<b>RM</b>
Capital expenditure in respect of purchases of property, plant and equipment and investment property			
Approved and contracted for	1,678,333	5,093,400	26,794,200
Approved but not contracted for	<u>-</u>	<u>-</u>	<u>775,391</u>

**30. RELATED PARTY DISCLOSURES****(a) Identities of related parties**

Parties are considered to be related to the Group if the Group has the ability, directly or indirectly, to control the party or exercise significant influence over the party in making financial and operating decisions, or vice versa, or where the Group and the party are subject to common control or common significant influence. Related parties could be individuals or other parties.

Related parties of the Group include:

- (i) Subsidiaries of the Company as disclosed in Note 5 to the consolidated financial statements;
- (ii) Corporate shareholders, Uptown Paradise Sdn. Bhd. and Iris Palida Sdn.Bhd.;



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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****30. RELATED PARTY DISCLOSURES (continued)**

## (a) Identities of related parties (continued)

Related parties of the Group include: (continued)

- (iii) Big Pharmacy Sdn. Bhd., a company in which Directors has substantial financial interests; and
- (iv) Companies in which the Directors of the Company and its subsidiaries have close familial relationships;
- (v) Companies and its subsidiaries which shareholder have substantial financial interest; and
- (vi) Family members Companies and its subsidiaries of shareholders and Directors.

## (b) Significant related party transactions

In addition to the transactions and balances detailed elsewhere in the consolidated financial statements, the Group had the following transactions with related parties during the financial year:

	2023 RM	2024 RM	2025 RM
<b>Transaction with related parties:</b>			
- Sales of goods	(12,183,506)	(20,446,075)	(13,551,680)
- Purchases	47,240,487	83,039,754	106,389,967
- Rental expenses	1,564,757	1,794,246	1,902,955
- Online advertisement and website management	158,904	192,241	84,170

## (c) Compensation of key management personnel

Key management personnel are those persons having the authority and responsibility for planning, directing and controlling the activities of the entity, directly and indirectly, including any Director (whether executive or otherwise) of the Group.

The total remuneration of Directors during the financial year was as follows:

	2023 RM	2024 RM	2025 RM
Directors' fees	296,000	626,610	1,027,032
Salaries and bonuses	3,184,184	8,565,785	17,382,612
Contributions to defined contribution plan	434,942	1,302,649	2,608,841
Social security contribution	9,140	9,921	93,657
Other benefits	124,296	148,750	336,826
	<u>3,752,562</u>	<u>10,027,105</u>	<u>20,421,936</u>
	<u>4,048,562</u>	<u>10,653,715</u>	<u>21,448,968</u>



**13. ACCOUNTANTS' REPORT (Cont'd)**

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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****31. CAPITAL AND FINANCIAL RISK MANAGEMENT****(a) Capital management**

The primary objective of the Group's capital management is to ensure that it receives healthy capital ratio, in order to support the Group's businesses and maximise shareholders' value.

The Group manages its capital structure and makes adjustments to it, in light of changes in economic conditions. To maintain or adjust the capital structure, the Group may adjust the dividend payment to its shareholders, return capital to its shareholder or issue new shares. No changes were made in objectives, policies or processes during the financial years ended 30 June 2023, 30 June 2024 and 30 June 2025.

The Group is not subject to any externally imposed capital requirements.

The Group monitors capital utilisation using a total debt to total equity and gearing ratio. Total debt to total equity represents borrowings and lease liabilities owing to financial institutions divided by total equity whereas gearing ratio represents net debt divided by total equity plus net debt. The Group includes within its net debt, borrowings less short-term investment funds and cash and bank balances. Capital represents equity attributable to the owners of the parent. The total debt to total equity and gearing ratios as at 30 June 2023, 30 June 2024 and 30 June 2025 are as follows:

	2023 RM	2024 RM	2025 RM
Borrowings	154,995,180	959,227,237	1,331,183,462
Lease liabilities owing to financial institutions	1,059,251	2,361,828	3,666,374
Less: Short-term investment funds	-	(35,431,502)	(51,137,716)
Less: Cash and bank balances	<u>(31,759,279)</u>	<u>(175,564,138)</u>	<u>(294,896,313)</u>
Net debt	<u>124,295,152</u>	<u>750,593,425</u>	<u>988,815,807</u>
Total equity	159,131,741	419,288,516	528,780,749
Total equity and net debt	<u>283,426,893</u>	<u>1,169,881,941</u>	<u>1,517,596,556</u>
Total debt to total equity	<u>98%</u>	<u>229%</u>	<u>252%</u>
Gearing ratio	<u>44%</u>	<u>64%</u>	<u>65%</u>

**(b) Financial risk management**

The overall financial risk management objective of the Group is to optimise its shareholders' value and not to engage in speculative transactions.

The Group is exposed to interest rate risk, credit risk and liquidity risk. Information on the management of the related exposure is detailed below:

**(i) Interest rate risk**

Interest rate risk is the risk that the fair value or future cash flows of the financial instruments of the Group will fluctuate because of changes in market interest rates.



**13. ACCOUNTANTS' REPORT (Cont'd)**

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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****31. CAPITAL AND FINANCIAL RISK MANAGEMENT****(b) Financial risk management (continued)****(i) Interest rate risk (continued)**

The exposure to interest rate risk of the Group for changes in interest rate relates primarily to the finance lease receivables, lease liabilities, amounts owing by subsidiaries and borrowings. The Group does not use derivative financial instruments to hedge its risk.

The interest rate profile and sensitivity analysis of interest rate risk have been disclosed in Note 10, Note 16 and Note 19 to the consolidated financial statements respectively.

**(ii) Credit risk**

Cash deposits and receivables may give rise to credit risk, which requires the loss to be recognised if a counterparty fails to perform as contracted. It is the policy of the Group to monitor the financial standing of these counterparties on an ongoing basis to ensure that the Group is exposed to minimal credit risk. The Group considers the risk of material loss in the event of non-performance by a financial counterparty to be unlikely.

Cash deposits are placed with or entered into with reputable financial institutions with high credit rating and has no history of default.

At the end of each reporting period, the maximum exposure of the Group to credit risk is represented by the carrying amount of each class of financial assets recognised in the consolidated statements of financial position.

Information regarding credit enhancements and exposure to concentration of credit risk are disclosed in Note 15 to the consolidated financial statements.

**(iii) Liquidity and cash flow risk**

The Group actively manages its debt maturity profile, operating cash flows and the availability of funding so as to ensure that all operating, investing and financing needs are met. In executing its liquidity and cash flow risk management strategy, the Group measures and forecasts its cash commitments and maintains a level of cash and cash equivalents deemed adequate to finance the activities of the Group.

Prudent liquidity risk management is applied by maintaining sufficient cash and the availability of funding through an adequate amount of committed credit facilities. The Group aims at maintaining the flexibility in funding by keeping committed credit lines available.

The analysis of financial instruments by remaining contractual maturities have been disclosed in Note 10, Note 15, Note 19 and Note 20 to the consolidated financial statements respectively.



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**13. ACCOUNTANTS' REPORT (Cont'd)**

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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****31. CAPITAL AND FINANCIAL RISK MANAGEMENT**

## (b) Financial risk management (continued)

## (iv) Foreign currency risk

Foreign currency risk is the risk that the fair value or future cash flows of a financial instrument would fluctuate because of changes in foreign exchange rates.

The Group is subject to foreign exchange fluctuations through the import of raw materials and finished goods. The Group monitors the movement in foreign currency exchange rates closely to ensure its foreign currency risk is minimised.

The foreign currency profile and sensitivity analysis have been disclosed in Note 15, Note 16 and Note 20 to the consolidated financial statements respectively.

## (v) Market price risk

Market price risk is the risk that the fair value or future cash flows of the financial instruments of the Group would fluctuate because of changes in market prices (other than interest or exchange rates).

The Group is exposed to market price risk arising from its investments in short-term investment funds and quoted equity investments.

Sensitivity analysis of market price risk for quoted equity investments and short term investment funds is not presented as changes in market value will not have any significant impact to the financial statement of the Group.

**32. SIGNIFICANT EVENTS SUBSEQUENT TO THE END OF THE REPORTING PERIOD**

- (a) On 18 July 2025, Big Pharmacy (Sarawak) Sdn. Bhd., a subsidiary of the Group, had entered into a sale and purchase agreement with three (3) individuals to acquire 300,030 ordinary shares in TASB, representing 30% of the total issued and paid-up share capital of TASB for a total purchase consideration of RM17,522,630.

The acquisition has been completed as at the date of this report. Following the completion of the acquisition, TASB became a wholly-owned subsidiary of Big Pharmacy (Sarawak) Sdn. Bhd..

- (b) On 11 February 2026, a subsidiary of the Company, Evergreen had subscribed 20,700 additional number of ordinary shares in Maxi Caring Sdn. Bhd. for a total purchase consideration of RM1,493,400. This subscription had increased the effective interest of Maxi Caring Sdn. Bhd. from 42% to 56%.
- (c) On 3 March 2026, a subsidiary of the Company, Caring Pharmacy Retail Management Sdn. Bhd. had received 209,974 additional number of shares in The Pill House Pharmacy Sdn. Bhd. for a total purchase consideration of RM37,367,100. The transfer of shares had increased the effective interest of The Pill House Pharmacy Sdn. Bhd. from 67% to 94%.



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**13. ACCOUNTANTS' REPORT (Cont'd)**

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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)****32. SIGNIFICANT EVENTS SUBSEQUENT TO THE END OF THE REPORTING PERIOD (continued)**

- (d) On 9 March 2026, the appointed person who held the shares in trust transferred his 30,001 shares in the associate, Axelton Healthcare Sdn. Bhd. to the Company. The transfer had no impact on the Company's effective interest in Axelton Healthcare Sdn. Bhd..
- (e) On 13 March 2026, a subsidiary of the Company, Caring Pharmacy Retail Management Sdn. Bhd. had acquired 323,688 additional number of ordinary shares in Wellings Pharmacy Sdn. Bhd. for a total purchase consideration of RM40,312,200. The transfer of shares had increased the effective interest of Wellings Pharmacy Sdn. Bhd. from 60% to 92%.

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**13. ACCOUNTANTS' REPORT (Cont'd)**

*Big Caring Group Bhd (201301014824 (1044657 - T))*  
*Accountants' Report*

**STATEMENT BY DIRECTORS**

We, Lee Meng Chuan and Lim Sin Yin, being two of the Directors of Big Caring Group Bhd state that, in the opinion of the Directors, the Consolidated Financial Statements set out on pages 4 to 139 are drawn up so as to give a true and fair view of the financial position of the Group as at 30 June 2023, 30 June 2024, and 30 June 2025 and of the financial performance and cash flows of the Group for the financial years ended 30 June 2023, 30 June 2024, and 30 June 2025 in accordance with Malaysian Financial Reporting Standards and IFRS Accounting Standards and Chapter 10, Part II Division 1: Equity of the Prospectus Guidelines issued by the Securities Commission Malaysia.

Signed on behalf of the Board of Directors in accordance with a resolution dated 17 March 2026

.....  
Lee Meng Chuan  
Director

.....  
Lim Sin Yin  
Director